Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

➤ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

| A I | or the | 2012 calendar year, or tax year beginning JUL I, ZUIZ and | enaing L | JUN 30, 2013 | |
|---------------|------------------------|--|---------------|---------------------------------------|--|
| B | Check if applicable | C Name of organization | | D Employer identific | cation number |
| | Address | TRUSTEES OF GRINNELL COLLEGE | | | |
| | ∏Name ohange | Doing Business As GRINNELL COLLEGE | | 42-0 | 680387 |
| | Initial return | | Room/suite | | |
| | Termin- ated | | | 641- | 269-9700 |
| | Amend return | | | G Gross receipts \$ | 664,549,271. |
| | Application | | | H(a) Is this a group re | eturn |
| | pending | F Name and address of principal officer:KATE WALKER | | for affiliates? | Yes X No |
| | | SAME AS C ABOVE | | H(b) Are all affiliates inc | luded? Yes No |
| 1 | Γax-exe | mpt status: X 501(c)(3) | or 527 | If "No," attach a | list, (see instructions) |
| J | Vebsite | e: ► WWW.GRINNELL.EDU | | H(c) Group exemption | n number 🕨 |
| | | organization: X Corporation Trust Association Other | ∟ Year | of formation: 1846 N | State of legal domicile: TA |
| | art I | Summary | | | |
| | 1 [| Briefly describe the organization's mission or most significant activities: $\overline{	ext{TO}}$ | DUCATI | E STUDENTS I | N THE |
| & Governance | ' ; | LIBERAL ARTS THROUGH FREE INQUIRY AND TH | E OPE | N EXCHANGE O | F IDEAS. |
| ja L | | Check this box if the organization discontinued its operations or dispose | | | |
| ě | | | | 3 | 25 |
| Ö | 1 | Number of independent voting members of the governing body (Part VI, line 1b) | | | 25 |
| න් ග | 1 | Fotal number of individuals employed in calendar year 2012 (Part V, line 2a) | | | 2647 |
| īfie | 1 | Fotal number of volunteers (estimate if necessary) | | | 1065 |
| Activities | 1. | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 1,483,314. |
| Ă | | Net unrelated business taxable income from Form 990-T, line 34 | | | 0. |
| | 5 | vet difference business taxable interin term open symbol s | | Prior Year | Current Year |
| ٠. | 8 | Contributions and grants (Part VIII, line 1h) | | 13,032,507. | 7,847,051. |
| ne | 1 | Program service revenue (Part VIII, line 2g) | | 79,768,487. | 80,329,788. |
| Revenue | 1 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 53,955,568. | |
| æ | 1 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 3,580,106. | 5,355,353. |
| | 1 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 150,336,668. | 197,305,871. |
| | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | - | 42,605,816. | 41,824,037. |
| | 1 | Benefits paid to or for members (Part IX, column (A), line 4) | | 0. | 0. |
| τ0 | 1 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 57,445,722. | 61,908,190. |
| See | 162 | Professional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. |
| Expenses | 10a | Total fundraising expenses (Part IX, column (D), line 25) 4,609,8 | 77. | | |
| X | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 39,953,183. | 42,637,283. |
| | 1 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | | 146,369,510. |
| | | Revenue less expenses. Subtract line 18 from line 12 | | 10,331,947. | |
| <u></u> | | Heverlac icas expenses, outstract line to trem and 12 | | eginning of Current Year | End of Year |
| Net Assets or | 20 | Total assets (Part X, line 16) | <u> </u> | 1,699,622,289. | 1,863,371,033. |
| 4SS Ral | 21 | Total liabilities (Part X, line 16) | | 168,740,121. | 164,722,637. |
| Net | 22 | Net assets or fund balances. Subtract line 21 from line 20 | | 1,530,882,168. | 1,698,648,396. |
| | | Signature Block | | · · · · · · · · · · · · · · · · · · · | · |
| | | lties of perjury, I declare that I have examined this return, including accompanying schedule | s and stater | ments, and to the best of m | y knowledge and belief, it is |
| | | t, and complete. Declaration of preparer (other than officer) is based on all information of w | | | , |
| | ,, 00,1100 | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | | | 11' 11 1 |
| Sig | wa. | Signature of officer | | Date | |
| He | | KATE WALKER, TREASURER | | | |
| 110 | 10 | Type or print name and title | | , ··· | 11111111111111111111111111111111111111 |
| | | Print/Type preparer's name Preparer's signature | | Date Check | PTIN |
| Pai | id | XIAOYAN LUO | | 03/11/14 if self-employ | P01305207 |
| | parer | Firm's name CLIFTONLARSONALLEN LLP | | Firm's EIN | 41-0746749 |
| | e Only | | 00 | | <u></u> |
| | | MINNEAPOLIS, MN 55402 | | Phone no. 6 | 12-376-4500 |
| Ma | w the 10 | RS discuss this return with the preparer shown above? (see instructions) | | | X Yes No |
| 1010 | y 1110711 | C disease this foreitt with the property brown above. Accommendation | | | |

| Par | t III Statement of Program Service Accomplishments |
|------|---|
| | Check if Schedule O contains a response to any question in this Part III |
| | Briefly describe the organization's mission: WHEN GRINNELL COLLEGE FRAMED ITS CHARTER IN THE IOWA TERRITORY OF THE |
| | UNITED STATES IN 1846, IT SET FORTH A MISSION TO EDUCATE ITS STUDENTS |
| | "FOR THE DIFFERENT PROFESSIONS AND FOR THE HONORABLE DISCHARGE OF THE |
| | DUTIES OF LIFE." |
| | Did the organization undertake any significant program services during the year which were not listed on |
| 2 | the prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| _ | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| 3 | |
| _ | If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| 4 | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | |
| | revenue, if any, for each program service reported. (Corde:) (Expenses \$ 78,797,081. including grants of \$ 40,727,645.) (Revenue \$ 65,542,880.) |
| 4a | (Code:) (Expenses \$ 78,797,081. including grants of \$ 40,727,643.) (Revenue \$ 03,342,000.) INSTRUCTIONAL PROGRAMS INCLUDE HUMANITIES, SCIENCES, SOCIAL STUDIES AND |
| | SPECIAL PROGRAMS INCLUDING INTERNATIONAL EDUCATION. THE SIX-YEAR |
| | GRADUATION RATE IS 88% WITH A 1:9 FACULTY TO STUDENT RATIO. GRINNELL |
| | COLLEGE HAS APPROXIMATELY 1600 STUDENTS GENERALLY FROM ALL STATES AND |
| | ABOUT 50 OTHER COUNTRIES. |
| | ABOUT 50 OTHER COUNTRIES: |
| | AT THE CENTER OF A GRINNELL EDUCATION IS INTENSIVE MENTORING OF |
| | STUDENTS BY THE FACULTY. THIS MENTORING BEGINS IN THE FIRST-YEAR |
| | TUTORIAL, THE ONLY REQUIRED COURSE AT GRINNELL COLLEGE. WHILE FACULTY |
| | MEMBERS FROM ALL ACADEMIC DEPARTMENTS TEACH THE TUTORIAL AND THEIR |
| | TOPICS VARY WIDELY, EVERY TUTORIAL EMPHASIZES WRITING, CRITICAL |
| | THINKING AND ANALYSIS, ORAL DISCUSSION SKILLS, AND INFORMATION |
| | 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |
| 4b | (Code:)(Expenses \$ 20,057,218. including grants of \$ 376,353.) (Revenue \$ 402,743.) STUDENT SERVICES INCLUDES REGISTRATION, COUNSELING, ADMISSION AND |
| | FINANCIAL AID, HEALTH SERVICES, INTERCOLLEGIATE ATHLETICS, LECTURES, |
| | CONVOCATIONS AND OTHER STUDENT PROGRAMS. |
| | CONVOCATIONS AND OTHER BIODENT INCOMMENT |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | (Gode:) (Expenses \$ 19,860,098 · including grants of \$ 720,039 ·) (Revenue \$ 0 ·) |
| 4c | (Code:) (Expenses \$ 19,860,098. including grants of \$ 720,033.) (Revenue \$ 3.) ACADEMIC AND INSTITUTIONAL SUPPORT INCLUDES LIBRARY, FACULTY |
| | DEVELOPMENT COMPUTER SERVICES PUBLIC RELATIONS, PRINTING SERVICES, |
| | MAIL SERVICES, AND OTHER EXPENDITURES TO SUPPORT THE ACTIVITIES OF THE |
| | COLLEGE. |
| | COLUBOR: |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| A -5 | Other program services (Describe in Schedule O.) |
| 4d | (Expenses \$ 15,470,896 • including grants of \$) (Revenue \$ 14,384,163 •) |
| 4e | (Expenses |
| 46 | Form 990 (2012 |

Page 3

Part IV Checklist of Required Schedules

Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? Х 1 If "Yes," complete Schedule A X Is the organization required to complete Schedule B, Schedule of Contributors? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for 3 X public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect X during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or Х similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to 6 X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II______ Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Х 8 Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? X If "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent Х endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X 11 a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, X 11a Part VI b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total X assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in X Part X, line 16? If "Yes," complete Schedule D, Part IX 11d X e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses X the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Х 12a Schedule D, Parts XI and XII b Was the organization included in consolidated, independent audited financial statements for the tax year? X 12b If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional _______ $\overline{\mathbf{x}}$ Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14a Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 Х or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization 15 X or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals Х located outside the United States? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, 17 17 X column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII. lines X 18 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," X complete Schedule G, Part III X 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Page 4

Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|----------|---|-----|-----|--------------|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | x | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | X | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | 24a | х | |
| h | Schedule K. If "No", go to line 25 Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | X |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | 24c | | х |
| | any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | X |
| | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | х |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | x |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | Х | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | X |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | X | <u> </u> |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | - 1 | |
| C | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | х |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | Х | |
| 29 30 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | X | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | <u>x</u> |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Х | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | X | |
| | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | х | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | х | |
| | | | ααΛ | (2012) |

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | | | | | |
|---------|---|-----------|--|---------------|--|--|--|--|
| | Check if Schedule O contains a response to any question in this Part V | | ., | X | | | | |
| | | | Yes | No | | | | |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | - | | | | | | |
| Ь | Enter the number of Forms W-2G included in line 1a. Enter -0-11 not applicable |] | | | | | | |
| C | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | NEW E | | 7,790 | | | | |
| | (gambling) winnings to prize winners? | 1c | X | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return 264 | -1 ``` | 45 | 10000 | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | X | 1.43.47 | | | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 18834.1 | 7.7 | | | | | |
| 3а | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | X | | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | x | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | 4,71,74,4,5 | | | | |
| b | If "Yes," enter the name of the foreign country: VINITED KINGDOM | | To Mari | | | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | 5a | | X | | | | |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X | | | | |
| b | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | - | | | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | | | | | |
| ua | any contributions that were not tax deductible as charitable contributions? | 6a | | Х | | | | |
| h | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | | | | |
| | were not tax deductible? | 6b | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | 37.50 | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | X | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | | | | |
| | to file Form 8282? | 7c | ļ., | X | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | - | X | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | ├ | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | 10000 | + | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting | | 1.00 | | | | | |
| _ | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | 1 2025 | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? | 9a | | | | | | |
| a | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | | |
| ь 10 | Section 501(c)(7) organizations. Enter: | | 1285 | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | |
| а | Gross income from members or shareholders | | Even. | | | | | |
| Ь | Gross income from other sources (Do not net amounts due or paid to other sources against | 10000 | | 12040 | | | | |
| | amounts due or received from them.) | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | <u> </u> | | | | |
| ь | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | |
| а | | 13a | - 13.80 | - 1.ye 200 | | | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | 1.000 L A | | | | | | |
| b | | | | | | | | |
| | organization is licensed to issue qualified health plans 13b | + | | | | | | |
| C | | 14a | 3 242 | Х | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | _ | 1 | + | | | | |
| บ | in Tody trad it filed a form (20 to report tribde payments; in 190), provide an explanation in derivative of | <u>,</u> | 1 | | | | | |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response to any question in this Part VI | | | X |
|-----|--|------------|--------|--|
| Sec | tion A. Governing Body and Management | | | , |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 25 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | х | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| - | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | X |
| 6 | Did the organization have members or stockholders? | 6 | | X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| _ | persons other than the governing body? | 7b | | х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| 3 | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | 1 | | |
| | tion Diri onto (mile occidente industrial access policies in the acc | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | 1001 | 47.47. | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | 1.000 |
| b | are the second of the second o | 12b | Х | |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | İ | |
| · | in Schedule O how this was done | 12c | х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | <u> </u> |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | 200 | | 50.525 |
| 10 | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | | 15a | X | <u> </u> |
| | Other officers or key employees of the organization | 15b | Х | |
| ь | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | 1.00 | | Lask v |
| 162 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| 104 | taxable entity during the year? | 16a | Х | San Lorent |
| h | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| D | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | 100000 |
| | exempt status with respect to such arrangements? | 16b | Х | 1 |
| Sec | tion C. Disclosure | 100 | 1 | |
| | List the states with which a copy of this Form 990 is required to be filed ►CA | | | ····· |
| 17 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) | availel | nle | |
| 18 | for public inspection. Indicate how you made these available. Check all that apply. | च v द्याचा | 210 | |
| | X Own website Another's website X Upon request Other (explain in Schedule O) | | | |
| 40 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, a | nd fina | ncial | |
| 19 | | io iiiid | nuidi | |
| | statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the organiz | ation: 1 | | |
| 20 | KATE WALKER - 641-269-9700 | auon. J | _ | |
| | 733 BROAD STREET , GRINNELL, IA 50112-1690 | | | |
| | 100 DAGID CIRCLE , CRIMINE, III SOLIZ 1000 | | | |

12-10-12

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

🔟 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | (B) | o.gc | | (C | > } | | 1001 | (D) | (E) | (F) |
|-------------------------------------|------------------------|--------------------------------|-----------------------|------------------|---------------|------------------------------|----------|-------------------------|-------------------------|-----------------------------|
| Name and Title | Average | | not c | heck ! | more | than d is boti | | Reportable compensation | Reportable compensation | Estimated amount of |
| | hours per week | | | | | r/trus | | from | from related | other |
| | (list any | ctor | | | | | | the | organizations | compensation |
| | hours for | ordire | يو | | | ated | | organization | (W-2/1099-MISC) | from the |
| | related | ustee | truste | | 8 | pens | | (W-2/1099-MISC) | | organization and related |
| | organizations below | ual tr | tional | | rploy | st con yee | | | | organizations |
| | line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | 5. g |
| (1) TRISH FITZGIBBONS ANDERSON | 2.00 | | _ | _ | | | | | | |
| TRUSTEE & VICE CHAIR | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (2) ROBERT AUSTIN | 1.00 | | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | <u> </u> | | | 0. | 0. | 0. |
| (3) DAVID BRAMAN | 1.00 | | | | | | | | _ | _ |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (4) JOHN EGAN | 1.00 | | | | | | | | | _ |
| TRUSTEE | 0.00 | Х | Ŀ | | | | | 0. | 0. | 0. |
| (5) LAURA FERGUSON | 2.00 | <u> </u> | | | | | | | | • |
| TRUSTEE & VICE CHAIR | 0.00 | Х | _ | Х | | <u> </u> | | 0. | 0. | 0. |
| (6) PATRICIA FINKELMAN | 2.00 | | | | | | | | | _ |
| TRUSTEE | | Х | ļ | | | <u> </u> | | 0. | 0. | 0. |
| (7) SHELLEY FLOYD | 1.00 | | | ŀ | | | | | | , |
| TRUSTEE | 0.00 | Х | | <u> </u> | _ | _ | _ | 0. | 0. | 0. |
| (8) HAROLD FUSON, JR. | 1.00 | | | | | | | _ | _ | , |
| TRUSTEE | 0.00 | X | | <u> </u> | ļ | | <u> </u> | 0. | 0. | 0. |
| (9) ATUL GUPTA | 1.00 | ٠,, | | | | | | | 0. | 0. |
| TRUSTEE | 0.00 | X | ļ | ļ | ┝ | ┞ | | 0. | U. | 0. |
| (10) I. CRAIG HENDERSON | 2.00 | 7,7 | | | | | | | 0. | 0. |
| TRUSTEE | | Х | ┞ | ├ | <u> </u> | _ | <u> </u> | 0. | 0. | <u> </u> |
| (11) STEVE HOLTZE | 0.00 | \ . _ | | | | | | 0. | 0. | 0. |
| TRUSTEE | 1.00 | 1 | - | - | <u> </u> | | - | <u> </u> | 0. | 0. |
| (12) KIHWAN KIM | 0.00 | ₩ | | | | | | 0. | 0. | 0. |
| TRUSTEE | 2.00 | 1 | - | | - | \vdash | | 0. | - | 0. |
| (13) CLINTON KORVER TRUSTEE & CHAIR | | X | | $ _{\mathbf{x}}$ | | | ļ | 0. | 0. | 0. |
| (14) SYLVIA KWAN | 2.00 | | ╀ | 1 | - | \vdash | <u> </u> | | 0. | |
| TRUSTEE | 0.00 | $ \mathbf{x} $ | 1 | | | | | 0. | 0. | 0. |
| (15) PAUL MCCULLEY | 1.00 | | + | + | - | ╁ | 1 | <u> </u> | | <u> </u> |
| TRUSTEE | 0.00 | | | | | | | 0. | 0. | 0. |
| (16) SUSAN HOLDEN MCCURRY | 1.00 | | \vdash | \vdash | \vdash | + | +- | | | |
| TRUSTEE | 0.00 | | | | 1 | | | 0. | 0. | 0. |
| (17) PAUL RISSER | 2.00 | | ┢ | † | 1- | T | T | | | |
| TRUSTEE & VICE CHAIR | 0.00 | | | x | | | | 0. | 0. | 0. |
| 22007 10 10 12 | | | _ | | 1 | • | | | <u> </u> | Form 990 (2012) |

232007 12-10-12

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (F) (D) (E) Position Average Estimated Reportable Reportable Name and title (do not check more than one box, unless person is both an hours per compensation compensation amount of officer and a director/trustee) week from from related other (list any the organizations compensation ndividual trustee or directo hours for (W-2/1099-MISC) from the organization Highest compensated employee related nstitutional trustee (W-2/1099-MISC) organization organizations Key employee and related below organizations line) 2.00 (18) KAREN SHAFF 0. 0.00 Х 0 0. TRUSTEE (19) M. ANNE SPENCE 2.00 0.00 X 0 0. 0. TRUSTEE 1.00 (20) JOEL SPIEGEL 0.00 0 0. 0. X TRUSTEE 1.00(21) BARRETT THOMAS X 0. 0. 0. TRUSTEE 0.00 0.00 (22) MATTHEW WELCH 0.00 0. 0. X 0. TRUSTEE 1.00 (23) ERIC WHITAKER 0.00 X 0. 0. 0. TRUSTEE 1.00 (24) DAVID WHITE 0.00 X 0. 0. 0. TRUSTEE 1.00 (25) HENRY WINGATE 0.00 X 0. 0. 0. TRUSTEE 1.00(26) J. ROBERT BARR LIFE TRUSTEE 0.00 X 0 0. 0. 0. 0. 1b Sub-total 3,645,245 0. 685,467. c Total from continuation sheets to Part VII, Section A 3,645,245. 0. 685,467. d Total (add lines 1b and 1c)

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Vac No

| | | - | 162 | NO |
|---|--|--------|-----|------|
| 3 | Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on | Mar vo | 504 | |
| | line 1a? If "Yes," complete Schedule J for such individual | 3 | X | |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization | | | Will |
| | and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | 4 | Х | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services | 2000 | | |
| | rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | X |
| | tion B. Indiana de de Controllera | | | |

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|------------------------------------|---------------------|
| SOUTHEASTERN ASSET MANAGEMENT | | |
| 6410 POPLAR AVENUE, MEMPHIS, TN 38119 | INVESTMENT MANAGER | 2,358,931. |
| NEUBERGER BERMAN LLC, 605 THIRD AVENUE, | | |
| 36TH FLOOR, NEW YORK, NY 10158 | INVESTMENT MANAGER | 1,441,522. |
| THIRD AVENUE MANAGEMENT LLC | | |
| 622 THIRD AVENUE, NEW YORK, NY 10017 | INVESTMENT MANAGER | 885,819. |
| EAGLE CAPITAL MANAGEMENT LLC, 499 PARK | 1-24/ | |
| AVENUE, 17TH FLOOR, NEW YORK, NY 10022 | INVESTMENT MANAGER | 854,176. |
| THE NORTHERN TRUST COMPANY | | . ==. |
| 50 S. LASALLE STREET, CHICAGO, IL 60603 | INVESTMENT CUSTODIAN | 487,297. |
| 2 Total number of independent contractors (including but not limited to those list | sted above) who received more than | |

\$100,000 of compensation from the organization > 13

SEE PART VII, SECTION A CONTINUATION SHEETS

| Form 990 TRUSTEES | OF GRID | INI | لللك | <u>, (</u> | :OT | بلاياد | (G) E | <u> </u> | 42-068 | 0387 |
|---|-------------------|--------------------------------|-----------------------|------------|--------------|------------------------------|----------|-----------------|-----------------|-----------------------------|
| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | |
| (A) | (B) | | | (C | ;) | | | (D) | (E) | (F) |
| Name and title | Average | | | Posi | tion | | | Reportable | Reportable | Estimated |
| | hours | (cl | зесk | all t | hat | appl | y) | compensation | compensation | amount of |
| | per | | | | | | | from | from related | other |
| | week | <u>.</u> | | | | oyee | | the | organizations | compensation |
| | (list any | irecto | | - 1 | | emp | | organization | (W-2/1099-MISC) | from the |
| | hours for related | 0 T d | age de | | | sated | | (W-2/1099-MISC) | | organization and related |
| | organizations | ruste(| Itrus | | 83 | npen | | | | organizations |
| | below | Individual trustee or director | tiona | ь. | m plo | Highest compensated employee | E . | | | <u>g</u> |
| | line) | İndivi | Institutional trustee | Office | Key employee | Highe | Former | | | |
| (27) NORDAHL BRUE | 1.00 | | | | | | | | | |
| LIFE TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (28) TODD LINDEN | 1.00 | | | | | | | | | |
| LIFE TRUSTEE | 0.00 | X | | | | | | 0. | 0. | 0. |
| (29) JAMES LOWRY | 1.00 | _ | | | | | | | **** | |
| LIFE TRUSTEE | 0.00 | X | | | | | | 0. | 0. | 0 . |
| (30) RANDALL MORGAN, JR. | 1.00 | | \vdash | | | | | 5. | | |
| LIFE TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (31) ROBERT MUSSER | 1.00 | | - | | | | | V. | | |
| LIFE TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0 |
| (32) JOHN PRICE | 2.00 | 25. | | | | | | 0. | · · | |
| | 0.00 | х | | | | | | 0. | 0. | 0. |
| LIFE TRUSTEE | 1.00 | Δ. | _ | | | | | V. | 0. | <u>_</u> |
| (33) RONALD SANDLER | : | ₹. | | | | | | 0. | 0. | 0 |
| LIFE TRUSTEE | 0.00 | Х | | | \vdash | _ | | 0. | 0. | 0 . |
| (34) DONALD STEWART | 1.00 | ٠, | | | | | | ا م | ^ | 0 |
| LIFE TRUSTEE | 0.00 | Х | <u> </u> | | | | | 0. | 0. | 0 |
| (35) RAYNARD KINGTON | 60.00 | | | 37 | | | | E0C 0C1 | 0 | 02 120 |
| PRESIDENT | 0.00 | | ļ | X | | | | 506,061. | 0. | 83,128 |
| (36) DAVID CLAY | 60.00 | | | | | | | FAR AAF | | 44 570 |
| CHIEF INVESTMENT OFFICER | 0.00 | | | X | | | | 597,985. | 0. | 41,579 |
| (37) KAREN VOSS | 60.00 | | | | | | | 000 605 | | 44 500 |
| TREASURER | 0.00 | Ш. | <u> </u> | Х | | _ | | 238,685. | 0. | 41,589 |
| (38) SUSAN SCHOEN | 50.00 | | | | | | | | | |
| SECRETARY | 0.00 | | | Х | | | _ | 92,799. | 0. | 24,280 |
| (39) ELIZABETH HALLORAN | 50.00 | | | | | | | | _ ` | |
| VP DEVELOPMENT & ALUMNI RELATIONS | 0.00 | | | | X | | | 276,535. | 0. | 34,040 |
| (40) PAULA SMITH | 60.00 | | | | | | | | _ | |
| VP ACADEMIC AFFAIRS & DEAN | 0.00 | | | | Х | | | 224,280. | 0. | 42,515 |
| (41) JOHN KALKBRENNER | 50.00 | | | | | | | | | |
| VP COLLEGE SERVICES | 0.00 | | | | X | | | 178,928. | 0. | 72,974 |
| (42) ANGELA VOOS | 50.00 | | | | | | | | | |
| VP STRATEGIC PLANNING & CHIEF OF STA | 0.00 | | | | Х | İ | | 153,302. | 0. | 18,206 |
| (43) JAMES REISCHE | 50.00 | | | | | Ī | | | | |
| VP COMMUNICATIONS | 0.00 | | | | Х | | | 153,002. | 0. | 34,124 |
| (44) JOSEPH BAGNOLI | 50.00 | | | | | | | | | |
| VP ENROLLMENT | 0.00 | | | | Х | | | 152,710. | 0. | 30,300 |
| (45) SCOTT WILSON | 50.00 | | | | | | | | | |
| DIRECTOR OF INVESTMENTS | 0.00 | 1 | | 1 | | X | | 255,977. | 0. | 43,595 |
| (46) JOHN MUTTI | 50.00 | | | | | | <u> </u> | | | |
| PROFESSOR OF ECONOMICS | 0.00 | 1 | | | | X | | 200,251. | 0. | 35,493 |
| INCIEDOUN OF EGGENERALE | | | | | | | | | | |

| Form 990 TRUSTEES | | | | | | | | | 42-068 | 0307 |
|--|------------------------|--------------------------------|-----------------------|--------------|--------------|--|----------|---------------------|--|-----------------------|
| Part VII Section A. Officers, Directors, Tru | ıstees, Key Er | nplo | yee | s, al | nd F | ligh | est | Compensated Employ | ees (continued) | |
| (A) | (B) | | | (C | | | | (D) | (E) | (F) |
| Name and title | Average | | | Posi | ition | | | Reportable | Reportable | Estimated |
| | hours | (cl | neck | allt | that | арр | ly) | compensation | compensation | amount of |
| | per | | | | | | | from | from related | other |
| | week | <u> </u> | | | | loyee | | the organization | organizations (W-2/1099-MISC) | compensation from the |
| | (list any hours for | direct | İ | | | l emp | | (W-2/1099-MISC) | (VV-2/1099-IVIIOC) | organization |
| | related | 38 OF (| stee | | | sate | | (** 27 1000 W100) | | and related |
| | organizations | individual trustee or director | Institutional trustee | | yee | Highest compensated employee | | | | organizations |
| | below | idual | tution | la la | Key employee | estoc | 18. | | | |
| | line) | indiy | Insti | Officer | Key a | High | Former | | | |
| (47) HOUSTON DOUGHARTY | 50.00 | | | | | | | | | |
| VP STUDENT AFFAIRS | 0.00 | | | | | Х | | 149,515. | 0. | 70,510. |
| (48) HENRY WALKER | 50.00 | | | | | | | | | |
| PROFESSOR OF COMPUTER SCIENCE | 0.00 | | | | | X | L | 148,395. | 0. | 29,687. |
| (49) JAMES MULHOLLAND | 50.00 | | | | | | | | _ | _,, |
| DIR. COMPENSATION & ASST TREASURER | 0.00 | <u> </u> | | | <u> </u> | Х | | 145,858. | 0. | 51,371 |
| (50) JAMES SWARTZ | 50.00 | | | | | | | 450 050 | | |
| PROFESSOR OF CHEMISTRY | 0.00 | | _ | | | | Х | 170,962. | 0. | 32,076 |
| | | | | | | | | | | |
| | | | | | ļ | - | <u> </u> | | | |
| | - | | | | | | | | | |
| | | | \vdash | | | \vdash | | | VB(187 - 017 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - | |
| | | | | | | | | | | |
| | | | | | <u> </u> | | | | | |
| | | 1 | | | | | | | | |
| | | | ऻ | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| nut and the | | | 1 | <u> </u> | | <u> </u> | | | | |
| | | - | | | | | | | | |
| | | ļ . | | ├ | | | | | | |
| | | 1 | | | | | | | | |
| | | | | | | | | | | |
| | | 1 | | | | | | | | |
| Alexander A 1987 Marie | | | ┢╌ | | | ┢ | | | | |
| | | 1 | | | | ĺ | | | | |
| | | | H | | | | | | | |
| | | 1 | | | | | | | | |
| and the state of t | | | | | | | | | | |
| | | | | | ļ | | | | | |
| | | | | | | | | | | |
| | | | | _ | | _ | | | | |
| | | | | | | | | | | |
| | | <u> </u> | | _ | L | - | | | | |
| | | 1 | | | | | | | | |
| 1-26-2-2-1 | | | | \vdash | - | ╁ | - | | | |
| | | 1 | 1 | | | | | | | |
| | .1 | | | Ц | | 1 | _ | | | |
| | | | | | | | | 3,645,245. | 1 | 685,467 |

Form 990 (2012)

Statement of Revenue Part VIII Check if Schedule O contains a response to any question in this Part VIII ŒΙ (**D)** Revenue excluded from tax under (C) Unrelated Related or Total revenue exempt function business sections 512 513, or 514 revenue revenue Gifts, Grants ilar Amounts 1a 1 a Federated campaigns b Membership dues 10 c Fundraising events d Related organizations 1d Contributions, I and Other Simi 879,472 e Government grants (contributions) f All other contributions, gifts, grants, and 6,967,579 similar amounts not included above 466,788 g Noncash contributions included in lines 1a-1f: \$ 7,847,051 h Total. Add lines 1a-1f Business Code 65,439,201 65,439,201 611600 2 a TUITION AND FEES Program Service Revenue 14,187,916. 14,187,916 611710 AUXILIARY SERVICES 402,745. FEES, SOURCES AND FINES 611710 402,745 196,247 196,247. ALUMNI FEES 611710 68,805. 611710 68,805 INDIRECT COST RECOVERY 900099 34,874 34,874 All other program service revenue 80,329,788 q Total. Add lines 2a-2f Investment income (including dividends, interest, and 1,483,314 47,034,800. 48,518,114 other similar amounts) 17 17. Income from investment of tax-exempt bond proceeds 5,366,899. 5,366,899 Royalties (i) Real (ii) Personal 73,254 6 a Gross rents 111,530 b Less: rental expenses -38.276c Rental income or (loss) -38,276. -38,276 d Net rental income or (loss) ... 7 a Gross amount from sales of (i) Securities (ii) Other 26,792 assets other than inventory 522,360,626 b Less: cost or other basis 467,103,437. 28,433 and sales expenses -1,641 55,257,189 c Gain or (loss) 55,255,548, 55,255,548 d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses _____ c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19a b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 26,730. 11 a OTHER 900099 26,730 b d All other revenue 26,730. e Total. Add lines 11a-11d 197,305,871 65,474,075 1,483,314. 122,501,431.

Total revenue. See instructions.

232009 12-10-12

| Section | on 501(c)(3) and 501(c)(4) organizations must com | plete all columns. All oth | ner organizations must co | omplete column (A). | |
|---------|--|----------------------------|---------------------------------------|--|--|
| | Check if Schedule O contains a respor | | | | |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to governments and | 400 450 | 400 400 | | |
| | organizations in the United States. See Part IV, line 21 | 439,470. | 439,470. | | |
| 2 | Grants and other assistance to individuals in | 25 554 264 | 25 574 064 | | |
| | the United States. See Part IV, line 22 | 35,574,864. | 35,574,864. | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | E 000 702 | E 000 703 | | |
| | United States. See Part IV, lines 15 and 16 | 5,809,703. | 5,809,703. | | <u>n de Arte di Laborato i de la propieta de la como de l</u> |
| 4 | Benefits paid to or for members | | | A STATE OF THE PARTY OF THE PAR | |
| 5 | Compensation of current officers, directors, | 2,394,830. | 213,129. | 1,475,895. | 705,806. |
| • | trustees, and key employees | 2,334,030. | 213,123. | 1,475,055. | 705,0001 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | 1,116,089. | 741,126. | 374,963. | |
| 7 | Other salaries and wages | 41,029,115. | 37,790,136. | 1,713,615. | 1,525,364. |
| 8 | Pension plan accruals and contributions (include | ,,, | | _,, | |
| J | section 401(k) and 403(b) employer contributions) | 3,548,410. | 3,251,338. | 157,196. | 139,876. |
| 9 | Other employee benefits | 10,799,709. | 9,754,215. | 606,458. | 439,036. |
| 10 | Payroll taxes | 3,020,037. | 2,683,920 | 204,434. | 131,683. |
| 11 | Fees for services (non-employees): | | | | ***** |
| | Management | | | | |
| | Legal | 276,463. | 18,733. | 257,730. | |
| | Accounting | 162,489. | | 162,489. | |
| | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| | Investment management fees | 100,268. | | 100,268. | |
| | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| | column (A) amount, list line 11g expenses on Sch 0.) | 3,570,214. | 2,643,069. | 581,363. | 345,782. |
| 12 | Advertising and promotion | 324,882. | 157,629. | 167,023. | 230. |
| 13 | Office expenses | 6,579,068. | 5,962,298. | 150,800. | 465,970. |
| 14 | Information technology | 1,549,343. | 1,243,607. | 277,734. | 28,002. |
| 15 | Royalties | 22,324. | 22,324. | 5.6.000 | |
| 16 | Occupancy | 5,017,306. | 4,940,137. | 56,280. | 20,889. |
| 17 | Travel | 2,714,437. | 2,028,536. | 277,187. | 408,714. |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | 1 004 003 | E40 030 | 224,717. | 238,616. |
| 19 | Conferences, conventions, and meetings | 1,004,263. | 540,930. | 224,111. | Z30,010. |
| 20 | Interest | 1,279,234. | 1,279,234. | | |
| 21 | Payments to affiliates | 11,669,756. | 11,263,016. | 296,506. | 110,234. |
| 22 | Depreciation, depletion, and amortization | 408,322. | 408,322. | 490,3004 | エエハ・マンボ・ |
| 23 | Insurance Other expenses, Itemize expenses not covered | 400,344. | ±00,342. | | |
| 24 | above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) | | | | |
| _ | amount, list line 24e expenses on Schedule 0.) OFF-CAMPUS PROGRAM COST | 2,826,419. | 2,826,419. | | |
| a b | DINING PROGRAM COST | 2,707,918. | | | |
| C | UBI TAX | 368,249. | -,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 368,249. | |
| d | SPECIAL PROGRAMS | 304,052. | 259,019. | 42,737. | 2,296. |
| | | 1,752,276. | | 78,696. | 47,379. |
| 25 | Total functional expenses. Add lines 1 through 24e | | 134,185,293. | 7,574,340. | 4,609,877. |
| 26 | Joint costs. Complete this line only if the organization | | | | <u> </u> |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |
| | | | | | E 000 (0040) |

Form 990 (2012)
Part X Balance Sheet

| Pai | tΧ | Balance Sheet | | | |
|-----------------------------|----------|--|---|----------|----------------------------|
| | | Check if Schedule O contains a response to any question in this Part X | | | |
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | 1 | |
| | 2 | Savings and temporary cash investments | 1,290,149. | 2 | 1,798,772. |
| | 3 | Pledges and grants receivable, net | | 3 | 500 |
| | 4 | Accounts receivable, net | 723,352. | 4 | 709,001. |
| | 5 | Loans and other receivables from current and former officers, directors, | | | |
| | | trustees, key employees, and highest compensated employees. Complete | | | |
| | | Part II of Schedule L | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined under | | | |
| | | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | |
| ş | l _ | employees' beneficiary organizations (see instr). Complete Part II of Sch L | 4,246. | 6 | 14,295. |
| Assets | 7 | Notes and loans receivable, net | 1,063,851. | 7 8 | 1,102,960. |
| Ÿ | 8 | Inventories for sale or use | 2,877,346. | 8 | 2,684,432. |
| | 9 | Prepaid expenses and deferred charges | 2,677,340. | 9 | 2,004,432. |
| | 102 | Land, buildings, and equipment: cost or other | | | |
| | h | basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 407,402,656. 10b 161,382,106. | 254,940,368. | 10c | 246,020,550. |
| | 11 | Investments - publicly traded securities | 784,549,069. | 11 | 924,001,111. |
| | 12 | Investments - other securities. See Part IV, line 11 | 646,256,627. | 12 | 679,304,206. |
| | 13 | Investments - program-related. See Part IV, line 11 | 7,917,281. | 13 | 7,735,706 |
| | 14 | Intangible assets | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 14 | , |
| | 15 | Other assets. See Part IV, line 11 | | 15 | |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 1,699,622,289. | 16 | 1,863,371,033. |
| | 17 | Accounts payable and accrued expenses | 36,081,732. | 17 | 38,754,625. |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | 1,288,083. | 19 | 1,214,369. |
| | 20 | Tax-exempt bond liabilities | 117,158,548. | 20 | 110,280,277. |
| g) | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | 4,482,933. | 21 | 4,674,481. |
| Liabilities | 22 | Loans and other payables to current and former officers, directors, trustees, | | | |
| qe | | key employees, highest compensated employees, and disqualified persons. | | | |
| _ | | Complete Part II of Schedule L | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X of | 0 700 005 | | 0 700 005 |
| | | Schedule D | 9,728,825. 168,740,121. | 25 | 9,798,885. 164,722,637. |
| | 26 | Total liabilities. Add lines 17 through 25 | 100,740,121. | 26 | 104,122,031. |
| | | Organizations that follow SFAS 117 (ASC 958), check here ▶ X and | | | |
| ces | | complete lines 27 through 29, and lines 33 and 34. | 1,095,545,963. | 07 | 1,208,165,453 |
| lan | 27 | Unrestricted net assets | 336,802,609. | 27 28 | 389,203,891 |
| Ba | 28 | Temporarily restricted net assets | 98,533,596. | 29 | 101,279,052 |
| Net Assets or Fund Balances | 29 | Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here | | 23 | |
| Ē | İ | - | | | |
| ts c | 20 | and complete lines 30 through 34. Capital stock or trust principal, or current funds | | 30 | |
| sse | 30 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| t A | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| 2 | 33 | Total net assets or fund balances | 1,530,882,168. | 33 | 1,698,648,396 |
| | 34 | Total liabilities and net assets/fund balances | 1,699,622,289. | 34 | 1,863,371,033 |
| | 1 07 | Total liabilities alia her assets/fulla baidhess | | , 57 | Eorm QQ0 /2012 |

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

> X Form 990 (2012)

X

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No, 1545-004

2012

Open to Public Inspection

Name of the organization

TRUSTEES OF GRINNELL COLLEGE

Employer identification number 42-0680387

| Pa | rt l | Reason f | | ity Status (All organiz | | | e this part | .) See inst | ructions. | | | 3000 | 201 | |
|--|-----------|---|--|--|-----------------|---|-------------|-----------------|--|--------------------------------------|-------|---------------|-----------------|--------|
| he | organ | | | because it is: (For lines 1 | | - | | - | | | | | | |
| 1 | | | • | s, or association of churc | | | | | • | | | | | |
| 2 | X | • | | '0(b)(1)(A)(ii). (Attach Sci | | | · | | | | | | | |
| 3 | | | hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). In medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, | | | | | | | | | | | |
| 4 | | A medical res | • | | | | | | | | | | | |
| | | city, and state | e: | | | | | | | ******* | | | | |
| 5 | | An organization | on operated for the | benefit of a college or ur | niversity ov | wned or op | erated by | a governr | nental unit | t describ | ed ir | ו | | |
| | | section 170(| (b)(1)(A)(iv). (Comple | ete Part II.) | | | | | | | | | | |
| 6 | | A federal, sta | te, or local governm | ent or governmental unit | t described | d in sectio | n 170(b)(1 |)(A)(v). | | | | | | |
| An organization that normally receives a substantial part of its support from a governmental unit or from the general public descr section 170(b)(1)(A)(vi). (Complete Part II.) | | | | | | | | ribed i | in | | | | | |
| | | | | | | | | | | | | | | |
| 8 | | A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) | | | | | | | | | | | | |
| 9 | | An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | axable income (less sect | ion 511 ta | x) from bu | sinesses a | cquired b | y the orga | nization | after | r June 3 | 30, 197 | 75. |
| | | | 509(a)(2). (Complete | | | | | Eoc. M | | | | | | |
| 10 | \square | - | = | perated exclusively to te | | | | | | | | | · r | |
| 11 | ш | - | | perated exclusively for th | | | | | | | | | | or |
| | | | | ations described in section | | | |). See sec | :uon 509(a | a)(3). GN | eck t | ие вох | . crat | |
| | | | | organization and compl ype II | | re througr nctionally i | | d | Type | e III - Noi | n-fun | octional | ly inte | arated |
| _ | | a Type I | | at the organization is not | | _ | - | | | | | | | |
| е | | | | than one or more publicly | | | | | | | | | | |
| £ | | | | tten determination from t | | | | | | λαλ(1) (1) | 3001 | | ·(ca)(£). | |
| f | | - | ation received a wri rganization, check tl | | | | | | | | | | | |
| ~ | | | | nis boxorganization accepted ar | | | | | | | | | | . — |
| g | ı | | | directly controls, either al | | | | | | | | | Yes | No |
| | | | | upported organization? | | | | | | | | 11g(i) | | |
| | | _ | | n described in (i) above? | | | | | | | г | 11g(ii) | <u> </u> | 1 |
| | | | | person described in (i) o | | | | | | | - 1 | 11g(iii) | | |
| h | ı | | | about the supported or | | | | | | | 1. | | | |
| | | | 5 | enin in a company of the | | , , | | | | | | | | |
| (i) | | of supported anization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section | in col. (i) li: | organization sted in your document? | organizat | ion in col. | (vi) Is organizatio (i) organiz U.S | the on in col. ed in the .? | (vii) | Amount sup | t of mo port | netary |
| | | | | (see instructions)) | Yes | No | Yes | No | Yes | No | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | 1 | | | | | | | | | | |
| | | | | | | | | | | | | | | ··· |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | _ | | |
| Tota | al | | Festiva e distribution productive deligibility | u programina in the company of the first of the company of the com | 1980864 | paradicilità | n-1900/1904 | Logold Salation | New Action (News) | pogranie. | | | | |

232021

Form 990 or 990-EZ.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | - | | | |
|--------|---|-----------------------------------|--------------------------|--|-----------------------------|----------|--------------------|--|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total | |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | | |
| 2 | Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | | |
| 4 5 | Total. Add lines 1 through 3 The portion of total contributions | | | | | | | |
| | by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the | | | | | | | |
| c | amount shown on line 11, column (f) | | | | | | | |
| | Public support. Subtract line 5 from line 4. | Las Castillas Sun Harrist M | - Company of the Company | e generalite jalej (tel 15 a feriv 191 | | 1.17.17 | | |
| | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total | |
| | Amounts from line 4 | (a) 2006 | (b) 2009 | (6) 2010 | (u) 2011 | (6) 2012 | (1) 10121 | |
| | Gross income from interest, | | | | | | | |
| 8 | · | | | | | | | |
| | dividends, payments received on | | | | | | | |
| | securities loans, rents, royalties | | |] | | | | |
| ^ | and income from similar sources Net income from unrelated business | | | | | | | |
| 9 | | | | | | | | |
| | activities, whether or not the | | | : | | | | |
| 40 | business is regularly carried on | | | | | | | |
| 30 | Other income. Do not include gain | | | | | | | |
| | or loss from the sale of capital | | | | | | | |
| | assets (Explain in Part IV.) | i Türk kestaat kesta kara kara | | | Physical design of the pro- | | | |
| | Total support. Add lines 7 through 10 | ata Zasa inaturati | ener | Latination of the second | Thursday (A. 1984) | 12 | | |
| | Gross receipts from related activities, First five years. If the Form 990 is for | • | , | ed formath or fifth to | | | | |
| 13 | | | | | | | | |
| Sec | organization, check this box and stop otion C. Computation of Publ | | | | | | <u> /</u> | |
| | Public support percentage for 2012 (| | | column (fi) | | 14 | % | |
| | Public support percentage from 2011 | | _ | | | 15 | % | |
| | 33 1/3% support test - 2012. If the | | | | | | | |
| 100 | stop here. The organization qualifies | | | | | | | |
| ı | 33 1/3% support test - 2011. If the | | | | | | | |
| ٠ | and stop here. The organization qual | | | | | | | |
| 47. | and stop here, the organization qual 10% -facts-and-circumstances tes | | | | | | | |
| 176 | and if the organization meets the "fac | | | | | | | |
| | ~ | | | | | | | |
| | meets the "facts-and-circumstances" 10% -facts-and-circumstances tes | | | | | | | |
| t | | _ | | | | | 070 0 1 | |
| | more, and if the organization meets the | | | | | | | |
| 40 | organization meets the "facts-and-circ | | | | | | | |
| 18 | Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | | | | | | | |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support | | | | | | |
|---|---|----------------------|------------------------|--|----------------------|-----------|
| Calendar year (or fiscal year beginning in) 🕨 | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received. (Do not | | | | | | |
| include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in | | | | | | |
| any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that | | | | | | |
| are not an unrelated trade or bus- iness under section 513 | | | | | | |
| 4 Tax revenues levied for the organ- | | | | | | |
| ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities | | | | | | |
| furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and | | | | | | |
| 3 received from disqualified persons b Amounts included on lines 2 and 3 received | | | | | | |
| from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support (Subtract line 7c from line 6.) | | | | | vičiski presencij | |
| Section B. Total Support | | | | | | |
| Calendar year (or fiscal year beginning in) 🕨 | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 9 Amounts from line 6 | | | | | | _ |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income | *************************************** | | | | | |
| (less section 511 taxes) from businesses | | | | | | |
| acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital | | | | | | , |
| assets (Explain in Part IV.) | | | | | | ••• |
| 14 First five years. If the Form 990 is for | | s first, second, thi | rd, fourth, or fifth t | ax year as a section | on 501(c)(3) organiz | ation, |
| check this box and stop here | | | | | | _ L I |
| Section C. Computation of Pub | lic Support Pe | rcentage | | •• | | |
| 15 Public support percentage for 2012 | | | column (f)) | | 15 | % |
| 16 Public support percentage from 201 | | | | | 16 | % |
| Section D. Computation of Inve | | | | | | |
| 17 Investment income percentage for 2 | | - | | | 17 | % |
| 18 Investment income percentage from | • | | | | 18 | % |
| 19a 33 1/3% support tests - 2012. If the | | | | | 33 1/3%, and line | 17 is not |
| more than 33 1/3%, check this box | | | | | | |
| b 33 1/3% support tests - 2011. If the line 18 is not more than 33 1/3%, ch | e organization did r | not check a box o | n line 14 or line 19 | a, and line 16 is m | ore than 33 1/3%, | |
| | | | | as a publicly supplined his box and see in | | |

Schedule B (Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

| T | RUSTEES OF GRINNELL COLLEGE | 42-0680387 |
|---|---|--|
| Organization type (check of | one): | |
| Filers of: | Section: | |
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | |
| | 527 political organization | |
| Form 990-PF | 501(c)(3) exempt private foundation | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | |
| | 501(c)(3) taxable private foundation | |
| | is covered by the General Rule or a Special Rule . (7), (8), or (10) organization can check boxes for both the General Rule and a Special R | ule. See instructions. |
| General Rule | | |
| | on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in n plete Parts I and II. | noney or property) from any one |
| Special Rules | | |
| 509(a)(1) and 170 | (c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the re (b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. | |
| total contribution | (c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one cont s of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or excruelty to children or animals. Complete Parts I, II, and III. | |
| contributions for If this box is chec purpose. Do not o | (c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contuse exclusively for religious, charitable, etc., purposes, but these contributions did not to sked, enter here the total contributions that were received during the year for an exclusive complete any of the parts unless the General Rule applies to this organization because ole, etc., contributions of \$5,000 or more during the year | otal to more than \$1,000. vely religious, charitable, etc., it received nonexclusively |
| but it must answer "No" o | that is not covered by the General Rule and/or the Special Rules does not file Schedule n Part !V, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Par et the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Employer identification number

| TRUSTEES | OF | GRINNELL | COLLEGE |
|----------|----|----------|---------|
| | | | |

| d) ontribution |
|---|
| art II if there |
| (d) ontribution |
| Ext II if there |
| (d) ontribution |
| Art II if there a contribution.) |
| (d) ontribution |
| X Dart II if there n contribution.) |
| (d) contribution |
| X |
| (d) contribution |
| X An Contribution.) or 990-PF) (2012) |
| Par (d) or (d) cor |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | onal space is needed. | |
|------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | | \$ 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 9 | | - \$\$100,500. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 10 | | \$\$6,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 11 | | \$ <u>10,000</u> . | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>12</u> | | \$ 79,196. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012 |

Employer identification number

| TRUSTEES | OF | GRINNELL | COLLEGE |
|----------|----|----------|---------|
| | | | |

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional contributors (see instructions). | tional space is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 13 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 14 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 15 | | | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 16 | Traine, address, and z.n. T. | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 17 | - | \$\$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 18 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution |

Employer identification number

| TRUSTEES | \mathbf{OF} | GRINNELL | COLLEGE |
|----------|---------------|----------|---------|

| Part I | Contributors (see instructions). Use duplicate copies of Part I if ac | dditional space is needed. | |
|------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 19 | | \$ <u>17,435.</u> | Person X Payroll Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 20 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 21 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 22 | | \$\$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 23 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 24 | | \$\$ <u>10,000.</u> | Person X Payroll |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| butors (see instructions). Use duplicate copies of Part I i | r additional space is needed. | T |
|---|--|---|
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$ 117,015. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name. address. and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$\$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$ 5,136. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$ 30,000. | Person X Payroll |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$ 5,000. | Person X Payroll |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| | Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 | Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 (c) Total contributions \$ 10,000. (b) Name, address, and ZIP + 4 (c) Total contributions \$ 5,136. (b) Name, address, and ZIP + 4 (c) Total contributions \$ 5,1000. (b) Name, address, and ZIP + 4 (c) Total contributions |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

42-0680387

| Part i | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. | |
|------------|--|------------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) . Total contributions | (d) Type of contribution |
| 31 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 32 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 33 | | \$6,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 34 | | \$\$,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 35 | | \$\$, 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 36 | | \$\$,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if add | ditional space is needed. | |
|------------|--|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 37 | | \$ 12,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 38 | | \$300,000 . | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 39 | | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 40 | | \$ 15,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 41 | | \$ 25,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 42 | | \$\$\$\$\$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional additional copies of Part I if additional copi | tional space is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 43 | | \$5,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 44 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>45</u> | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 46 | | \$\$10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 47 | | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>48</u> | 1.12 | \$ 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | I space is needed. | |
|-------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 49 | | \$120, <u>432.</u> | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 50 | | \$ <u>75,000.</u> | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 51 | | \$ 6,500. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 52 | | \$ 6,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 53 | | \$345,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 54 | | \$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| 223452 12-2 | 1-12 | Schedule B (Form | 990, 990-EZ, or 990-PF) (|

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if ad | fditional space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 55 | | \$\$. | Person X Payroli Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 56 | | \$\$ <u>42,803.</u> | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 57 | · | \$ 10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 58 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| <u>59</u> | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 60 | | \$ <u>10,000</u> . | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 61 | | \$10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 62 | | \$ <u>10,000.</u> | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 63 | | \$ 12,061. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 64 | | \$ <u>10,000</u> . | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 65 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | . (c) Total contributions | (d) Type of contribution |
| 66 | | \$5,000. | Person X Payroll |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional additional actions and the copies of Part I if additional actions are contributors. | tional space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 67 | | \$\$. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 68 | | s10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 69 | | \$5,999. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 70 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 71 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 72 | 1.10 | \$ 10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if ac | dditional space is needed. | |
|------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 73 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 74 | | \$10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 75 | Trainic, dodi oss, dita Zir T T | \$\$ | Person X Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 76 | | \$\$,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 77 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 78 | | \$20,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | onal space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 79 | | \$ 5,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 80 | | \$ 50,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 81 | | \$ <u>88,016.</u> | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 82 | | \$ 179,500. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 83 | | \$\$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 84 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| | ditional space is needed. | |
|-----------------------------------|--|---|
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$\$ <u>34,800.</u> | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$\$ <u>31,805.</u> | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| | Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 (b) Name, address, and ZIP + 4 | Name, address, and ZIP + 4 Total contributions |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional additional copies of Part I if additional copi | tional space is needed. | |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 91 | | \$\$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 92 | | \$\$, 5,779. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 93 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 94 | | \$10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 95 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 96 | 1-12 | \$ 10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. | |
|------------|--|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 97 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 98 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 99 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 100 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 101 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 102 | | \$ 5,000. | Person X Payroll |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if ac | dditional space is needed. | |
|-------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 103 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 104 | | \$ 129,700. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 105 | · | \$ 10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 106 | | \$ 39,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 107 | | \$\$\$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 223452 12-2 | | \$ 160,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| (a) No. 109 | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) |
|-------------------|-----------------------------------|----------------------------|---|
| 109 - | | I I | Type of contribution |
| l l | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 110 - | | \$ 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 111 - | | \$ 20,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 112 | | \$\$, 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 113 | | \$\$\$ | Person X Payroli Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 114 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2012 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if ad | ditional space is needed. | |
|-------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 115 | | \$ 62,500. | Person X Payroll Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 116 | | \$ 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 117 | | \$ 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 118 | | \$10,608. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 119 | | \$ 11,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 120 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| 223452 12-2 | 1-12 | Schedule B (Form | 990, 990-EZ, or 990-PF) (2012 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed. | |
|------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 121 | | \$ <u>29,756.</u> | Person X Payroll X Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 122 | | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| No. 123 | Manie, address, dind 2n + 4 | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 124 | | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZiP + 4 | (c) Total contributions | (d) Type of contribution |
| 125 | | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 126 | | \$ 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. | |
|-------------|--|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 127 | | \$ 7,500. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 128 | | \$\$ <u>31,609</u> . | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 129 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 130 | | \$\$,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 131 | | \$\$. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 132 | | \$ 5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution. |
| 223452 12-2 | 1-12 | Schedule B (Form | 990, 990-EZ, or 990-PF) (2012 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | nal space is needed. | |
|-------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 133 | | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 134 | | \$ 26,606. | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 135 | | \$ 10,031. | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 136 | | \$ <u>10,052.</u> | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 137 | | \$\$ | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 138 | | \$ 10,519. | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| 223452 12-2 | 1-12 | Scheanle R (Form | 990, 990-EZ, or 990-PF) (2012) |

Employer identification number

| TRUSTEES | OF | GRINNELL | COLLEGE |
|----------|----------|----------|---------|
| TITODIED | \sim r | | ~~~~~ |

| Part I | Contributors (see instructions). Use duplicate copies of Part I if a | additional space is needed. | |
|----------------------|--|-----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 139 | | \$\$. | Person Payroll Noncash X (Complete Part It if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 140 | | \$ 5,036. | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 141 | | \$\$,179. | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 142 | | \$\$, 5,126. | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 143 | | \$\$ | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 144 223452 12-21- | | \$ 5,800. | Person Payroll Noncash X (Complete Part II if there is a noncash contribution. 990, 990-EZ, or 990-PF) (2012 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| Part I | Contributors (see instructions). Use duplicate copies of Part I if add | litional space is needed. | |
|------------|--|---------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 145 | | \$\$ | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 146 | | \$\$ | Person Payroll Noncash X (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) | (b) | (c) Total contributions | (d) Type of contribution |
| No. | Name, address, and ZIP + 4 | \$ | Person Payroll Noncash Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1101 | | \$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| (a) No. from Part I 75 SECURITIES (b) FMV (or estimate) (see instructions) \$ 118,630. 09/28/12 (a) No. from Part I (b) FMV (or estimate) (see instructions) \$ 118,630. 09/28/12 (a) No. from Description of noncash property given (see instructions) \$ 5,608. 06/14/13 (a) No. from Description of noncash property given (see instructions) \$ 5,608. 06/14/13 (a) No. from Description of noncash property given (see instructions) \$ 24,756. 05/29/13 (b) No. from Description of noncash property given (see instructions) \$ 5,608. 06/14/13 SECURITIES \$ 118,630. 09/28/12 (d) Date received (d) Date received (d) Date received (d) Date received (see instructions) \$ 5,608. 06/14/13 (a) No. from Description of noncash property given (see instructions) \$ 5,608. 06/14/13 (d) Date received (d) Date received (see instructions) \$ 5,608. 06/14/13 (d) Date received (d) Date received (see instructions) | (a) No. from Part I | (b) Description of noncash property given | | (c) FMV (or estimate) see instructions) | (d) Date received |
|--|------------------------------|--|--------------------|---|----------------------|
| (a) | | SECURITIES | | | |
| (a) (b) (c) (d) (d) (e) (e) (e) (fWW (or estimate) (see instructions) | <u>19</u> | | | | |
| No. from Description of noncash property given SECURITIES SECURITIES (a) No. Description of noncash property given Part I SECURITIES SECURITIES (b) TMV (or estimate) (see instructions) SECURITIES (c) Date received (d) Date received (d) Date received (e) EMV (or estimate) (see instructions) SECURITIES (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) SECURITIES (d) Date received (e) FMV (or estimate) (see instructions) SECURITIES (a) No. Description of noncash property given Description of noncash property given SECURITIES (a) No. Description of noncash property given Description of noncash property given SECURITIES (a) No. Description of noncash property given Date received (b) Date received (c) FMV (or estimate) (see instructions) SECURITIES (d) Date received (e) FMV (or estimate) (see instructions) SECURITIES (a) No. FMV (or estimate) (see instructions) SECURITIES SECURITIES (b) Date received SECURITIES | | | \$ | 9,901. | 06/20/13 |
| SECURITIES | | · · | | FMV (or estimate) | |
| SECURITIES SEC | | SECURITIES | | | |
| (a) No. from Part SECURITIES SECURITIES (b) FMV (or estimate) (see instructions) \$ 5,608. | 75 | | | | |
| No. from Part SECURITIES SECURITIES (a) No. from Part (b) FMV (or estimate) (see instructions) (c) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (from Part (a) No. (b) | | | \$ | 118,630. | 09/28/12 |
| No. from Part I SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIE | | | | (c) | |
| SECURITIES SEC | | • • | | FMV (or estimate) | |
| SECURITIES \$ 5,608. 06/14/13 | Part I | Description of noncasti property given | | (see instructions) | Date 16061960 |
| \$ 5,608. 06/14/13 | | SECURITIES | | | |
| (a) No. (b) FMV (or estimate) (see instructions) SECURITIES (a) No. (b) SECURITIES (a) No. Description of noncash property given (see instructions) (b) FMV (or estimate) (see instructions) (c) FMV (or estimate) (see instructions) (d) Date received (d) Date received (see instructions) SECURITIES (a) SECURITIES (b) SECURITIES (a) No. (c) FMV (or estimate) (see instructions) (b) Description of noncash property given (see instructions) (d) Date received (d) Date received (see instructions) SECURITIES (a) No. (b) Description of noncash property given (see instructions) SECURITIES (b) FMV (or estimate) (see instructions) | 118 | | | | |
| (a) No. (b) FMV (or estimate) (see instructions) SECURITIES (a) No. (b) SECURITIES (a) No. Description of noncash property given (see instructions) (b) FMV (or estimate) (see instructions) (c) FMV (or estimate) (see instructions) (d) Date received (d) Date received (see instructions) SECURITIES (a) SECURITIES (b) SECURITIES (a) No. (c) FMV (or estimate) (see instructions) (b) Description of noncash property given (see instructions) (d) Date received (d) Date received (see instructions) SECURITIES (a) No. (b) Description of noncash property given (see instructions) SECURITIES (b) FMV (or estimate) (see instructions) | | | | | |
| No. from Part I SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES | | | \$ | 5,608. | 06/14/13 |
| No. from Part I SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES SECURITIES | (a) | | | | |
| Description of noncash property given SECURITIES | | (b) | l , | | (d) |
| SECURITIES | | Description of noncash property given | | | Date received |
| 121 | Part I | | | | |
| (a) No. from Part I SECURITIES (a) No. (b) FMV (or estimate) (see instructions) (b) SECURITIES (c) FMV (or estimate) (see instructions) \$ 26,606. | 1 2 1 | SECURITIES | | | |
| (a) No. from Part I (a) SECURITIES (a) No. (b) FMV (or estimate) (see instructions) (b) SECURITIES (a) No. (b) FMV (or estimate) (see instructions) (b) FMV (or estimate) (see instructions) (c) FMV (or estimate) (see instructions) (d) Date received (d) FMV (or estimate) (see instructions) (d) Date received (d) Date received (see instructions) | 141 | | | | |
| No. from Description of noncash property given SECURITIES (a) No. from Part I SECURITIES (b) SECURITIES (c) FMV (or estimate) (see instructions) \$ 26,606. | | | \$ | 24,756. | 05/29/13 |
| No. from Description of noncash property given SECURITIES (a) No. from Part I SECURITIES (b) SECURITIES (c) FMV (or estimate) (see instructions) \$ 26,606. | | | | | |
| No. from Part I SECURITIES (a) No. (b) No. (c) FMV (or estimate) (see instructions) SECURITIES (a) No. (b) FMV (or estimate) (see instructions) (b) FMV (or estimate) (see instructions) SECURITIES (b) FMV (or estimate) (c) FMV (or estimate) (d) Date received (c) FMV (or estimate) (see instructions) SECURITIES SECURITIES SECURITIES SECURITIES | | | | (c) | |
| Part I (see instructions) SECURITIES | | | | FMV (or estimate) | |
| SECURITIES (a) No. from Part I SECURITIES (b) Description of noncash property given SECURITIES SECURITIES (b) FMV (or estimate) (see instructions) Date received | | Description of Hondash property given | | (see instructions) | Date ICCEIVEU |
| (a) No. (b) (b) FMV (or estimate) (see instructions) SECURITIES SECURITIES | - | SECURITIES | | | |
| (a) No. from Description of noncash property given Part I SECURITIES SECURITIES (b) FMV (or estimate) (see instructions) Date received | <u> 134</u> | | | | |
| (a) No. from Description of noncash property given Part I SECURITIES SECURITIES (b) FMV (or estimate) (see instructions) Date received | _ | | | 0.5.50 | 40104140 |
| No. from Description of noncash property given SECURITIES 135 | | | \$ | 26,606. | 10/31/12 |
| No. from Description of noncash property given SECURITIES 135 | (a) | | | | |
| from Part I Description of noncash property given (see instructions) Date received SECURITIES | | (b) | | | (d) |
| SECURITIES 135 | | | | | |
| 135 | Part I | | | (See Instructions) | |
| | 125 | SECURITIES | | | |
| s 10.031. 06/20/13 | <u> 135</u> | | | | |
| | | | —— _{\$} | 10.031. | 06/20/13 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| art II | Noncash Property (see instructions). Use duplicate copies of P | art II if additional space is needed. | |
|------------------------------|--|--|---------------------------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | SECURITIES | | |
| <u>136</u> | | | |
| | | \$ 10,052. | 06/20/13 |
| (a) No. from | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| Part I | CECUDITATEC | | |
| 137 | SECURITIES | | |
| | | \$\$ | 09/28/12 |
| (a) | | (c) | |
| No. from | (b) Description of noncash property given | FMV (or estimate) | (d) Date received |
| Part I | Description of noticast property given | (see instructions) | Date received |
| | SECURITIES | | |
| 138 | | | |
| | | | 06/14/13 |
| | | - 10,319: | 00/14/13 |
| (a) | | (c) | |
| No. | (b) | FMV (or estimate) | (d) |
| from Part I | Description of noncash property given | (see instructions) | Date received |
| , с., , | SECURITIES | | |
| 139 | | | |
| - | | | 06141140 |
| | | \$7,096. | 06/14/13 |
| (a) | | | |
| No. | (b) | (c) FMV (or estimate) | (d) |
| from | Description of noncash property given | (see instructions) | Date received |
| Part I | SECURITIES | | |
| 140 | OECOVITIED | | |
| | | | |
| | | \$5,036. | 01/17/13 |
| (a) | | (-) | |
| No. | (b) | (c) FMV (or estimate) | (d) |
| from | Description of noncash property given | (see instructions) | Date received |
| Part I | SECURITIES | | |
| 141 | DECONTITUD | | |
| | | | |
| | | \$ 5,179. | 12/19/12 90. 990-EZ. or 990-PF) (2 |

Employer identification number

TRUSTEES OF GRINNELL COLLEGE

| SECURITIES | (a) No. from Part I | (b) Description of noncash property given | | (c) FMV (or estimate) (see instructions) | (d) Date received |
|--|------------------------------|--|---------------------|--|----------------------|
| S | | RITIES | | | · |
| (a) No. 100 | 142 | | | | |
| (a) No. 10 Description of noncash property given (c) FMV (or estimate) (see instructions) (d) Date received (d) Date received (d) Date received (see instructions) (e) (f) Date received (d) Date received (see instructions) (see instructions) (d) Date received (d) Date received (see instructions) (see instructions) (f) Date received (f) Date received (f) Date received (f) Date received (f) Date received (f) Date received (f) Date received (f) Date received (f) Date received (f) Date receiv | | | | 5 126 | 12/10/12 |
| No. Company | | | ^{\$} - | <u> </u> | 12/10/12 |
| No. 1 | (a) | | | (c) | |
| ARTWORK (a) (b) (c) FMV (or estimate) (see instructions) (a) ARTWORK 4.44 ARTWORK (b) Description of noncash property given (a) ARTWORK (c) FMV (or estimate) (see instructions) (d) Date received (a) No. (b) Description of noncash property given (a) No. (c) FMV (or estimate) (see instructions) (d) Date received (a) Description of noncash property given (c) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (f) FMV (or estimate) (see instructions) (g) FMV (or estimate) (see instructions) (h) Description of noncash property given (c) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) | No. | • • | | | |
| ARTWORK | | Description of noncash property given | | | Date received |
| \$ 22,000. 06/30/13 (a) No. Torm Description of noncash property given See instructions) ARTWORK (a) No. Description of noncash property given SECURITIES (b) Description of noncash property given SECURITIES (a) No. Description of noncash property given SECURITIES (b) Description of noncash property given SECURITIES (a) No. Description of noncash property given SECURITIES (b) Description of noncash property given SECURITIES (c) FMV (or estimate) (see instructions) (d) Date received SECURITIES (a) No. Description of noncash property given See instructions) (a) No. Torm Description of noncash property given SECURITIES (b) Description of noncash property given See instructions) (a) No. Torm Description of noncash property given SECURITIES (b) Date received SECURITIES (c) FMV (or estimate) (see instructions) (d) Date received SECURITIES (e) FMV (or estimate) (see instructions) | | ORK | | | |
| (a) No. or or or or or or or or or or or or or | 143 | | | | |
| (a) No. or or or or or or or or or or or or or | | | | | |
| No. Toron Description of noncash property given (a) Description of noncash property given (b) SECURITIES (c) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (f) Date received (g) FMV (or estimate) (see instructions) (g) Date received | | | \$ | 22,000. | 06/30/13 |
| No. Toron Description of noncash property given (a) Description of noncash property given (b) SECURITIES (c) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (f) Date received (g) FMV (or estimate) (see instructions) (g) Date received | (a) | | | | |
| Date received Part I Pa | No. | (b) | | | (d) |
| ARTWORK (a) No. rom Part I (b) Description of noncash property given SECURITIES (c) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (d) Date received (e) FMV (or estimate) (see instructions) (a) No. rom Description of noncash property given (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (see instructions) (d) Date received (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received | from | Description of noncash property given | | | |
| (a) No. from Description of noncash property given \$ 5,800. | Part I | | | (doo med do none) | |
| \$ 5,800. 04/19/13 (a) No. from Description of noncash property given SECURITIES (b) SECURITIES (a) No. from Description of noncash property given See instructions) (b) FMV (or estimate) (see instructions) (c) FMV (or estimate) (see instructions) (d) Date received SECURITIES (a) No. from Description of noncash property given Service instructions) (a) No. from Description of noncash property given See instructions) (b) Date received SECURITIES (c) FMV (or estimate) (see instructions) (d) Date received See instructions) (d) Date received See instructions) | | ORK | | | |
| (a) No. (b) PMV (or estimate) (see instructions) SECURITIES (a) No. (b) SECURITIES (b) Co FMV (or estimate) (see instructions) (a) No. (c) FMV (or estimate) (see instructions) (b) Description of noncash property given (see instructions) EQUIPMENT (a) No. (c) FMV (or estimate) (see instructions) EQUIPMENT (a) No. (c) FMV (or estimate) (see instructions) (b) Description of noncash property given (see instructions) (c) FMV (or estimate) (see instructions) (d) Date received FMV (or estimate) (see instructions) | 144 | | | | |
| (a) No. from Description of noncash property given see instructions) SECURITIES (a) No. The Description of noncash property given see instructions) (b) FMV (or estimate) (see instructions) (c) FMV (or estimate) (d) Date received see instructions) (d) Date received see instructions (d) Date received see instructions (d) Date received see instructions (e) FMV (or estimate) (see instructions) (f) Date received see instructions (g) FMV (or estimate) (see instructions) (g) FMV (or estimate) (see instructions) (h) Date received see instructions (h) Date received see instructions | | | | 5,800. | 04/19/13 |
| No. from Description of noncash property given SECURITIES (a) No. from Description of noncash property given (b) SECURITIES (a) No. from Description of noncash property given EQUIPMENT (a) No. from Description of noncash property given (b) Description of noncash property given (c) FMV (or estimate) (see instructions) EQUIPMENT (a) No. from Description of noncash property given (b) FMV (or estimate) (see instructions) (d) Date received (d) Date received (d) Date received (e) FMV (or estimate) (see instructions) (d) Date received (e) FMV (or estimate) (see instructions) | | | | | , |
| SECURITIES SEC | (a) | | | (c) | 4.0 |
| SECURITIES (a) No. from Part I (b) Description of noncash property given EQUIPMENT (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (see instructions) (d) Date received \$ 45,000. 06/20/13 (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (see instructions) Date received (d) Date received | | · · | | FMV (or estimate) | |
| (a) No. from Description of noncash property given EQUIPMENT (a) (b) EQUIPMENT (c) FMV (or estimate) (see instructions) \$ 45,000. 06/20/13 (d) Date received FMV (or estimate) (see instructions) (c) FMV (or estimate) (see instructions) Description of noncash property given (c) FMV (or estimate) (see instructions) Date received | Part I | besorption of nonotating property giron | | (see instructions) | |
| \$ 50,036. O4/08/13 (a) No. Description of noncash property given (see instructions) EQUIPMENT (a) No. (b) Tom Description of noncash property given (see instructions) (b) Date received (c) FMV (or estimate) (see instructions) (b) FMV (or estimate) (see instructions) (c) FMV (or estimate) (see instructions) | | RITIES | | | |
| (a) No. (b) PMV (or estimate) (see instructions) EQUIPMENT (a) Strom Description of noncash property given (see instructions) (b) Strom Description of noncash property given (see instructions) (a) No. (b) PMV (or estimate) (see instructions) (b) PMV (or estimate) (see instructions) (d) Date received (d) Date received (see instructions) | <u> 145</u> | | | | |
| (a) No. (b) PMV (or estimate) (see instructions) EQUIPMENT (a) Strom Description of noncash property given (see instructions) (b) Strom Description of noncash property given (see instructions) (a) No. (b) PMV (or estimate) (see instructions) (b) PMV (or estimate) (see instructions) (d) Date received (d) Date received (see instructions) | | | _e | 50 036 | 04/08/13 |
| No. from Description of noncash property given EQUIPMENT (a) No. from Description of noncash property given (b) FMV (or estimate) (see instructions) \$ 45,000. (c) FMV (or estimate) (see instructions) (d) Date received FMV (or estimate) (see instructions) | | | —— [⊅] - | 50,030. | 04/00/13 |
| FMV (or estimate) (see instructions) EQUIPMENT (a) No. (b) FMV (or estimate) (see instructions) FMV (or estimate) (see instructions) Substitutions (b) Substitutions (c) FMV (or estimate) (see instructions) FMV (or estimate) (see instructions) (d) Date received (d) Date received (a) Date received (c) FMV (or estimate) (see instructions) (d) Date received (e) Date received | (a) | | | (-) | 1111111 |
| Description of noncash property given EQUIPMENT | No. | | | | |
| EQUIPMENT (a) No. from Part I EQUIPMENT (b) FMV (or estimate) (see instructions) (d) Date received | from Port I | Description of noncash property given | | | Date received |
| (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (see instructions) (d) Date received | | PMENT | | | |
| (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (see instructions) (d) Date received | 146 | · Catalana d | | | |
| (a) No. (b) FMV (or estimate) (see instructions) Date received | | | | | |
| No. (b) from Description of noncash property given Part I | | | \$ _ | 45,000. | 06/20/13 |
| No. (b) from Description of noncash property given Part I | (-) | | | | |
| from Description of noncash property given (see instructions) Date received | | (h) | | | (d) |
| Part I (see instructions) | from | | | | |
| \$ | Part I | | | (see instructions) | |
| | | | <u> </u> | | |
| \$ | | | | | |
| | | | | | |

Employer identification number

| RUSTEES | OF GRINNELL COLLEGE | | 42-0680387 | | |
|---------------------------------------|--|--|--|--|--|
| Part III – E | ear Complete columns (a) through (e) and th | dual contributions to section 501(c)(7 e following line entry, For organizations | 7), (8), or (10) organizations that total more than \$1,000 for the s completing Part III, enter he year. (Enter this information once.) | | |
| t | ne total of exclusively religious, charitable, etc | ., contributions of \$1,000 or less for th | ne year. (Enter this information once.) \$ | | |
| (a) No. | Jse duplicate copies of Part III if additiona | | | | |
| from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | (e) Transfer of gift | | | |
| | | (=) | | | |
| | Transferee's name, address, an | d ZIP + 4 | Relationship of transferor to transferee | | |
| <u></u> | | | | | |
| | | | | | |
| | | | | | |
| (a) No. from | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | |
| Part I | (b) i di pose di gitt | (0) 000 0. g | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | (e) Transfer of gift | | | |
| | Transferee's name, addr <u>ess, ar</u> | nd 7 IP + 4 | Relationship of transferor to transferee | | |
| | Transfer de di tiarrioj de di desegni. | | | | |
| | | | | | |
| _ | | | | | |
| (a) No. | | | | | |
| from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | |
| | | | | | |
| | | | | | |
| - | | | | | |
| | (e) Transfer of gift | | | | |
| | | | | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of transferor to transferee | | |
| - | | | | | |
| | | | | | |
| (=) N ₂ | | | | | |
| (a) No. from | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held | | |
| Part I | | | | | |
| | | | | | |
| | | | | | |
| | (e) Transfer of gift | | | | |
| | | (e) transier or girt | | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of transferor to transferee | | |
| | | | | | |
| _ | | | | | |
| - | | | | | |
| · · · · · · · · · · · · · · · · · · · | | | | | |

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

TRUSTEES OF GRINNELL COLLEGE

Employer identification number 42-0680387

| Par | t I Organizations Maintaining Donor Advised F | unds or Other Similar Fund | s or Accounts.Complete if the |
|-----|---|--|--|
| | organization answered "Yes" to Form 990, Part IV, line 6. | | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in writing | ing that the assets held in donor adv | sed funds |
| | are the organization's property, subject to the organization's exc | _ | |
| 6 | Did the organization inform all grantees, donors, and donor advis | | |
| | for charitable purposes and not for the benefit of the donor or do | | |
| | | | |
| Pai | t II Conservation Easements. Complete if the organi | zation answered "Yes" to Form 990, | Part IV, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization | check all that apply). | |
| | Preservation of land for public use (e.g., recreation or educ | cation) Preservation of an h | storically important land area |
| | Protection of natural habitat | | tified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualified | conservation contribution in the form | of a conservation easement on the last |
| | day of the tax year. | | |
| | • | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | | | |
| С | Number of conservation easements on a certified historic struction | | |
| d | Number of conservation easements included in (c) acquired afte | | |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, release | ed, extinguished, or terminated by the | ne organization during the tax |
| | year▶ | | |
| 4 | Number of states where property subject to conservation easem | nent is located 🕨 | |
| 5 | Does the organization have a written policy regarding the period | · | |
| | violations, and enforcement of the conservation easements it ho | lds? | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, and | d enforcing conservation easements | during the year 🕨 |
| 7 | Amount of expenses incurred in monitoring, inspecting, and enfo | orcing conservation easements durin | g the year ▶ \$ |
| 8 | Does each conservation easement reported on line 2(d) above s | atisfy the requirements of section 17 | 0(h)(4)(B)(i) |
| | and section 170(h)(4)(B)(ii)? | | Yes |
| 9 | In Part XIII, describe how the organization reports conservation | | |
| | include, if applicable, the text of the footnote to the organization | 's financial statements that describe | the organization's accounting for |
| | conservation easements. | | |
| Pa | t III Organizations Maintaining Collections of A | rt, Historical Treasures, or (| Other Similar Assets. |
| | Complete if the organization answered "Yes" to Form 990 |), Part IV, line 8. | |
| 1a | If the organization elected, as permitted under SFAS 116 (ASC 9 | 958), not to report in its revenue state | ment and balance sheet works of art, |
| | historical treasures, or other similar assets held for public exhibit | tion, education, or research in further | ance of public service, provide, in Part XIII, |
| | the text of the footnote to its financial statements that describes | s these items. | |
| b | If the organization elected, as permitted under SFAS 116 (ASC 9 | 958), to report in its revenue stateme | nt and balance sheet works of art, historical |
| | treasures, or other similar assets held for public exhibition, educ | ation, or research in furtherance of p | ublic service, provide the following amounts |
| | relating to these items: | | |
| | (i) Revenues included in Form 990, Part VIII, line 1(ii) Assets included in Form 990, Part X | ••••• | |
| | (ii) Assets included in Form 990, Part X | | |
| 2 | If the organization received or held works of art, historical treasures | res, or other similar assets for financ | al gain, provide |
| | the following amounts required to be reported under SFAS 116 | (ASC 958) relating to these items: | |
| а | Revenues included in Form 990, Part VIII, line 1 | | |
| b | Assets included in Form 990, Part X | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | > \$ |
| | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 232051 12-10-12

| | t III Organizations Maintaining C | collections of A | | | | or Othe | ar Simi | | | Page Z |
|---------|---|----------------------|---------------|----------------|--------------|-------------|------------|--|-----------------|---------------------------------------|
| | | | | | ~~~~ | | | | | |
| 3 | Using the organization's acquisition, accessing | on, and other record | іѕ, спеск | any or the | rollowing th | at are a s | ignilicari | t use or its | conection | nems |
| | (check all that apply): | _ | | | | | | | | |
| a | X Public exhibition | d | | | hange progr | 21112 | | | | |
| b | X Scholarly research | е | | Other | | | | | | |
| c | X Preservation for future generations | . 11 43 | ملق و درسا سا | | | Hamla ave | | aaaa in Day | 4 V/III | |
| 4 | Provide a description of the organization's co | | | | | | | oose in Par | L AIII. | |
| 5 | During the year, did the organization solicit o | | | | | | | | Yes | X No |
| Dar | to be sold to raise funds rather than to be material Escrow and Custodial Arran | | | | | | | | | LZE NO |
| ı aı | reported an amount on Form 990, Pal | - , | ere II riie | Organizatioi | II alisweleu | 162 10 | r Ollis Sa | יט, רמונוע, | lisse 5, Oi | |
| | Is the organization an agent, trustee, custodi | | diant for c | contribution | s or other a | eeate nat | include | 4 | | |
| ıa | | | | | | | | | Yes | X No |
| h | on Form 990, Part X? If "Yes," explain the arrangement in Part XIII | and complete the fo | allowing t | ahla: | | | | , | 103 | L== 110 |
| IJ | ii 165, explait the all aligement ii i art XIII | and complete the re | MOWING C | abio. | | | | | Amount | |
| • | Beginning balance | | | | | | 1c | <u> </u> | 7 11100111 | |
| | Additions during the year | | | | | | ''' ├── | | | |
| | Distributions during the year | | | | | | | | | |
| f | Ending balance | | | | | | | | | |
|) 2a | Did the organization include an amount on F | | | | | | ••• | X | Yes | □ No |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | | | | $\overline{\mathbf{x}}$ |
| | t V Endowment Funds. Complete i | | | | | | | | | |
| | | (a) Current year | | ior year | (c) Two yea | | | years back | (e) Four | years back |
| 1a | Beginning of year balance | 1,383,856,130. | | | . , - | | <u> </u> | 472,042. | `` | |
| | Contributions | 1,871,612. | | 271,106. | | 18,722. | | 749,865. | | 956,329. |
| | Net investment earnings, gains, and losses | 222,301,557. | | 353,459. | | 13,964. | | 816,994. | | 011,631. |
| | Grants or scholarships | 16,893,207. | | 424,397. | | 1,985. | | 540,202. | | 468,036. |
| | Other expenditures for facilities | , , | | | <u> </u> | | | • | | |
| _ | and programs | 37,506,793. | 35 | 856,603. | 33,76 | 54,407. | 28 | 905,510. | 33, | 662,730. |
| f | Administrative expenses | | - | | | • | | | | |
| | End of year balance | 1,553,629,299. | 1,383 | 856,130. | 1,500,21 | L9,483. | 1,260 | 593,189. | 1,137, | 472,042. |
| 2 | Provide the estimated percentage of the cur | | | | | | | • | | · · · · · · · · · · · · · · · · · · · |
| | Board designated or quasi-endowment | 69.00 | % | , , (- | 77 | | | | | |
| | Permanent endowment ► 31.00 | % | | | | | | | | |
| | Temporarily restricted endowment | .00 % | | | | | | | | |
| | The percentages in lines 2a, 2b, and 2c shot | | | | | | | | | |
| 3a | Are there endowment funds not in the posse | | ation tha | t are held a | nd administ | tered for t | the orgai | nization | | |
| | by; | J | | | | | _ | | , | Yes No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | X |
| | (ii) related organizations | | | | | | | | 3a(ii) | X |
| b | If "Yes" to 3a(ii), are the related organization: | | | | | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | | | | | | | | | |
| Pai | t VI Land, Buildings, and Equipn | | | | | | | | | |
| | Description of property | (a) Cost or o | other | (b) Cost | or other | (c) A | ccumula | ited | (d) Book | value |
| | | basis (invest | | | (other) | | preciatio | n | | |
| 1a | Land | | 100. | | 6,259. | | | | | .,359. |
| | Buildings | 1 | 000. | 326,40 | 8,019. | 102, | 777, | 593.22 | 4,155 | ,426. |
| | Leasehold improvements | 4 | | | | | | | | |
| ď | Equipment | | | | 7,084. | | | | | |
| е | Other | 53, | 939. | <u> </u> | 7,255. | 5, | 391, | | | ,219. |
| Tota | I. Add lines 1a through 1e. (Column (d) must e | qual Form 990, Pan | t X, colun | nn (B), line 1 | 10(c).) | | | 🕨 24 | 6,020 |),550. |

| | VII Investments - Other Securities. Se | e Form 990, Part X, line 12 | | |
|-------------------|--|-----------------------------|--|----------------------------|
| (a) De | escription of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or e | nd-of-year market value |
| (1) Fin | ancial derivatives | | | |
| (2) Clo | sely-held equity interests | 8,522,275. | END-OF-YEAR MARKE | T VALUE |
| (3) Otl | ner | | | |
| (A) | MARKETABLE ALTERNATIVES | 249,727,331. | END-OF-YEAR MARKE | T VALUE |
| (B) | NON-MARKETABLE | | | |
| (C) | ALTERNATIVES | 420,146,523. | END-OF-YEAR MARKE | |
| (D) | OTHER | 908,077. | END-OF-YEAR MARKE | T VALUE |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | | | | |
| <u>(1)</u> | | | | |
| | Col. (b) must equal Form 990, Part X, col. (B) line 12.) | 679,304,206. | | |
| Part | VIII Investments - Program Related. S | | | |
| | (a) Description of investment type | (b) Book value | (c) Method of valuation: Cost or e | nd-of-year market value |
| (1) | | | | |
| (2) | LA COLOR DE LA COL | | | |
| (3) | | V===== | | |
| (4) | | | | |
| (5) | | | | · |
| (6) | | | | |
| (7) | ** | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | 0.141) | | | |
| | Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part | <u> </u> | | | (b) Dook value |
| | (a) | Description | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| <u>(8)</u> (9) | | | | |
| (10) | | | | |
| | (Column (b) must equal Form 990, Part X, col. (B) lin | ne 15 l | <u> </u> | |
| Part | Military and the second | | | |
| 1. | (a) Description of liability | | (b) Book value | |
| (1) | Federal income taxes | | | |
| (2) | ANNUITIES PAYABLE | | 9,798,885. | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | and the state of t | | | |
| (7) | · ········· | | | |
| (8) | the state of the s | | | |
| (9) | | | | |
| (10) | | | | |
| (11) | | | | |
| | (Column (b) must equal Form 990, Part X, col. (B) lir | ne 25.) | 9,798,885. | |
| | N 48 (ASC 740) Footnote. In Part XIII, provide the te | | ganization's financial statements that r | reports the organization's |
| | · · · · · · · · · · · · · · · · · · · | | t of the footnote has been provided in | |

LEARNING THROUGH ARTISTIC EXCELLENCE AND CREATIVE COLLABORATION. GOALS OF
THE GALLERY INCLUDE DEVELOPING COLLECTIONS THAT DIRECTLY SUPPORT

EXHIBITIONS, TEACHING, AND RESEARCH AND TO PROVIDE A VARIETY OF LEARNING
OPPORTUNITIES WITH ART AS THE PRIMARY SOURCE USING THE COLLECTION AS A

DYNAMIC PART OF THE LEARNING PROCESS AND ACROSS THE CURRICULUM,

FACILITATING THE INTEGRATION OF THE GALLERY AND ITS RESOURCES IN THE
CLASSROOM AND IN RESEARCH.

PART IV, LINE 2B: GRINNELL COLLEGE CLASSIFIES ON FORM 990, PART X, LINE
21, AMOUNTS HELD FOR PERKINS LOANS PAYABLE, FUNDS HELD IN TRUST FOR OTHERS
RELATED TO ANNUITIES AND STUDENT GROUP/OTHER GROUP AGENCY ACCOUNTS.

PART V, LINE 4: THE INTENDED USE OF THE GRINNELL COLLEGE ENDOWMENT IS

TO PROVIDE PREDICTABLE AND STABLE SUPPORT FOR THE COLLEGE'S MISSION AS A

FINE LIBERAL ARTS COLLEGE.

PART X, LINE 2: THE COLLEGE HAS RECEIVED A TAX DETERMINATION LETTER

FROM THE IRS STATING THAT IT QUALIFIES UNDER THE PROVISIONS OF SECTION

501(C)(3) OF THE INTERNAL REVENUE CODE AND IS EXEMPT FROM FEDERAL INCOME

TAXES. AS SUCH, THE COLLEGE IS TAXED ONLY ON ANY NET UNRELATED BUSINESS

INCOME UNDER SECTION 511 OF THE CODE.

GAAP REQUIRES MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN BY THE COLLEGE

AND RECOGNIZE A TAX LIABILITY (OR ASSET) IF THE COLLEGE HAS TAKEN AN

UNCERTAIN POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON

EXAMINATION BY THE IRS. MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY

THE COLLEGE, AND HAS CONCLUDED THAT AS OF JUNE 30, 2013, THERE ARE NO

UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE

RECOGNITION OF A LIABILITY (OR ASSET) OR DISCLOSURE IN THE FINANCIAL

STATEMENTS. THE COLLEGE IS SUBJECT TO ROUTINE AUDITS BY TAXING

JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS

IN PROGRESS. MANAGEMENT BELIEVES IT IS NO LONGER SUBJECT TO INCOME TAX

EXAMINATIONS FOR YEARS PRIOR TO 2010.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

| Schedule D (Form 990) 2012 TRUSTEES OF GRINNELL COLLEGE Part XIII Supplemental Information (continued) | 42-0680387 Page 5 |
|---|-------------------|
| CHANGE IN VALUE OF LIFE INSURANCE | 20,385. |
| RENTAL EXPENSES | 111,530. |
| LOSS ON DISPOSAL OF FIXED ASSETS | 1,641. |
| TOTAL TO SCHEDULE D, PART XI, LINE 2D | 123 556 |
| | |
| PART XI, LINE 4B - OTHER ADJUSTMENTS: | |
| GRANTS AND SCHOLARSHIPS | 40,348,670. |
| ALUMNI FEES | 196,247. |
| UNRELATED BUSINESS INCOME TAX | 368,249. |
| TOTAL TO SCHEDULE D, PART XI, LINE 4B | 40,913,166. |
| | |
| PART XII, LINE 2D - OTHER ADJUSTMENTS: | |
| RENTAL EXPENSES | 111,530. |
| LOSS ON DISPOSAL OF FIXED ASSETS | 1,641. |
| TOTAL TO SCHEDULE D, PART XII, LINE 2D | 113,171. |
| | |
| PART XII, LINE 4B - OTHER ADJUSTMENTS: | |
| GRANTS AND SCHOLARSHIPS | 40,348,670. |
| ALUMNI FEES | 196,247. |
| UNRELATED BUSINESS INCOME TAX | 368,249. |
| CHANGE IN VALUE OF POST RETIREMENT BENEFIT OBLIGATION | 1,595,720. |
| CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS | -1,042,482. |
| TOTAL TO SCHEDULE D, PART XII, LINE 4B | 41,466,404. |
| | |
| | |
| | |
| | |
| | |

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Schools

➤ Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2012

Open to Public Inspection

Name of the organization

TRUSTEES OF GRINNELL COLLEGE

Employer identification number 42-0680387

| art l | | YES | N |
|--|-------------|---------------|---|
| Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? | <u>1</u> | х | |
| Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochure catalogues, and other written communications with the public dealing with student admissions, programs, and sch | | X | |
| Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during period of solicitation for students, or during the registration period if it has no solicitation program, in a way that mather policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II | the akes | X | |
| Does the organization maintain the following? | | | |
| Records indicating the racial composition of the student body, faculty, and administrative staff? | 4a | X | ľ |
| Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory | | X | T |
| Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with admissions, programs, and scholarships? | student | х | |
| d Copies of all material used by the organization or on its behalf to solicit contributions? | | X | T |
| If you answered "No" to any of the above, please explain. If you need more space, use Part II. | | | |
| Does the organization discriminate by race in any way with respect to: Students' rights or privileges? | 5a | | |
| Admissions policies? | | | T |
| Employment of faculty or administrative staff? | | | |
| d Scholarships or other financial assistance? | 5d | | ľ |
| Educational policies? | 5e | | 퇶 |
| f Use of facilities? | <u>5f</u> | | |
| g Athletic programs? | | | _ |
| h Other extracurricular activities? | 5h | A Congression | |
| If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. | | | |
| | | X | |
| a Does the organization receive any financial aid or assistance from a governmental agency? | | 1 | + |
| b Has the organization's right to such aid ever been revoked or suspended? | 6b | | + |
| If you answered "Yes" to either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 or | of | | |
| Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II | 7 | X | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) (2012)

SCHEDULE F (Form 990)

Department of the Treasury

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

| OMB No. 1545-0047 |
|---------------------------|
| 2042 |
| /11 1/ |
| LOIL |
| Open to Public Inspection |
| Inspection |

Internal Revenue Service

| vame or the organization | | | | | Employer identili | ication number |
|---|-------------------------|--|--|---|------------------------------------|---|
| TRUSTEES OF GRI | NNELL CO | LLEGE | | | 42-068038 | 7 |
| | | | side the United States. Comple | te if the organ | | |
| to Form 990, Par | | | | | | |
| | | | ds to substantiate the amount of its gra | | | |
| the grantees' eligibility fo | or the grants or a | assistance, and t | the selection criteria used to award the | grants or assi | istance? 🔼 | Yes No |
| O For months love Door | ulle a lee Dank V (Alea | | | | th - u i - t u - | riala de a |
| 2 For grantmakers. Desc United States. | inde in Fart v the | organization's p | procedures for monitoring the use of its | s grants and o | mer assistance out | side me |
| | he following Part | I. line 3 table ca | n be duplicated if additional space is r | needed.) | | |
| (a) Region | | (c) Number of | (d) Activities conducted in region | | vity listed in (d) | (f) Total |
| | offices | employees, agents, and independent | (by type) (e.g., fundraising, program | | gram service, | expenditures for and |
| | in the region | independent contractors | services, investments, grants to recipients located in the region) | | e specific type ce(s) in region | investments |
| | | in region | recipienta located in the region) | OI acivic | se(s) in region | in region |
| | | | | | | |
| CENTRAL AMERICA AND | | | | | | |
| THE CARIBBEAN | 0 | 0 | GRANTS | | | 445,952. |
| | | | | | | |
| | | Ē | | | | |
| EAST ASIA AND THE | | | | | | |
| PACIFIC | Ó | 0 | GRANTS | | | 1,459,355. |
| | | | | | | |
| EUROPE (INCLUDING | | | | | | |
| ICELAND & GREENLAND) | | 0 | GRANTS | | | 1,292,541. |
| | | | | | | 1,232,312. |
| | | | | | | |
| MIDDLE EAST AND | | | | | | |
| NORTH AFRICA | 0 | 0 | GRANTS | | | 363,522. |
| | | | | | | |
| | | | | | | |
| NORTH AMERICA | ٥ ا | c | GRANTS | | | 194,696. |
| | | | | | | |
| | | | | | | |
| RUSSIA & THE NEWLY | | | | | | |
| INDEPENDENT STATES | 0 | 0 | GRANTS | | | 124,866. |
| | | | | | | |
| | | | | | | |
| SOUTH AMERICA | 1 . | 0 | GRANTS | | | 260,164. |
| | | | | | | , |
| | | | | | | |
| | | | | | | |
| SOUTH ASIA | 0 | | GRANTS | | | 748,167. |
| 3 a Sub-total | 0 | 0 | | | | 4,889,263. |
| b Total from continuation | | _ | | | | E70 700 600 |
| sheets to Part I | 1 | 9 | | | | 579,729,628. |
| c Totals (add lines 3a | I | I | | 1.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2 | et ertrikasile et etkilik yal | -1 |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

584,618,891. Schedule F (Form 990) 2012

and 3b)

Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3) Part I (b) Number of (c) Number of (e) If activity listed in (d) (f) Total (d) Activities conducted in region (a) Region expenditures offices employees or (by type) (i.e., fundraising, is a program service, describe specific type for region program services, grants to in the region agents in recipients located in the region) of service(s) in region region SUB-SAHARAN AFRICA 0 GRANTS 920,440. CENTRAL AMERICA AND THE CARIBBEAN PROGRAM SERVICES ACADEMIC/EDUCATION 28,942. EAST ASIA AND THE PROGRAM SERVICES ACADEMIC/EDUCATION 136,442. PACIFIC EUROPE (INCLUDING ACADEMIC/EDUCATION 534,633. ICELAND & GREENLAND) PROGRAM SERVICES MIDDLE EAST AND PROGRAM SERVICES ACADEMIC/EDUCATION 9,653. NORTH AFRICA NORTH AMERICA PROGRAM SERVICES ACADEMIC/EDUCATION 15,441. RUSSIA & THE NEWLY INDEPENDENT STATES PROGRAM SERVICES ACADEMIC/EDUCATION 11,540. ACADEMIC/EDUCATION 6,375. SOUTH AMERICA PROGRAM SERVICES 22,793. PROGRAM SERVICES ACADEMIC/EDUCATION SOUTH ASIA 0 O PROGRAM SERVICES ACADEMIC/EDUCATION 83,275. SUB-SAHARAN AFRICA Totals

| Schedule F (Form 990) | TRUSTEES | OF GRIN | NELL COLLEGE | 42-06 | 80387 Page 1 |
|--|-------------------------------------|--|---|--|---|
| Part I Continuatio | n of Activitie | , | n. (Schedule F (Form 990), Part I, line 3) | | |
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| CENTRAL AMERICA AND THE CARIBBEAN | 0 | 0 | INVESTMENTS (BOOK VALUE) | | 273,023,844. |
| EAST ASIA AND THE | 0 | 0 | INVESTMENTS (BOOK VALUE) | | 35,415,695. |
| EUROPE (INCLUDING ICELAND & GREENLAND) | c | 0 | INVESTMENTS (BOOK VALUE) | | 127,447,367. |
| NORTH AMERICA | C | 0 | INVESTMENTS (BOOK VALUE) | | 17,164,451. |
| SOUTH AMERICA | (| 0 | INVESTMENTS (BOOK VALUE) | | 14,219,594. |
| CENTRAL AMERICA AND THE CARIBBEAN | (| 0 | INVESTMENTS (EXPENDITURES) | | 63,100,980. |
| EAST ASIA AND THE | (| 0 | INVESTMENTS (EXPENDITURES) | <u>,</u> | 14,207,704. |
| EUROPE (INCLUDING ICELAND & GREENLAND) | (| 0 | INVESTMENTS (EXPENDITURES) | | 31,480,302. |
| NORTH AMERICA | (| 0 0 | INVESTMENTS (EXPENDITURES) | | 1,900,157. |
| | | | | | |
| Totals | | 1 9 | | | 579,729,628. |

Page 2

42-0680387

TRUSTEES OF GRINNELL COLLEGE

Schedule F (Form 990) 2012

Part II | Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any

recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|---|---|--|--|-----------------------------|---------------------------------|---|--|---|
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| 2 Enter total number of the IRS, or for which t | recipient organization the grantee or counse | ns listed above that are el has provided a sectio | Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter | foreign country | , recognized as tax-e | хетрt by | | |
| 3 Enter total number of other organizations or entities | other organizations o | or entities | | | | A | - 1 | |

42-0680387

TRUSTEES OF GRINNELL COLLEGE

Schedule F (Form 990) 2012 TRUSTEES OF GRINNELL COLLEGE

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be dunlicated if additional space is needed.

| - 1 |
|---|
| needed. |
| Part III can be duplicated if additional space is needed. |

| (a) Type of grant or assistance (b) Region | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|--|--|--------------------------|--------------------------|------------------------------------|---|---|---|
| SCHOLARSHIP | CENTRAL AMERICA AND THE CARIBBEAN | 작 | 429,902. | CREDIT TO STUDENT ACCOUNT | 0. | 0.N/A | N/A |
| SCHOLARSHIP | EAST ASIA AND THE PACIFIC | 57 | 1,407,925,CREDIT TO | CREDIT TO STUDENT ACCOUNT | .0 | N/A | N/A |
| SCHOLARSHIP | EUROPE (INCLUDING ICELAND & GREENLAND) | 30 | 1,255,911. | 911. CREDIT TO STUDENT ACCOUNT | .0 | 0.N/A | N/A |
| SCHOLARSHIP | MIDDLE BAST AND NORTH AFRICA | മ | 353,225. | CREDIT TO STUDENT ACCOUNT | 0.0 | N/A | N/A |
| SCHOLARSHIP | NORTH AMERICA | 7 | 186,934. | 186,934, CREDIT TO STUDENT ACCOUNT | 0. | 0.N/A | N/A |
| SCHOLARSHIP | RUSSIA & THE NEWLY INDEPENDENT STATES | m | 123,096. | CREDIT TO STUDENT ACCOUNT | 0. | 0.N/A | N/A |
| SCHOLARSHIP | SOUTH AMERICA | 6 | 254,814. | CREDIT TO STUDENT ACCOUNT | 0. | N/A | N/A |
| SCHOLARSHIP | south asia | 24 | 735,348. | CREDIT TO STUDENT ACCOUNT | • 0 | 0.N/A | N/A |
| SCHOLARSHIP | SUB-SAHARAN AFRICA | 21 | 900,215. | 900,215.CREDIT TO STUDENT ACCOUNT | 0. | N/A | N/A |
| | | | | | | Sched | Schedule F (Form 990) 2012 |

| Schedule F (Form 990) | TRUSTEES OF GI | GRINNELL | COLLEGE | 42 | 42-0680387 | | Page 3 |
|------------------------------------|--|---|--------------------------|---|---|---|--|
| Part III Continuation of Grants an | nd Other Assistance to In | dividuals Outsi | de the United S | Continuation of Grants and Other Assistance to Individuals Outside the United States. (Schedule F (Form 990), Part III) | 111) | | |
| S | (b) Region | (c) Number of (d) Amount of recipients cash grant | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| PRIZES | EAST ASIA AND THE PACIFIC | 4 | 3,500. | снеск | 0 | 0.N/A | N/A |
| PRIZES | MIDDLE BAST AND NORTH AFRICA | гч | 61. | CHECK | 0. | N/A | N/A |
| PRIZES | NORTH AMERICA | П | 700. | снвск | 0 | N/A | N/A |
| PRIZES | SOUTH ASIA | 2 | 111. | СНЕСК | .0 | 0.N/A | N/A |
| PRIZES | SUB-SAHARAN AFRICA | ᆏ | *05E | CHECK | 0.0 | N/A | N/A |
| PELLOWSHIPS | CENTRAL AMERICA AND THE CARIBBEAN | m | 7,000. | CHECK | 0. | N/A | N/A |
| FELLOWSHIPS | EAST ASIA AND THE PACIFIC | 6 | . 20,300. | СНБСК | • 0 | N/A | N/A |
| FELLOWSHIPS | EUROPE (INCLUDING ICELAND & GREENLAND) | 12 | 20,400, CHECK | CHECK | . 0 | N/A | N/A |
| FELLOWSHIPS | MIDDLE EAST AND NORTH AFRICA | Ţ | 2,800.CHECK | СНВСК | 0. | N/A | N/A |

| Schedule F (Form 990) | TRUSTEES OF G | GRINNELL | COLLEGE | 42 | 42-0680387 | | Page 3 |
|-------------------------------------|--|--------------------------|-----------------------------|---|---|--|--|
| Part III Continuation of Grants and | d Other Assistance to Ir | ndividuals Outsi | ide the United \$ | Continuation of Grants and Other Assistance to Individuals Outside the United States. (Schedule F (Form 990), Part III) | III) | | |
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| FELLOWSHIPS | NORTH AMERICA | . 2 | 3,400. | снвск | 0.0 | N/A | N/A |
| FELLOWSHIPS | SOUTH AMERICA | 2 | 3,350. | сняск | 0 | N/A | N/A |
| FELLOWSHIPS | SOUTH ASIA | 3 | 5,100. | снвск | 0.0 | N/A | N/A |
| FELLOWSHIPS | SUB-SAHARAN AFRICA | ን | 11,995. | снвск | 0.0 | N/A | N/A |
| INTERNSHIPS | CENTRAL AMERICA AND THE CARIBBEAN | ဗ | .030,6 | снеск | 0.0 | N/A | N/A |
| INTERNSHIPS | EAST ASIA AND THE PACIFIC | 12 | 27,630. | снеск | 0.0 | N/A | N/A |
| INTERNSHIPS | EUROPE (INCLUDING ICELAND & GREENLAND) | 9 | 16,230. | 230. СНЕСК | 0 | 0. N/A | N/A |
| INTERNSHIPS | MIDDLE EAST AND NORTH AFRICA | . 2 | 7,436. | СНЕСК | 0 | 0.N/A | N/A |
| INTERNSHIPS | NORTH AMERICA | | 3,662,CHECK | CHBCK | 0 | 0.N/A | N/A |

| Page 3 | | iod of ion TMV, other) | | | | | | | |
|-----------------------|---|--|---|---------------|-------------|-----------------------|--|--|--|
| | | (h) Method of valuation (book, FMV, appraisal, other) | N/A | N/A | N/A | N/A | | | |
| | | (g) Description of non-cash assistance | 0.N/A | 1/A | //A | 0.N/A | | | |
| 42-0680387 | (11) | (f) Amount of non-cash assistance | 0 | 0.1/A | 0.N/A | 0.0 | | | |
| 42 | Continuation of Grants and Other Assistance to Individuals Outside the United States. (Schedule F (Form 990), Part III) | (e) Manner of cash disbursement | снвск | СНЕСК | снвск | нвск | | | |
| COLLEGE | de the United S | (d) Amount of cash grant | 1,770.0 | 2,000,5 | 7,608,5 | 7,880,CHECK | | | |
| GRINNELL (| dividuals Outsi | (c) Number of (d) Amount of recipients cash grant | 63 | Н | m | 2 | | | |
| TRUSTEES OF G | d Other Assistance to In | (b) Region | RUSSIA & THE NEWLY INDEPENDENT STATES | SOUTH AMERICA | SOUTH ASIA | SUB-SAHARAN AFRICA | | | |
| Schedule F (Form 990) | Part III Continuation of Grants and | > | INTERNSHIPS | INTERNSHIPS | INTERNSHIPS | INTERNSHIPS | | | |

| Part | V Foreign Forms | |
|------|--|----------------------------|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) | Yes X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471) | X Yes No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) | X Yes No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865) | X Yes No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713) | Yes X No |
| | | Schedule F (Form 990) 2012 |

232074 12-10-12

TRUSTEES OF GRINNELL COLLEGE 42-0680387 Schedule F (Form 990) 2012 Page 5 Part V Supplemental Information Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. SCHEDULE F, PART I, LINE 2: SCHOLARSHIPS AND GRANTS FOR STUDENTS ARE APPLIED DIRECTLY TO A STUDENT'S GRINNELL COLLEGE ACCOUNT AND APPLIED TO TUITION, FEES, ROOM, AND BOARD. ALL FINANCIAL AID IS SUBJECT TO REVISION BASED ON FUND AVAILABILITY, CHANGES IN FAMILY CONTRIBUTION AND/OR CREDIT LOAD. SATISFACTORY ACADEMIC PROGRESS MUST BE MAINTAINED ACCORDING TO STANDARDS PRESCRIBED BY GRINNELL COLLEGE. ANNUAL RENEWAL OF FINANCIAL AID IS CONTINUOUS IF INSTITUTIONAL FINANCIAL NEED REMAINS, ALL REQUIRED DOCUMENTS ARE COMPLETED BY THE PUBLISHED DEADLINE AND SATISFACTORY ACADEMIC PROGRESS IS MAINTAINED CONSISTENT WITH GRINNELL COLLEGE POLICY. STUDENTS AWARDED OTHER FUNDS MAKE VARIOUS REPORTS AND PRESENTATIONS ON THEIR RESEARCH OR STUDY AS REQUIRED BASED ON INDIVIDUAL REQUIREMENTS OF THE FUNDING.

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2012 2012 Open to Public Inspection

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

| Name of the organization TRUSTEES OF GRINN Part I General Information on Grants and Assistance | OF GRINNELL | ILL COLLEGE | | | | | Employer Identification number 42-0680387 |
|--|-----------------------------|-------------------------------|-------------------------------------|-----------------------------------|---|--|---|
| - 1 % E | to substantiate the stance? | e amount of the grants | or assistance, the | grantees' eligibilit | ty for the grants or ass | sistance, and the selec | tion X Yes No |
| 2 Describe in Part IV the organization's procedures for monitoring the use | ocedures for moni | | of grant funds in the United States | d States. | | | |
| Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any received that received more than \$6,000, Dart II can be disclining to accept the received more than \$6,000, Dart II can be disclining to accept the received more than \$6,000, Dart II can be disclining to accept to accept the received more than \$6,000 and II can be disclining to accept the acceptance of the property of the property of the acceptance of the property of the acceptance of the acce | Governments an | d Organizations in the | e United States. C | omplete if the org | anization answered " | Yes" to Form 990, Part | IV, line 21, for any |
| 1 (a) Name and address of organization or government | (a) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| GRINNELL REGIONAL MEDICAL CENTER 210 4TH AVENUE GRINNELL, IA 50112 | 42-0933383 | 501(C)(3) | 153,200. | .0 | N/A | N/A | GENERAL SUPPORT |
| SUSTAINABLE HEALTH ENTERPRISES 175 VARICK STREET NEW YORK CITY, NY 10014 | 30-0502122 | 501(c)(3) | 100,000. | 0. | N/A | N/A | GENERAL SUPPORT |
| ASYLUM ACCESS 1611 TELEGRAPH AVENUE OAKLAND, CA 94612 | 20-3642040 | 501(C)(3) | 100,000. | 0. | N/A | N/A | GENERAL SUPPORT |
| GRINNELL AREA CHAMBER OF COMMERCE 833 4TH AVENUE GRINNELL, IA 50112 | 42-0286455 | ; 501(c)(6) | 15,100. | • 0 | N/A | N/A | GROWTH COLLABORATIVE AND GENERAL SUPPORT |
| GRINNELL AREA ARTS COUNCIL 926 BROAD STREET GRINNELL, IA 50112 | 42-1130693 | 501(C)(3) | 9,708. | •0 | N/A | N/A | GENERAL SUPPORT AND CAPITAL |
| GREATER POWESHIEK COMMUNITY FOUNDATION - 1510 PENROSE STREET - GRINNELL, LA 50112 | 42-1298055 | 501(C)(3) | 6,871. | °° | 0.N/A | N/A | GENERAL SUPPORT |
| 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table | and government or | ganizations listed in th | e line 1 table | | | | 8. |
| 14 | s, see the Instruct | ions for Form 990. | | | | | Schedule I (Form 990) (2012) |

| Page 1 | |
|------------|--|
| 42-0680387 | |
| COLLEGE | rants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) |

Schedule I (Form 990) (2012) TRUSTEES OF GRINNELL COLLEGE

Page 2

42-0680387

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

Part III

Schedule I (Form 990) (2012) (f) Description of non-cash assistance Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information. N/A N/A N/A N/A N/A (e) Method of valuation (book, FMV, appraisal, other) DOCUMENTS ARE COMPLETED BY THE PUBLISHED DEADLINE AND SATISFACTORY ACADEMIC STANDARDS PRESCRIBED BY GRINNELL COLLEGE. ANNUAL RENEWAL OF FINANCIAL AID CREDIT IS MAINTAINED CONSISTENT WITH GRINNELL COLLEGE POLICY. STUDENTS P L SUBJECT TO REVISION STUDENT'S GRINNELL COLLEGE ACCOUNT AND APPLIED ARE SATISFACTORY ACADEMIC PROGRESS MUST BE MAINTAINED ACCORDING TO CONTINUOUS IF INSTITUTIONAL FINANCIAL NEED REMAINS, ALL REQUIRED CHANGES IN FAMILY CONTRIBUTION AND/OR STUDENTS A/N. 0.N/A 0.N/A 0.N/A 0.N/A (d) Amount of non-cash assistance FOR 34,628,170. 589,412 238,245 50,000 69,037 GRANTS ALL FINANCIAL AID IS (c) Amount of cash grant AND 1257 118 93 335 (b) Number of recipients SCHOLARSHIPS ROOM AND BOARD. 2 AVAILABILITY (a) Type of grant or assistance LINE 4 암 H PART APPLIED DIRECTLY FEES, FUND H PROGRESS NO SCHEDULE SCHOLARSHIPS TUITION, FELLOWSHIPS INTERNSHIPS 232102 12-18-12 BASED LOAD. Part IV PRIZES AWARDS S

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990,

Part IV, line 23. Attach to Form 990.

See separate instructions.

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

TRUSTEES OF GRINNELL COLLEGE

Employer identification number 42-0680387

| Pa | rt I Questions Regarding Compensation | | | |
|----|--|-------------------|----------|---------------------|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | 10.0000 (10.0000 |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account X Personal services (e.g., maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | 12.55 | 37 | 100 |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | X | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, | | - T | |
| | trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | 2 | X | |
| | | 100 | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | | | 3,440 |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee | | | |
| | Independent compensation consultant X Compensation survey or study | 1,000 | | |
| | Form 990 of other organizations Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing | \$19.0 (\$150) | | |
| | organization or a related organization: | | | X |
| а | Receive a severance payment or change-of-control payment? | 4a | | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | i | X |
| C | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | -21 |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | O. L | | | |
| ,- | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| 5 | · | 424 | | |
| | contingent on the revenues of: | 5a | 11.1.61. | Х |
| a | The organization? | 5b | | X |
| a | Any related organization? If "Yes" to line 5a or 5b, describe in Part III. | 30 | | t-ī- |
| ^ | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| 6 | | | | |
| | contingent on the net earnings of: | 6a | 3 | Х |
| | The organization? | 6b | | X |
| D | Any related organization? | 100 | 1.33 | 100.50 |
| 7 | If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments | 1.2.2014 | | 1 |
| ′ | not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | x |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | - <u>-</u> - | | † <u> </u> |
| ٥ | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | — | | 1 |
| 9 | | 9 | | |
| | Regulations section 53.4958-6(c)? | | 1 | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2012

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W-2 ar | W-2 and/or 1099-MIS | nd/or 1099-MISC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------------------------|----------|--------------------------|---|---|--------------------|----------------|----------------------|----------------------------|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | (a) (b) | in prior Form 990 |
| (1) RAYNARD KINGTON | 9 | 462,565. | 0 | 43,496. | 25,000. | 58,128. | 589,189. | 0 |
| PRESIDENT | : ≘ | 1 | 0 | 0 | 0 | 1 | | 0 |
| (2) DAVID CLAY | Ξ | 567,772. | 0 | 30,213. | 25,000. | 16,579. | 639,564. | 0 |
| CHIEF INVESTMENT OFFICER | € | | 0 | | | | | 0 |
| (3) KAREN VOSS | Ξ | 236,434. | 0 | 2,251. | 24,216. | 17,373. | 280,274. | •0 |
| TREASURER | € | 0 | 0 | 0 | 0 | 0 | | •0 |
| (4) ELIZABETH HALLORAN | Ξ | 268,775. | 0 | 7,760. | 25,000. | 9,040. | 310,575. | 0 |
| VP DEVELOPMENT & ALUMNI RELATIONS | € | 0 | 0 | 0 | 0 | 0 | | |
| (5) PAULA SMITH | ε | 221,500. | 0 | 2,780. | 22,150. | 20,365. | 266,795. | 0 |
| VP ACADEMIC AFFAIRS & DEAN | € | 0 | 0 | 0 | | 0 | | |
| (6) JOHN KALKBRENNER | (i) | 178,308. | 0 | 620. | 18,300. | 54,674. | 251,902. | |
| VP COLLEGE SERVICES | € | | 0 | 0 | 0 | 0 | | |
| (7) ANGELA VOOS | Ξ | 150,678. | 0 | 2,624. | 15,250. | 2,956. | 171,508. | 0 |
| VP STRATEGIC PLANNING & CHIEF OF STA | STA (II) | 0. | 0 | 0 | • 0 | 0 | • 0 | •0 |
| (8) JAMES REISCHE | ε | 146,819. | 0 | 6,183. | 15,150. | 18,974. | 187,126. | 0 |
| VP COMMUNICATIONS | Ξ | 0 | 0. | 0 | | | | 0 |
| (9) JOSEPH BAGNOLI | Θ | 144,819. | 4,000. | 3,891. | 15,279. | 15,021. | 183,010. | 0 |
| VP ENROLLMENT | 3 | l | 0 | •0 | • 0 | | | 0. |
| (10) SCOTT WILSON | ε | 255,642. | 0 | 335. | 72,000. | 18,595. | 299,572. | 0. |
| DIRECTOR OF INVESTMENTS | 3 | •0 | 0 | | | | | 0 |
| (11) JOHN MUTTI | € | 196,428. | 0 | 3,823. | 20,037. | 15,456. | 235,744. | 0 |
| PROFESSOR OF ECONOMICS | <u> </u> | 0 | 0 | | | | | 0 |
| (12) HOUSTON DOUGHARTY | Θ | 148,958. | 0 | 557. | 15,525. | 54,985. | 220,025. | 0 |
| VP STUDENT AFFAIRS | ⊞ | 0 | 0 | • 0 | | | | 0 |
| (13) HENRY WALKER | € | 145,735. | 0 | 2,660. | 14,936. | 14,751. | 178,082. | 0 |
| PROFESSOR OF COMPUTER SCIENCE | Œ | 0 | 0 | | | | | 0 |
| (14) JAMES MULHOLLIAND | ε | 143,520. | 0 | 2,338. | 14,352. | 37,019. | 197,229. | 0 |
| DIR. COMPENSATION & ASST TREASURER | € | 0 | 0 | .0 | | | | |
| (15) JAMES SWARTZ | (i) | 169,517. | 0. | 1,445. | 17,320. | 14,756. | 203,038. | • 0 |
| PROFESSOR OF CHEMISTRY | (II) | • 0 | 0. | 0. | • 0 | .0 | 0 | • 0 |
| | Θ | | | | | | | |
| | ⊞ | | | | | | | |
| 00000 | | | | 7 | | | Sched | Schedule J (Form 990) 2012 |

| | ions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also compl | |
|-----------------------------|--|--|
| | tion, explanation, or descriptions required | |
| raitin Supplementa mormanon | Complete this part to provide the information, ϵ | |
| | | |

lete this part for any additional information.

| WITH | |
|------------------|--|
| TRAVELED WITH | |
| HAS OCCASIONALLY | |
| SPOUSE HAS | |
| THE PRESIDENT'S | |
| LINE 1A: T | |
| ART I, | |

THE PRESIDENT TO PERFORM COLLEGE BUSINESS. THIS IS NOT TREATED AS A TAXABLE

BENEFIT TO THE PRESIDENT.

| | E | | |
|---------------------------------------|---|--------------------------------|---------------------------|
| IN COLLEGE OWNED HOUSING. THE COLLEGE | HOUSING. THE HOUSING BENEFIT IS NOT TAXABLE | PRESIDENT'S | |
| HOUSING. | BENEFIT | THE | |
| 3GE OWNED | IE HOUSING | IS A CONDITION OF | |
| | DUSING. TE | r is a cor | |
| ED TO LIVI | OR THIS HO | 119 AS IT | • 田 む |
| IS REQUIRED TO LIVE | AMPLOYS A HOUSEKEEPER FOR THIS | PURSUANT TO IRC SECTION 119 AS | EMPLOYMENT AT THE COLLEGE |
| PRESIDENT | YS A HOUS | ANT TO IR | YMENT AT |
| THE P. | EMPLO | PURSU | EMPLO |

| | l |
|-------------------|---|
| WHICH IS | |
| CLUB, | |
| COUNTRY CLUB | |
| THE LOCAL | |
| THE | |
| P P | |
| A MEMBERSHIP TO 7 | |
| PURCHASED A | |
| HAS | |
| COLLEGE | |
| HE | |

A TAXABLE BENEFIT TO THE PRESIDENT.

Department of the Treasury Internal Revenue Service SCHEDULEK (Form 990)

Name of the organization

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

2012 Open to Public Inspection

OMB No. 1545-0047

▶ See separate instructions. Attach to Form 990.

Schedule K (Form 990) 2012 (g) Defeased (h) On behalf (i) Pooled financing Yes No × × Employer identification number 42-0680387 ŝ ŝ Yes No × × Ω of issuer Yes Yes £ × × Yes å ŝ (f) Description of purpose O Yes Yes ۲ Λ PART PART 404,597. 13,371,706. 560,883. 11,800,000 66,325,255 554,622 51,433,447 × × × õ ŝ 2012 65,994,798. SEE 000,000,SEE ω Ω Yes Kes. (e) Issue price 60,099,559. 61,414,112. 935,956. 60, 378,597 M × × No ş 06/26/08 03/09/10 (d) Date issued ⋖ Yes Yes × × 42-1235696|462460H74| 42-1235696|462460E69| 282121 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) CUSIP# GRINNELL COLLEGE Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? ŎĘ. Working capital expenditures from proceeds TRUSTEES HIGHER EDUCATION HIGHER EDUCATION Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds (a) Issuer name Part III Private Business Use AUTHORITY AUTHORITY Other unspent proceeds bond-financed property? Amount of bonds retired Total proceeds of issue Other spent proceeds Bond Issues Proceeds A LOAN IOWA IOWA LOAN Parti Part II 8 က 4 Ŋ 9 œ o 9 - 9 4 15 9 17 Ø Ö Ŋ

| 30. Aver there any management of service certification to the forest periods because the following the forest periods because the following the forest periods because the following the forest periods because the following the forest periods because the following the f | Part III Private Business Use (Continued) | | | | | | | | |
|--|--|-----|----|-----|----------|-----|-----|---------------|-------------|
| with the aby Track of the Sacratic Protects that may result in private where the early Track of the Sacratic Protects that may result in private before the Sacratic Protects and the Sacratic Protects of the Sacratic Prote | | 7 | 4 | | В |) | - | 1 | |
| interest tase of ordinate and engage bond counted or other cutation of the State does the organization routinely engage bond counted or other cutation or the State does the organization routinely engage bond counted or other cutations or the State does the organization routinely engage bond counted or other cutations or the State of the Sta | | Yes | No | Yes | No | Yes | No | Yes | No |
| The face and every the register to conditionation with register but the contract of contract or other cutation of the face and the face and the contract of the face and the f | business use of bond-financed property? | | × | | × | | | | |
| The filter any research agreements relating to the filterable property? The filter any research agreements relating to the filterable property? The filter any research agreements relating to the filterable property? The filter any research agreements relating to the filterable property? The filter any research agreements relating to the filterable substitution of the filterable property used in a private business use by the filterable and the percentage of the filterable property used in a private business are a relating of the filterable property used in a private business such the percentage of the filterable property used in a private business such the percentage of the filterable property used in a private business such the percentage of the filterable property to a non-relating presenting or percentage of the percentage of the filterable property to a non-relating present by the filterable property to a non-relating present of the percentage of broadfinanced property to a non-relating present property and the filterable and the filte | | | | | | | | | |
| The special part of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and Face of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of the section Solid State and State of State S | counsel to review any management or service contracts relating to the financed property? | | 22 | | * | | | , | |
| Vest in the Service and requiremental relating to the Service and the considerable of the considerable of the controlled and against the percentage of financed property used in a private business use by miles outside for the service and the controlled of the controlled outside the controlled of the controlled outside the controlled of the controlled outside the controlled of the controlled outside the | | | ≺1 | | 4 | | | | |
| The relative party regards agreement agreement agreement agreement agreement agreement agreement agreement agreement agreement agreement as state or local government. 100 %42 % refer the refer as section 6010/31 crained business uses an easity of more the percentage of financed property seed in a private business activity carried on by your organization, another section 6010/613 crained on by your organization, another section 6010/613 crained on by your organization, another section 6010/613 crained on by your organization, another section 6010/613 crained on by your organization, and the same treat the private security or payment test? 100 %42 % X | | | | | | | | | |
| main the percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of this material percentage of percentage of board percentage of p | | | | | | | | | |
| Interest other related track of the state of | | | | | c | | ò | | ò |
| registed trade or business sorthly carried on by your organization, another ecclino EOU (b)(3) organization, or a state or beal government. **Cest In the organization or a state or boal government that the production of any of the bond-financed property to a non-vernmental present of the stand or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the bond-financed property sold or disposed **A state been a sale or disposition of any of the sale and 1.46527 **A state been a sale or disposition of the sale and 1.46527 **A state been a sale or disposition of the sale and 1.46527 **A state between the disposed of the sale or disposed day. **A state between or disposed or disposed day. **A state between or disposed or disposed day. **A state between or disposed or disposed day. **A state between or disposed or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed day. **A state between or disposed | | | | | 7 | | % | | 8 |
| esting the state of cotal government and the state of cotal government and the state of cotal government and the state of cotal government and the state of cotal government and the state of cotal government and the state of cotal government and the state of cotal government and the state of the state of the state of disposition of any of the bond-financed property to a non-vernmental person other than a 5010(s) organization struct the bonds were issued? **Vest* to line 8a, was any remedial action between the principle of bond-financed property sold or disposed **Vest* to line 8a, was any remedial action between the principle of bond-financed property sold or disposed **Vest* to line 8a, was any remedial action between the principle of bond-financed property sold or disposed **Vest* to line 8a, was any remedial action between the principle of bond-financed property sold or disposed **Vest* to line 8a, was any remedial action between the principle of bond-financed property sold or disposed **Vest* to line 8a, was any remedial action between the principle of bond-financed property sold or disposed **Vest* to line 8a, was any remedial action between the principle of bond-financed property sold or disposed **Vest* to line 8a, was any remediated in accordance with the requirements under **A | | | | | | | | | |
| estine of lines 4 and 5 | unrelated trade or business activity carried on by your organization, another | | | | | | | | į |
| obsertible from 8 at and 5. The street been a safe or disposition of any of the bond-financed property to a non-sovernmental person other than a 601(0)3 organization six ordinanced property sold or disposed 36. The street been a safe or disposition of any of the bond-financed property sold or disposed 36. The street been a safe or disposition of any of the bond-financed property sold or disposed 36. The street been a safe or disposition of any of the bond-financed property sold or disposed 36. The street has a safe or disposition of any of the bond-financed property sold or disposed 36. The street has a safe or disposition of the property sold or disposed 36. The street has a safe or disposition of the property sold or disposed 36. The street has a safe organization established written procedures to ensure that all nonqualified or ords of the fiscal are nonditiated in accordance with the requirements under 37. The street is set of the street is set or disposed 36. The street is set or disposed 36. The street is set or disposed 36. The street is set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or variable risk set or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issue or street or disposed 36. The bond issu | section 501(c)(3) organization, or a state or local government | | | | | | % | | % |
| oes the bond issue meet the private security or payment test? X X X X X X X X Yes * to line Ba, enter the precentage of bond-financed property to a non- Yes * to line Ba, enter the percentage of bond-financed property sold or disposed f Yes * to line Ba, enter the percentage of bond-financed property sold or disposed f If * In * In * In * In * In * In * In * | | | l | | | | % | | % |
| as there been a sale or disposition of any of the bond-financed property to a non- voernmental person other than a 501c(s)3 organization since the bonds were issued? Yes, to line 8a, was any remedial action taken pursuant to Regulations sections 141-12 and 1145-27 As the issue are remediated in accordance with the requirements under 151 Arbitrage 151 Arbitrage 152 Arbitrage 153 Arbitrage 154 Arbitrage 155 Arbitrage 157 Arbitrage 157 Arbitrage 158 Arbitrage 158 Arbitrage 159 Arbitrage 150 Arbitrage 150 Arbitrage 150 Arbitrage 150 Arbitrage 150 Arbitrage 150 Arbitra | | | × | | × | | | | |
| veermental person other than a 501(b)(3) organization since the bonds were issued? Yes* to line 8a, was a surversel and the percentage of bond-financed property sold or disposed Yes* to line 8a, was a surversel and the percentage of bond-financed property sold or disposed Yes* to line 8a, was a surversel and the percentage of bond-financed property sold or disposed written procedures to ensure that all nonqualified or disposed written procedures to ensure that all nonqualified or disposed written procedures to ensure that all nonqualified or disposed written procedures to ensure that all nonqualified or disposed written procedures to ensure that all nonqualified or disposed written procedures to ensure that all nonqualified or disposed written procedures to ensure the teach of the following apply? I Arbitrage I Arbitrage A K X X X X X X X X X X X X X X X X X X | | | | | 1 | | | | |
| 1,000 1,00 | governmental person other than a 501(c)(3) organization since the bonds were issued? | | × | | × | | | | |
| 141-12 and 1.145-27 | | | | | | | | | |
| "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 141-12 and 1.146-27 Arbitrage A thirting and 1.145-27 A thirting as the issuer are remediated in accordance with the requirements under the sections 1.141-12 and 1.145-27 A thirting as the issuer are remediated in accordance with the requirements under the sections 1.141-12 and 1.145-27 A thirting as the issuer are remediated in accordance with the requirements under the sections 1.141-12 and 1.145-27 A thirting as the issuer are remediated in accordance with the repatre that the relations sections 1.141-12 and 1.145-27 A thirting as the issuer of the following apply? A thirting as the issuer of the following apply? A thirting as a thirting and 1.145-27 A thirting as a thirting and 1.145-27 A thirting a thirting and 1.1 | of | | % | | % | | % | | % |
| as the issuer filed Form 8038-1? A ribit rage A file issuer filed Form 8038-1? A ribit age A file issuer filed Form 8038-1? A ribit age A file issuer filed Form 8038-1? A ribit age A file issuer filed Form 8038-1? A ribit age A file issuer filed Form 8038-1? A ribit file form 8038-1. A ribit file form 803 | 1 | | | | | | | | |
| as the organization established written procedures to ensure that all nonqualified onds of the issue are remediated in accordance with the requirements under Square and 1.145-2? Arbitrage | 1,141-12 and 1.145-2? | | | | | | | | |
| onds of the issue are remediated in accordance with the requirements under sections 1.141-12 and 1.145-2? A B C / Arbitrage No * Ves* No * Ves* <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | | | |
| Arbitrage | bonds of the issue are remediated in accordance with the requirements under |] | | ; | | | | | |
| Arbitrage | Regulations sections 1.141-12 and 1.145-2? | × | | × | | | | · | |
| Yes No Yes No Yes No No No No No No No N | Part IV Arbitrage | | | | | | | | |
| Yes No Yes No Yes No "No" to line 1, did the following apply? X <td< td=""><td>1</td><td>1</td><td></td><td></td><td>8</td><td>Ĭ</td><td></td><td></td><td></td></td<> | 1 | 1 | | | 8 | Ĭ | | | |
| as the issuer filed Form 8038-1? X < | | Yes | οN | Yes | oN N | Yes | No | Yes | No |
| "No" to line 1, did the following apply? Sebate not due yet? X X X X X Exception to rebate? X X X X X No rebate due? You checked "No rebate due" in line 2c, provide in Part VI the date the rebate omputation was performed It he bond issue a variable rate issue? It he bond issue a variable rate is he bond issue? It has a variable rate is he bond issue? It has a variable rate is he bond issue? It has a variable rate is he bond issue? It has a variable rate is he bond issue? It has a variable rate is he bond issue? It has a variable rate in the rebate in | Has the issuer filed Form 8038-T? | | × | | × | | | | |
| ebate not due yet? X | If "No" to line 1, did the following apply? | | | | | | | | |
| xception to rebate? X | I | | × | | × | | | | |
| or rebate due? You checked "No rebate due" in line 2c, provide in Part VI the date the rebate omputation was performed or the governmental issuer entered into a qualified as the organization or the governmental issue? In the bond issue? In th | 1 1 | × | | × | | | | | |
| you checked "No rebate due" in line 2c, provide in Part VI the date the rebate omputation was performed is the bond issue a variable rate issue? It is bond issue a variable rate issue? It is bond issue a variable rate issue? It is bond issue a variable rate issue? It is bond is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond issue? It is bond is bond is bond is bond is bond is bond is bond is bond is bond i | ŀ | × | | × | | | | | |
| omputation was performed the bond issue a variable rate issue? The bond issue a variable rate issue? The bond issue a variable rate issue? The bond issue? | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate | | | | | | | | |
| is the bond issue a variable rate issue? As the organization or the governmental issuer entered into a qualified edge with respect to the bond issue? As the hedge superintegrated? As the hedge terminated? As the hedge terminated? X X X X X X X X X X X X X | computation was performed | | | | | | | | |
| as the organization or the governmental issuer entered into a qualified edge with respect to the bond issue? It is a me of provider It is a the hedge superintegrated? As the hedge terminated? It is a qualified X X X X X X X X X X X X X | | X | | | × | | | | |
| edge with respect to the bond issue? X X lame of provider X X erm of provider X X erm of hedge X X last the hedge superintegrated? X X | i i | | | | | | | | |
| erm of provider erm of hedge tas the hedge superintegrated? Aas the hedge terminated? | hedge with respect to the bond issue? | | × | | × | | | | |
| erm of hedge /as the hedge superintegrated? /as the hedge terminated? | Name of provider | | | | | | | | 1 |
| vas the hedge superintegrated? | Term of hedge | | | | | | | | |
| /as the hedge terminated? | d Was the hedge superintegrated? | | | | | | | | |
| | e Was the hedge terminated? | | | | | | | | |
| | 232/22 10-17-19 | | | | | | Scl | nedule K (For | m 990) 2012 |

Schedule K (Form 990) 2012

232123 12-17-12

SCHEDULE L

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

Employer identification number

Schedule L (Form 990 or 990-EZ) 2012

| | RUSTEES | OF GRINN | ELL | CO: | LLEGE | | | 42 | <u> 0 6</u> | 803 | 87 | | |
|-----------------------------|-------------------------------------|---------------------|--|-------------------|-------------------------------|-----------|-----------------|-------------|-------------|---------------|------------------|-------|--|
| Part I Excess Bene | fit Transacti | ons (section 5 | 01(c)(3 |) and s | section 501(c)(4) organ | nizations | only). | | | | | | |
| Complete if the c | organization ansv | wered "Yes" on | Form 9 | 990, Pa | art IV, line 25a or 25b, | or Form | 990-EZ, F | art V, I | ine 40 |)b | | | |
| 1 | (b) F | Relationship bet | ween o | disqual | ified | Dogorin | ion of trar | occetic | | | (d) | Corre | cted? |
| (a) Name of disqualified p | erson | person and o | rganiza | ation | (6) | Describ | וטוו טו נומו | isaciio | 1 1 | | Ye | s | No |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | <u> </u> | | |
| | | | | | | | | | | | ┷ | | |
| -1 | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2 Enter the amount of tax i | incurred by the c | organization mar | nagers | or disc | qualified persons durir | ng the ye | ear under | | | | | | |
| | | | | | | | | | \$ | | | | |
| 3 Enter the amount of tax, | if any, on line 2, | above, reimburs | sed by | the on | ganization | | | | \$ | | | | |
| Part II Loans to and | Nor From Int | aractad Dar | conc | | | | • | | | | | | |
| <u></u> | | | | | | 000 | D + 0 + 1 | 00. | te al | | | | |
| • | = | | | | , Part V, line 38a or Fo | rm 990, | Part IV, II | ne 26; | or II tr | ie orga | anizati | on | |
| reported an amo | unt on Form 990 (b) Relationship | | | an to or | (a) Outain at | (0 D. L | | (a) | i In | (h) Ap | proved | G) M | /ritten |
| interested person | with | (c) Purpose of loan | fror | n the ization? | (e) Original principal amount | (t) Bala | nce due | (g) defa | ult? | by bo | proved ard or | agree | ment? |
| | organization | | To | From | | | | Yes | No | Yes | No | Yes | No |
| | | | 10 | FIOIII | | | | 165 | NO | 165 | 140 | 162 | 140 |
| | | | + | | | | | - | | | | | |
| | | | + | | | | | - | | | | | |
| | | | | | | | | | | | <u> </u> | | |
| | | | +- | | | | | | | <u> </u> | | | |
| - Markey | | | ╁─┈ | | | | | | | <u> </u> | | | |
| **** | | | | | | | | | | | | | 1 |
| | | | | | | | | | | | | | |
| | | | 1 | - | | | | † | | | | | |
| | | | | | | | | | | 1 | | | |
| Total | | | | | \$ | | | High | | 1100 | New Y | | |
| Part III Grants or As | sistance Be | nefiting Inte | reste | d Pe | rsons. | | | | | | | | |
| Complete if the | organization ans | wered "Yes" on | Form: | 990, Pa | art IV, line 27. | | | | | | | | |
| (a) Name of interested | person | (b) Relationship | betwe | een | (c) Amount of | | (d) Type | | | |) Purp | | f |
| | , | interested per | son ar | nd | assistance | | assistai | sce | | i | assist | ance | |
| | | the organiz | ation | | | | | | | | | | |
| SCHOLARSHIP/GRA | ANT | | | | 66,665 | .SEE | PAR | ' V | S | EE | | | |
| INTERNSHIP | | | | | 4,125 | SEE | PAR | . A | S | EE | PAR | T V | |
| | | | | | | | | | _ | | | | |
| | | | | | | | | | _ | | | | |
| | · | | | | | | | | _ | | | | |
| | | | | | | | | | \perp | | | | |
| | | | | | | | | | | | | | |
| | ļ. | | | | | | | | | | | | |
| ntrue P APPANA | | | | | | | | | | | | | |

SEE PART V FOR CONTINUATIONS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012 TRUSTEES OF GRINNELL COLLEGE 42-0680387 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (c) Amount of (b) Relationship between interested (d) Description of (a) Name of interested person organization's person and the organization transaction transaction revenues? Yes No PAUL TJOSSEM FAMILY MEMBER 116,172.WAGES & BEN Х JOHN ROMMEREIM FAMILY MEMBER 124,464.WAGES & BEN X Part V | Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions). SCH L, PART III, GRANTS OR ASSISTANCE BENEFITTING INTERESTED PERSONS: (A) NAME OF PERSON: SCHOLARSHIP/GRANT AMOUNT OF GRANT \$ 66,665. TYPE OF ASSISTANCE: CREDIT TO STUDENT ACCOUNT (D) (E) PURPOSE OF ASSISTANCE: SCHOLARSHIP (A) NAME OF PERSON: INTERNSHIP (C) AMOUNT OF GRANT \$ 4,125. (D) TYPE OF ASSISTANCE: CHECK PURPOSE OF ASSISTANCE: INTERNSHIP STIPEND SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: (A) NAME OF PERSON: PAUL TJOSSEM (D) DESCRIPTION OF TRANSACTION: WAGES & BENEFITS (A) NAME OF PERSON: JOHN ROMMEREIM DESCRIPTION OF TRANSACTION: WAGES & BENEFITS

SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

42-0680387 TRUSTEES OF GRINNELL COLLEGE Part Types of Property (a) (d) (b) (c) Check if Number of Noncash contribution Method of determining contributions or amounts reported on noncash contribution amounts applicable items contributed Form 990, Part VIII, line 1g ART INSURANCE VALUE 37,150. Art - Works of art 1 Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 Clothing and household goods 5 Cars and other vehicles 6 7 Boats and planes Intellectual property 8 384,638. NYSE AVERAGE HIGH/LO 9 Securities - Publicly traded Securities - Closely held stock 10 11 Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 Qualified conservation contribution -13 Historic structures 14 Qualified conservation contribution - Other... Real estate - Residential 15 Real estate - Commercial 16 Real estate - Other 17 Collectibles 18 Food inventory 19 20 Drugs and medical supplies _____ 21 Taxidermy Historical artifacts 22 Scientific specimens 23 24 Archeological artifacts ESTIMATED VALUE 45,000. (EQUIPMENT 25 Other -26 Other 27 Other 28 Other Number of Forms 8283 received by the organization during the tax year for contributions 29 3 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? X 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X contributions? b If "Yes," describe in Part II.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2012)

33

describe in Part II.

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) (2012)

232142 12-20-12

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

TRUSTEES OF GRINNELL COLLEGE

Employer identification number 42-0680387

| FORM | 990, | PAR | ľI, | LINE | 6: I | EXPLANA | TION OF | VOLUI | NTEERS | | |
|----------|------|-------|-------|--------|------|---------|----------|-------|--------|-----------|-----|
| VOLUI | TEER | s inc | CLUDE | E INDI | VIDU | JALS WH | O ASSIST | ADM: | ISSION | S, CENTER | FOR |
| CARE | ERS, | LIFE | AND | SERVI | CE, | ALUMNI | COUNCII | AND | OTHER | COMMUNITY | |
| <u> </u> | TEER | RS. | | | | | | | | | |

| FORM 990, PART III, LINE 1: ORGANIZATION'S MISSION STATEMENT |
|---|
| WHEN GRINNELL COLLEGE FRAMED ITS CHARTER IN THE IOWA TERRITORY OF THE |
| UNITED STATES IN 1846, IT SET FORTH A MISSION TO EDUCATE ITS STUDENTS |
| "FOR THE DIFFERENT PROFESSIONS AND FOR THE HONORABLE DISCHARGE OF THE |
| DUTIES OF LIFE." THE COLLEGE PURSUES THAT MISSION BY PROVIDING AN |
| EDUCATION IN THE LIBERAL ARTS THROUGH FREE INQUIRY AND THE OPEN |
| EXCHANGE OF IDEAS. AS A TEACHING AND LEARNING COMMUNITY, THE COLLEGE |
| HOLDS THAT KNOWLEDGE IS A GOOD TO BE PURSUED BOTH FOR ITS OWN SAKE AND |
| FOR THE INTELLECTUAL, MORAL, AND PHYSICAL WELL-BEING OF INDIVIDUALS AND |
| OF SOCIETY AT LARGE. THE COLLEGE EXISTS TO PROVIDE A LIVELY ACADEMIC |
| COMMUNITY OF STUDENTS AND TEACHERS OF HIGH SCHOLARLY QUALIFICATIONS |
| FROM DIVERSE SOCIAL AND CULTURAL CIRCUMSTANCES. THE COLLEGE AIMS TO |
| GRADUATE INDIVIDUALS WHO CAN THINK CLEARLY, WHO CAN SPEAK AND WRITE |
| PERSUASIVELY AND EVEN ELOQUENTLY, WHO CAN EVALUATE CRITICALLY BOTH |
| THEIR OWN AND OTHERS' IDEAS, WHO CAN ACQUIRE NEW KNOWLEDGE, AND WHO ARE |
| PREPARED IN LIFE AND WORK TO USE THEIR KNOWLEDGE AND THEIR ABILITIES TO |
| SERVE THE COMMON GOOD. |
| |

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

LITERACY. EACH TUTOR ALSO SERVES AS ADVISER TO THE TUTORIAL STUDENTS

UNTIL THEY DECLARE A MAJOR FIELD OF STUDY. THUS, STUDENTS RECEIVE

GUIDANCE FROM AN INSTRUCTOR WITH PERSONAL KNOWLEDGE OF THEIR ACADEMIC

INTERESTS, APTITUDES, AND NEEDS. THE TUTORIAL IS USUALLY LIMITED TO 12

STUDENTS, MAKING IT SMALLER THAN THE AVERAGE CLASS, THOUGH SIMILAR IN

INTENSITY TO THE REST OF THE CURRICULUM. IN KEEPING WITH THE MENTORING

APPROACH, GRINNELL CLASSES GENERALLY ARE SMALL, WITH AN AVERAGE

ENROLLMENT OF 16 AND FEWER THAN 9 PERCENT OF CLASSES ABOVE 30 STUDENTS.

MANY ACADEMIC PROGRAMS OFFER A MENTORED ADVANCED PROJECT (MAP), EITHER

AS INDEPENDENT STUDY OR IN THE CONTEXT OF A SEMINAR. THE MAP, CLOSELY

GUIDED BY A FACULTY DIRECTOR, GIVES UPPER-LEVEL STUDENTS THE

OPPORTUNITY TO CULMINATE A SEQUENCE OF ACADEMIC WORK BY COMPLETING AN

ADVANCED PROJECT IN RESEARCH OR CREATIVE ARTS.

AT ALL LEVELS OF THE CURRICULUM, GRINNELL COLLEGE STUDENTS RECEIVE AN

EDUCATION ROOTED IN ACTIVE EXPERIENCE. FOR EXAMPLE, STUDENTS IN SCIENCE

CLASSES ENGAGE IN DISCOVERY-BASED LEARNING, EVEN AT THE INTRODUCTORY

LEVEL. EACH AREA OF THE FINE ARTS OFFERS OPPORTUNITIES FOR CREATIVE

PRACTICE ALONGSIDE THE STUDY OF HISTORY, THEORY, AND FORMAL ANALYSIS.

OUTSIDE THE CLASSROOM, THE CAREER DEVELOPMENT OFFICE HAS COORDINATED

MORE THAN 500 COLLEGE-FUNDED SUMMER INTERNSHIPS FOR STUDENTS OVER THE

PAST FIVE YEARS. ABOUT A THIRD OF STUDENTS PARTICIPATE IN

INTERCOLLEGIATE ATHLETICS THROUGH MEMBERSHIP ON VARSITY TEAMS.

STUDENT-REGULATED RESIDENCE LIFE, ANOTHER IMPORTANT FEATURE OF A

GRINNELL EDUCATION, TEACHES STUDENTS THE PRAGMATIC SOCIAL SKILLS OF

SELF-GOVERNANCE AS THEY LIVE TOGETHER IN COMMUNITY. THE COLLEGE OFFERS

A CALENDAR PACKED WITH CULTURAL EVENTS AND ACTIVITIES, INCLUDING

CONCERTS, LECTURES, THEATRE, FILMS, AND OPPORTUNITIES FOR VOLUNTEER AND

Schedule O (Form 990 or 990-EZ) (2012)

Name of the organization

TRUSTEES OF GRINNELL COLLEGE

Employer identification number 42-0680387

CIVIC INVOLVEMENT. GRINNELL HAS NEVER HAD FRATERNITIES OR SORORITIES;

SOCIAL EVENTS ARE OPEN TO ALL MEMBERS OF THE COLLEGE.

GRINNELL'S EMPHASIS ON ACTIVE LEARNING EXTENDS TO PARTICIPATION IN THE

GLOBAL COMMUNITY. WITH INTERNATIONAL STUDENTS MAKING UP MORE THAN 10

PERCENT OF THE STUDENT BODY AND DOMESTIC STUDENTS REPRESENTING EVERY

STATE, GRINNELL OFFERS A GEOGRAPHICALLY AND CULTURALLY DIVERSE

ENVIRONMENT FOR LIVING AND LEARNING. A FLOURISHING CENTER FOR

INTERNATIONAL STUDIES COORDINATES AND HIGHLIGHTS THE MANY COURSES AND

PROGRAMS AT GRINNELL COLLEGE WITH A GLOBAL PERSPECTIVE. EVEN WITHOUT A

LANGUAGE REQUIREMENT, NEARLY ALL STUDENTS ELECT TO STUDY A FOREIGN

LANGUAGE. MORE THAN HALF OF GRINNELL STUDENTS (A NUMBER MATCHED BY VERY

FEW OTHER COLLEGES) SPEND A SEMESTER IN OFF-CAMPUS STUDY. NEARLY ALL OF

THESE STUDENTS DECIDE TO LIVE AND STUDY OUTSIDE OF THE UNITED STATES.

ABOVE ALL, GRINNELL COLLEGE ENTRUSTS STUDENTS WITH AN UNCOMMON LEVEL OF
RESPONSIBILITY FOR THEIR OWN COLLEGE EXPERIENCE. JUST AS
SELF-GOVERNANCE IS CENTRAL TO RESIDENTIAL LIFE AT THE COLLEGE, THE
RESPONSIBILITY OF EACH STUDENT TO CHOOSE A UNIQUE SET OF COURSES IS
CENTRAL TO THE WAY GRINNELL ORGANIZES ITS CURRICULUM. STUDENTS EXERCISE
THIS RESPONSIBILITY NOT IN ISOLATION, BUT WITH THE ACTIVE GUIDANCE OF
THEIR FACULTY ADVISERS AND OTHER FACULTY MENTORS.

INTENSIVE TEACHING, ACTIVE LEARNING, RESIDENCE IN A COMMUNITY OF

CULTURAL AND GLOBAL DIVERSITY, AND SELF-GOVERNANCE IN BOTH SOCIAL AND

ACADEMIC LIFE - THESE ELEMENTS COME TOGETHER AT GRINNELL COLLEGE TO

FORM A DISTINCTIVE EXPERIENCE OF LIBERAL EDUCATION.

Name of the organization

TRUSTEES OF GRINNELL COLLEGE

Employer identification number 42-0680387

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

OTHER PROGRAM SERVICES INCLUDE AUXILIARY ENTERPRISES SUCH AS HOUSING

AND FOOD SERVICES.

EXPENSES \$ 15,470,896. INCLUDING GRANTS OF \$ 0. REVENUE \$ 14,384,163.

FORM 990, PART V, LINE 1A:

NUMBER REPORTED IN BOX 3 OF FORM 1096

THE COLLEGE FILED 398 1099'S AND 1856 1098-T'S FOR A TOTAL OF 2,254.

FORM 990, PART VI, SECTION A, LINE 1: A LIFE TRUSTEE WILL BE PERMITTED TO VOTE ON MATTERS COMING BEFORE A BOARD MEETING ONLY IF THE LIFE TRUSTEE SHALL HAVE ATTENDED AT LEAST TWO OF THE IMMEDIATELY PRECEDING THREE REGULAR MEETINGS OF THE BOARD. NO LIFE TRUSTEE SHALL HAVE THE RIGHT TO VOTE ON PROPOSED AMENDMENTS TO THE ARTICLES OF INCORPORATION OR BY-LAWS. THE BOARD MAY FROM TIME TO TIME, DESIGNATE ANY REGULAR MEMBER WHO HAS SERVED AS SUCH FOR AT LEAST 12 YEARS A LIFE TRUSTEE. LIFE TRUSTEES WITH NO VOTING RIGHTS DURING 2013 AND THEREFORE NOT LISTED IN PART VII ARE ELIZABETH BALLANTINE, RICHARD W. BOOTH, CAROLYN SWARTZ BUCKSBAUM, ROBERT A. BURNETT, THOMAS CECH, VERNON E. FAULCONER, RONALD T. GAULT, CAROLINE LITTLE, FRED LITTLE, GREG NARBER, PATRICIA MEYER PAPPER, PENNY BENDER SEBRING AND JESSE L. TERNBERG.

FORM 990, PART VI, SECTION A, LINE 1: THE MEMBERSHIP OF THE EXECUTIVE

COMMITTEE OF THE BOARD WILL CONSIST OF THE CHAIR OF THE BOARD, THE

VICE-CHAIRS OF THE BOARD, AND THE CHAIRS OF THE STANDING COMMITTEES OF THE

BOARD, OR, IN THEIR ABSENCE, A DESIGNEE. THE CHAIR OF THE BOARD SHALL ACT

AS CHAIR OF THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITTEE SHALL HAVE THE

FOLLOWING DUTIES AND POWERS:

232212

Schedule O (Form 990 or 990-EZ) (2012) Page 2 Name of the organization Employer identification number TRUSTEES OF GRINNELL COLLEGE 42-0680387 BETWEEN MEETINGS OF THE BOARD OF TRUSTEES, TO HAVE AND EXERCISE THE AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE COLLEGE; PROVIDED THAT THE EXECUTIVE COMMITTEE SHALL NOT HAVE THE AUTHORITY TO AMEND, ALTER OR REPEAL THE BY-LAWS, AMEND THE ARTICLES OF INCORPORATION, APPROVE THE DISSOLUTION OR MERGER OF THE COLLEGE, THE SALE, PLEDGE, OR TRANSFER OF ALL OR SUBSTANTIALLY ALL OF THE COLLEGE'S ASSETS, ELECT, APPOINT, OR REMOVE TRUSTEES OR FILL VACANCIES ON THE BOARD OF TRUSTEES OR ANY OF THE COMMITTEES, AUTHORIZE DISTRIBUTIONS, OR AMEND, ALTER OR REPEAL ANY RESOLUTION OF THE BOARD; AND FURTHER PROVIDED, THE EXECUTIVE COMMITTEE SHALL NOT HAVE THE AUTHORITY TO BORROW MONEY WITHOUT THE AFFIRMATIVE VOTE OF A MAJORITY OF ITS MEMBERS. B. IN EMERGENCIES TO MAKE TEMPORARY PROVISION UNTIL THE NEXT MEETING OF THE BOARD FOR THE DISCHARGE OF DUTIES PERFORMED BY THE OFFICERS OF THE COLLEGE. TO ADMINISTER, AND PERFORM THE DUTIES PRESCRIBED UNDER, THE CONFLICT OF INTEREST POLICY. TO CONVENE AT THE CALL OF THE CHAIR OF THE BOARD OR THE PRESIDENT OF THE COLLEGE AT ANY TIME DURING THE YEAR TO TRANSACT BUSINESS AT TIMES AND PLACES CONVENIENT TO THE MAJORITY OF THE EXECUTIVE COMMITTEE. FORM 990, PART VI, SECTION A, LINE 2: FRED LITTLE AND CAROLINE LITTLE -FAMILY RELATIONSHIP

FORM 990, PART VI, SECTION B, LINE 11: THE COMPLETE FORM 990 WAS MADE

Schedule O (Form 990 or 990-EZ) (2012)

AVAILABLE FOR REVIEW TO ALL TRUSTEES, THE PRESIDENT AND TREASURER PRIOR TO
THE FEBRUARY 2014 TRUSTEE MEETING. THE FORM 990 WAS PRESENTED TO AND
REVIEWED IN DETAIL BY THE AUDIT AND ASSESSMENT COMMITTEE AT THE MEETING AND
PRESENTED FOR APPROVAL TO THE FULL BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION B, LINE 12C: OFFICERS AND TRUSTEES ARE REQUIRED TO REPORT ANY CONFLICTS OF INTEREST UNDER THE POLICIES OF THE TRUSTEES OF GRINNELL COLLEGE. ANY CONFLICTS MUST BE DISCLOSED IN WRITING BEFORE ENTERING INTO THE TRANSACTION TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES. A TRANSACTION MAY NOT BE ENTERED INTO UNTIL APPROVED BY A VOTE OF AT LEAST TWO-THIRDS BY THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITEE SHALL REPORT TO THE BOARD OF TRUSTEES ON ALL CONFLICT OF INTEREST TRANSACTIONS CONSIDERED BY IT AT EACH MEETING OF THE BOARD AND, IF REQUESTED BY THE EXECUTIVE COMMITTEE, THE BOARD SHALL CONSIDER WHETHER TO RATIFY THE ACTIONS OF THE EXECUTIVE COMMITTEE WITH RESPECT TO ANY SUCH CONFLICT OF INTEREST TRANSACTION. A CONFLICT OF INTEREST TRANSACTION MAY ONLY BE RATIFIED BY THE AFFIRMATIVE VOTE BY AT LEAST TWO-THIRDS OF THE TRUSTEES PRESENT AND VOTING AT A MEETING OF THE BOARD DULY CALLED AND HELD AFTER THE EXECUTIVE COMMITTEE HAS RECEIVED THE DISCLOSURE. EACH CURRENT MEMBER OF THE BOARD OF TRUSTEES AND EACH OFFICER SHALL FILE A STATEMENT IN JULY OF EACH YEAR WITH THE TREASURER CERTIFYING THAT HE OR SHE HAS READ, AND IS FAMILIAR WITH THE TERMS OF, THIS CONFLICT OF INTEREST POLICY, AND EITHER (A) SETTING FORTH AND DESCRIBING ANY POSSIBLE CONFLICTS OF INTEREST WHICH MAY HAVE ARISEN OR OCCURRED IN THE FISCAL YEAR OF THE COLLEGE ENDING JUNE 30, OR WHICH MAY BE EXPECTED TO ARISE OR OCCUR DURING THE FISCAL YEAR BEGINNING JULY 1, OR (B) THAT HE OR SHE KNOWS OF NO SUCH POSSIBLE CONFLICT OF INTEREST. KEY EMPLOYEES MUST ANNUALLY COMPLETE THE CAMPUS CONFLICT OF INTEREST DISCLOSURE STATEMENT WHICH IS REVIEWED BY A COMMITTEE CONSISTING

Name of the organization Employer identification number TRUSTEES OF GRINNELL COLLEGE 42-0680387

OF MEMBERS FROM THE HUMAN RESOURCES, TREASURER AND DEAN'S OFFICES, RESPECTIVELY.

FORM 990, PART VI, SECTION B, LINE 15: THE COLLEGE HAS A DISQUALIFIED EMPLOYEE COMPENSATION REVIEW POLICY. THE DETERMINATION OF WHO IS CLASSIFIED AS A DISQUALIFIED EMPLOYEE AT GRINNELL COLLEGE IS DETERMINED BY THE LEVEL OF EACH INDIVIDUAL'S INVOLVEMENT IN THE MANAGEMENT AND/OR CONTROL OF CERTAIN FINANCIAL ASPECTS OF THE COLLEGE. GRINNELL COLLEGE WILL ACQUIRE AND USE SUFFICIENT DATA REGARDING COMPARABLE COMPENSATION PACKAGES TO ASSIST IN ESTABLISHING THE COMPENSATION OF DISQUALIFIED EMPLOYEES. THE PROPOSED COMPENSATION FOR EACH DISQUALIFIED PERSON WILL BE APPROVED BY A CONFLICT-FREE DECISION-MAKING BODY COMPOSED OF MEMBERS OF THE GRINNELL COLLEGE BOARD OF TRUSTEES. THE DECISION-MAKING BODY WILL RECEIVE A REBUTTABLE PRESUMPTION SUMMARY FOR EACH INDIVIDUAL AT GRINNELL COLLEGE IDENTIFIED AS A DISQUALIFIED PERSON. ALL RELEVANT INFORMATION WILL BE DOCUMENTED REGARDING THE ACTIONS OF THE DECISION-MAKING BODY.

THIS PROCESS WAS USED FOR THE FOLLOWING POSITIONS: PRESIDENT, CHIEF INVESTMENT OFFICER, TREASURER, VICE-PRESIDENT FOR STRATEGIC PLANNING, VICE-PRESIDENT FOR ENROLLMENT, VICE-PRESIDENT FOR STUDENT AFFAIRS, VICE-PRESIDENT FOR COLLEGE SERVICES, VICE-PRESIDENT FOR DEVELOPMENT AND ALUMNI RELATIONS, SECRETARY, DEAN OF THE COLLEGE, FORMER DEAN OF THE COLLEGE, CONTROLLER & ASSISTANT TREASURER, DIRECTOR OF COMPENSATION & ASSISTANT TREASURER, DIRECTOR OF INVESTMENTS, DIRECTOR OF STUDENT FINANCIAL AID AND DIRECTOR OF FACILITIES MANAGEMENT. THE LAST REVIEW WAS CONDUCTED FOR COMPENSATION EFFECTIVE JULY 1, 2013.

FORM 990, PART VI, SECTION C, LINE 18: THE FORM 990 IS AVAILABLE ON THE

| Name of the organization TRUSTEES OF GRINNELL COLLEGE | Employer identification number 42-0680387 |
|---|--|
| GRINNELL COLLEGE WEBSITE. FORM 990T IS AVAILABLE UPON RE | QUEST. |
| | |
| FORM 990, PART VI, SECTION C, LINE 19: THE COLLEGE MAKES | ITS ARTICLES OF |
| INCORPORATION, BYLAWS, CONFLICT OF INTEREST POLICY, FINAN | ICIAL STATEMENTS |
| AND OTHER KEY POLICIES (RED FLAG, WHISTLEBLOWER, ETC) AVA | AILABLE TO THE |
| PUBLIC VIA ITS WEBSITE-WWW.GRINNELL.EDU. | |
| | |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: | |
| CHANGE IN ACCUMULATED POST RETIREMENT OBLIGATION | 1,595,720. |
| CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS | -1,042,482. |
| CHANGE IN CASH SURRENDER VALUE OF LIFE INSURANCE | 20,385. |
| TOTAL TO FORM 990, PART XI, LINE 9 | 573,623. |
| | · |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | A CONTRACTOR OF THE CONTRACTOR |
| | |
| | |
| | |

SCHEDULE R (Form 990)

| _ | |
|----|-------|
| _ | 44.00 |
| Ξ. | 53.1 |
| | 33.5 |
| | 33 |

OMB No, 1545-0047

Employer identification number 42-0680387

Direct controlling entity

End-of-year assets <u>(e)</u> Related Organizations and Unrelated Partnerships

➤ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

➤ Attach to Form 990. Total income ₤ Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or foreign country) TRUSTEES OF GRINNELL COLLEGE Primary activity Name, address, and EIN (if applicable) of disregarded entity Name of the organization Department of the Treasury Internal Revenue Service

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) | (q) | (0) | (p) | (e) | £ | (g) | h.V.121 |
|---|------------------------|--------------------------|-----------|--------------------|--------------------|-----------|-------------|
| Name, address, and EIN | Primary activity | Legal domicile (state or | de | Public charity | Direct controlling | contralle | Î T T |
| of related organization | | foreign country) | section | status (if section | entity | entity? | |
| | | | | 501(c)(3)) | | Yes | No |
| GRINNELL COLLEGE MEDICAL BENEFIT PLAN TRUST | | | | | | | |
| - 45-1371997, 733 BROAD STREET, GRINNELL, IA HEALTH INSURANCE FOR | HEALTH INSURANCE FOR | | | | | | |
| 50112-1690 | EMPLOYEES AND RETIREES | IOWA | 501(C)(9) | N/A | N/A | × | |
| | | | | | | | |
| | | | | | | | |
| | 1 | | | | | | |
| | | | | | | | |
| | gradustine. | | | | | | |
| | - | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

232161 12-10-12 LHA

ω ω

Schedule R (Form 990) 2012

42-0680387

Page 2

GRINNELL COLLEGE TRUSTEES OF Schedule R (Form 990) 2012

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (K) | General or Percentage managing ownership partner? Yes No | . 59 . 108 | | |
|------------|--|---|--|----------|
| 6 | General or Permanaging Or parther? | × | | |
| Θ | Code V-UBI amount in box m 20 of Schedule E-F-1 (Form 1065) | N/A | | |
| (h) | Disproportionate allocations? | × | | |
| (6) | Share of pend-of-year at assets | 591,303. | | |
| (£) | Share of total income | 552,267. | | P-00-4-1 |
| (e) | Predominant income (related, unrelated, excluded from tax under sections 512-514) | INVESTMENT | | - |
| (p) | Direct controlling entity | u/a | | |
| (2) | Legal domicile (state or foreign country) | DE | | |
| (q) | Primary activity | VENTURE CAPITAL | | |
| (a) | Name, address, and EIN of related organization | RED ROCK VENTURES III, L.P 77-0549159, 530 LYTTON AVENUE, 2ND FLOOR, PALO ALTO, CA 94301 | | |

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

| (a) | (q) | (3) | (q) | (e) | (£) | (6) | (£) | (i) | |
|---|----------------------|--|---------------------------|------------------------------------|-----------------------|----------------------|----------------------------|--|------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domícile (state or foreign | Direct controlling entity | Type of entity (C corp, S corp, | Share of total income | Share of end-of-year | Percentage ownership | section 512(b)(13) controlled entity? | 73) 7 ed 7 |
| | | country) | | or masy | | 999919 | | Yes | No |
| POWESHIEK PETROLEUM CORPORATION - 73-0646866 | | | | | | | | | |
| 733 BROAD STREET | | | | | | | | | |
| GRINNELL, IA 50112 | DIL & GAS PRODUCTION | II | N/A | C CORP | 29,671. | 17,090. | 100,00% | | × |
| | | | | | | | | | |
| | | | | | | | | | |
| CHARITABLE REMAINDER UNITRUSTS (1) | TRUST | CA | N/A | TRUST | | | | | × |
| | | | | | | | | | |
| | | | | | | | • | | |
| CHARITABLE REMAINDER UNITRUSTS (23) | TRUST | IA | N/A | TRUST | | | | | × |
| | | | | | | | | | |
| | | | | | , | | | | |
| CHARITABLE REMAINDER UNITRUSTS (1) | TRUST | ΙΓ | N/A | TRUST | | | | | × |
| | | | | | - | | | | |
| | | | | | | | · | | |
| CHARITABLE REMAINDER UNITRUSTS (1) | TRUST | MN | N/A | TRUST | | | | | × |
| 232162 12-10-12 | | 8 | | | | Sche | Schedule R (Form 990) 2012 | 990) 2 | 2012 |

| - | |
|-----------|---|
| _ | ĺ |
| α | |
| ď | |
| \subset | |
| α | |
| ď | |
| \subset | |
| 1 | |
| C | ١ |
| V | t |

TRUSTEES OF GRINNELL COLLEGE

Schedule R (Form 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

| Section 512(b)(13) controlled entity? | × | × | × | × | · | | | |
|--|------------------------------------|------------------------------------|---|---|-------|--|--|--|
| | | | | | | | | |
| (h) Percentage ownership | | | | | | | | |
| (g) Share of end-of-year assets | | | | | | | | |
| (f) Share of total income | | | | | | | | |
| (e) Type of entity (C corp, S corp, or trust) | TRUST | TRUST | TRUST | TRUST | | | | |
| (d) Direct controlling entity | N/A | N/A | N/A | N/A | | | | |
| (c) Legal domicile (state or foreign country) | MO MO | XT | A A I | XT | | | | |
| (b) Primary activity | TRUST | TRUST | TRUST | TRUST | | | | |
| (a) Name, address, and EIN of related organization | CHARITABLE REMAINDER UNITRUSTS (1) | CHARITABLE REMAINDER UNITRUSTS (1) | CHARITABLE REMAINDER ANNUITY TRUSTS (2) | CHARITABLE REMAINDER ANNUITY TRUSTS (1) | | | | |

232224 11-19-12 Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

| Nata Commister line 1 if any contity to listed in Borte II III or IV of this schoolide | | | | | Yes | S |
|---|--|--------------------------------|--|--|--------|------|
| Note: Complete line in any entity is listed in ratis in, or to or the following transactions with one or more related organizations listed in Parts II-IV? 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | ns with one or more re | lated organizations listed | in Parts II-IV? | | : | |
| a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | 1 | | ţ. | | × |
| | | | | đ | | × |
| | | | | ဍ | | × |
| Loans or loan quarantees to or for related organization(s) | | | | 10 | | × |
| | | | | 4 | | × |
| TOTIS OF IORI BURGES DY FEMILE OF BUILDINS | | | | | | |
| f Dividends from related apparation(s) | | | | * | | × |
| | | | | 7 | | × |
| y Dale VI assets to totated organization(v) | | | |) = | | × |
| | | | | = | | × |
| i Excliange of assets with televed organization (s) | | | | = | | × |
| | ************************************** | | | * | | × |
| K. Lease Of Identities, equipment, of our eliaseds montrelated organization (s) | anizotion(e) | | | = | ļ | × |
| I Periori farice of services of membership of fundraising solicitations by related organization(s) | anization(s) | | | Ę | | × |
| n Sharing of facilities, equipment, mailing lists, or other assets with related ordanization(s) | tion(s) | | | £ | | × |
| Sharing of paid employees with related organization(s) | | | | ę | | × |
| | | | | A Property of the Control of the Con | | Þ |
| p Reimbursement paid to related organization(s) for expenses | | | | 2 5 | | 4 × |
| q Heimbursement paid by related organization(s) for expenses | | | | 2 | 100 | : |
| r Other transfer of cash or property to related organization(s) | | | | ÷ | × | |
| | | | | 1s | | × |
| 1 3 | who must complete the | is line, including covered | relationships and transaction thresholds. | | | |
| (a) Name of other organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved | volved | | |
| GRINNELL COLLEGE MEDICAL BENEFIT PLAN (1) TRUST | ď | 6,992,181. | CASH TRANSFERRED | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (9) | | | | | | |
| 232163 12-10-12 | 91 | | Schedule R (Form 990) 2012 | R (Form | (066 (| 2012 |

Page 4

TRUSTEES OF GRINNELL COLLEGE Schedule R (Form 990) 2012

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| age | | | | | | | 012 |
|---|--|---|---|---|--|---|----------------------------|
| (k) Percent owners | | | | | | | 990) 2 |
| General or F managing partner? | | | · | | | | Form |
| 20 mar 1 par Yes | | | | : | | | le B |
| Code V-UBI General or Percentage amount in box 20 managing of Schedule K-1 partner? ownership (Form 1065) yes No | | | | | | | Schedule R (Form 990) 2012 |
| (h) Disproportionate autocations? | | | | | | | |
| | | | | | | | |
| (g) Share of end-of-year assets | | | | | | : | |
| (f) Share of total income | | • | | | | | |
| Are all partners sec. 501(c)(3) orgs.? | | | | | | | |
| ne par d, 51 514) | | | | | | | |
| Predominant income parties sec. (related, unrelated, ones.) excluded from tax ones. under section 512-514) yes No | | | | | | | |
| (c) Legal domicile (state or foreign country) | | | | | | | |
| (b) Primary activity | | | | | | | |
| (a) Name, address, and EIN of entity | | | | | | | |