Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 Open to Public

A	For the	2010 calendar year, or tax year beginning JUL 1,	2010 and	ending JT	JN 30, 2011	■ 1.000 BB100 TO 1.10 Upon 10000 COMMUNICON COM
В	Check if applicable	C Name of organization			D Employer identifi	cation number
_						
	Addres	Trustees of Grinnell College				
	Name change	Doing Business As Grinnell College			42-068	0387
	Initial return	Number and street (or P.O. box if mail is not delivered	to street address)	Room/suite	E Telephone numbe	r
	Termin ated	733 Broad Street, Accounting			641-26	
	Ameno return	Uity or town, state or country, and ZIP + 4			G Gross receipts \$	530,554,611.
	Applic tion	Grinnell, IA 50112-1690			H(a) Is this a group re	eturn
	pendir	F Name and address of principal officer:Karen Vos	S		for affiliates?	Yes X No
		733 Broad Street, Grinnell, IA 50112-1	690		H(b) Are all affiliates inc	cluded? Yes No
ī	Tax-exe	mpt status: x 501(c)(3) 501(c) () ◀ (in	sert no.) 4947(a)(1)	or 527		list. (see instructions)
J	Websit	e: > www.grinnell.edu	*******		H(c) Group exemptio	·
K	Form of	organization: x Corporation Trust Association	on Other >	L Year		State of legal domicile: IA
P	art I	Summary		4		
0	1	Briefly describe the organization's mission or most signif	icant activities: To edu	cate stud	ents in the	
Activities & Governance		liberal arts through free inquiry and the				
rus	2	Check this box 🕨 🔲 if the organization discontinue	d its operations or dispo	sed of more	than 25% of its net as	ssets.
ove		Number of voting members of the governing body (Part \			з	27
g	4	Number of independent voting members of the governing				26
Se	5	Total number of individuals employed in calendar year 20	010 (Part V, line 2a)		5	2514
Ϋ́		Total number of volunteers (estimate if necessary)				917
Ę.	7 a	Total unrelated business revenue from Part VIII, column	(C), line 12	*************	7a	2,382,876.
٩	b	Net unrelated business taxable income from Form 990-T	, line 34		7b	1,834,972.
					Prior Year	Current Year
Ð	8	Contributions and grants (Part VIII, line 1h)			25,922,266.	11,449,305.
ž	9	Program service revenue (Part VIII, line 2g)			70,974,671.	72,793,289.
Revenue	10	nvestment income (Part VIII, column (A), lines 3, 4, and 7	7d)		24,532,813.	40,300,121.
Œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 1			2,371,784.	4,168,515.
		Total revenue - add lines 8 through 11 (must equal Part \			123,801,534.	128,711,230.
		Grants and similar amounts paid (Part IX, column (A), line			34,332,679.	37,927,858.
		Benefits paid to or for members (Part IX, column (A), line			0.	0.
S		Salaries, other compensation, employee benefits (Part IX			52,873,209.	55,686,477.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11			0.	0.
ğ	b	Total fundraising expenses (Part IX, column (D), line 25)		512.		
Ĥ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-2			36,576,518.	41,495,798.
		Total expenses. Add lines 13-17 (must equal Part IX, colu			123,782,406.	135,110,133.
	19	Revenue less expenses. Subtract line 18 from line 12			19,128.	-6,398,903.
208	3				ginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)			1,588,535,603.	1,824,684,174.
t As	21	Total liabilities (Part X, line 26)			169,538,962.	166,397,787.
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 2	0		1,418,996,641.	1,658,286,387.
P	art II	Signature Block				
Und	der pena	lties of perjury, I declare that I have examined this return, includi	ing accompanying schedule	s and statem	ents, and to the best of m	y knowledge and belief, it is
true	e, correc	t, and complete. Declaration of preparer (other than officer) is ba	ised on all information of wi	nich preparer	has any knowledge.	
Sig	jn 💮	Signature of officer			Date	
He	re	Karen Voss, Treasurer				
		Type or print name and title				
			rer's signature		Date Check	PTIN
Pai			me Julton OF	7 } {	3/15/12 self-employe	ed
	parer	Firm's name Deloitte Tax LLP			Firm's EIN ▶	
Use	Only	Firm's address > 50 South Sixth Street				
_		Minneapolis, MN 55402			Phone no. 61	L2-397-4000
Ма	y the IF	RS discuss this return with the preparer shown above? (s	ee instructions)			X Yes No

Pa	Statement of Program Service Accomplishments		
	Check if Schedule O contains a response to any question in this Part III	X	
1	Briefly describe the organization's mission:		
	When Grinnell College framed its charter in the Iowa Territory of the		
	United States in 1846, it set forth a mission to educate its students		
	for the different professions and for the honorable discharge of the		
	duties of life."		
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Yes X No	
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No	
	If "Yes," describe these changes on Schedule O.		
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.		
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and		
	allocations to others, the total expenses, and revenue, if any, for each program service reported.		
4a		59,341,634.	
	· · · · · · · · · · · · · · · · · · ·		
	other countries.		
	Program, and the Donald L. WIlson Program in Enterprise and Leadership.		
4b	(Code:) (Expenses \$18,736,754. including grants of \$320,674.) (Revenue \$	435,319.	
	other student programs.		
	10.005.000		
4c			
	and other expenditures to support the activities of the coffege.		
<u></u>	Other and was a continue (Describe in Orderdale O)		
4d			
_			
4e	er organization undertake any significant program services during the year which were not listed on for Form 990 or 990-E27		

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
		7		Х
8		8	х	
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Х	
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а				
	Part VI	11a	Х	
b			37	
		11b	X	
С				x
اہ		110		Α
d		114		x
_			Х	
f		110		
·		11f	х	
12a				
		12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	, , , , ,	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
		14b	Х	
15				
		15		Х
16		40	v	
47		16		
17		47		х
19		1/		Δ.
18		10		х
19		10		
13		19		х
20a	Did the organization operate one or more hospitals? If "Yes." complete Schedule H			Х
b				
		20b		
	tie advice on the distribution or investment of amounts in such funds or accounts? If "yes," complete Schedule D, Part II re organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III re organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III re organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV re organization identify or through a related organization, hold assets in term, permanent, or quasi-endowments? s," complete Schedule D, Part V roganization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X plicable. re organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII re organization report an amount for investments - other securities in Part X, line 13 that is 5% or more of its total as reported in Part X, line 18? If "Yes," complete Schedule D, Part VIII re organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total as reported in Part X, line 18? If "Yes," complete Schedule D, Part VIII re organization report an amount for other liabilities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part XIII re organization is exparate or consolidated financial statements for the tax year? If "Yes," complete Schedule D, Part X re organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X re organization naminal an office, employees, or agents outside of the United States? If "Yes," complete Schedule P, Parts III and IV re organization			

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Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete		v	
	Schedule K. If "No", go to line 25	24a	Х	Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Α
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		х
٨	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		X
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	24u		
2 5a	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	25a		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27	Х	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Х	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		v	
0.4	contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?	24		х
32	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
52	Only and the M. Dont III	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	UZ		
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity?			
-	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Х	
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	Х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V					Х
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	2280			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming			
	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	2514			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instruction	ıs)				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	autho	rity over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a	Х	
b	If "Yes," enter the name of the foreign country: United Kingdom					
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial $$	Accou	ints.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	action?	?	5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to					
	any contributions that were not tax deductible?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu					
_	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).			_		v
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a		Х
				7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w to file Form 8282?			7c		х
٨		7d	1	70		
u _	If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of			7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7f		Х
a	If the organization received a contribution of qualified intellectual property, did the organization file F			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D					
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	ı	? I	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			1.5		
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
_	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c	l	44-		Х
	Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule.			14a	\vdash	
D	ii res, has it lieu a form rzo to report these payments? II rvo, provide an explanation in Schedul	٠ U		14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	to line da, ob, or rob below, describe the circumstances, processes, or changes in schedule of see instructions.			
	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 26			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6		Х
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a		Х
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		<u> </u>
	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	<u> </u>
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Х	<u> </u>
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this is done	12c	Х	<u> </u>
13	Does the organization have a written whistleblower policy?	13	Х	<u> </u>
14	Does the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	<u> </u>
b	Other officers or key employees of the organization	15b	Х	
40	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		v	
	taxable entity during the year?	16a	Х	
р	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's	401-	Х	
500	exempt status with respect to such arrangements? tion C. Disclosure	16b	Λ	
	<u> </u>			
17	Elot the states with which a sopy of this form soo is required to be med?	for		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	101		
	public inspection. Indicate how you make these available. Check all that apply. X Own website Another's website X Upon request			
10	Own website Another's website Upon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a	ad fin-	noisi	
19		iu iifia	ıııcıdı	
20	statements available to the public.	tion: ►		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza Karen Voss - 641-269-9600	LIOII.	_	
	733 Broad Street, Grinnell, IA 50112-1690			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Х

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Carage C	Check this box if neither the organization n	or any related	orga	aniza	ation	COI	npei	nsat	ed any current officer, o	director, or trustee.	
Nordan Life Trustee	(A)	(B)			(0	2)			(D)	(E)	(F)
Week Glescribe Lours for related organizations in Schedule Schedule Lours for related organizations in Schedule Lours for related organizations Lours for related	Name and Title	Average			Pos	itior	1		Reportable	Reportable	Estimated
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Robert F Austin Trustee	Trish Fitzgibbons Anderson										
Trustee	Trustee	2.00	Х	-					0.	0.	0.
Elizabeth Ballantine	Robert F Austin										
Life Trustee		1.00	Х						0.	0.	0.
J Robert Barr											
Life Trustee		1.00	Х	_					0.	0.	0.
Richard W Booth Life Trustee											_
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	Trustee, Chair & V Chair	2.00	х		х				0.	0.	0.

032007 12-21-10 Form **990** (2010)

Form 990 (2010) Trustees of	Grinnell Co	11e	ge						42-0680387	Page 8
Part VII Section A. Officers, Directors, Tru	ustees, Key Eı	nplo	yee	s, a	nd ŀ	ligh	est	Compensated Employ	rees (continued)	
(A)	(B)			(((D)	(E)	(F)
Name and title	Average			Pos				Reportable	Reportable	Estimated
	hours per	(cl	neck	all t	that	app	ly)	compensation	compensation	amount of
	week (describe	tor						from	from related	other
	hours for	ndividual trustee or director				p		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	tee or	ıstee			Highest compensated employee		(W-2/1099-MISC)	(***2/1099*****100)	organization
	organizations	l trus	nstitutional trustee		Key employee	ompe		(** 27 1000 141100)		and related
	in Schedule	vidua	tutior	er	oldme	nest c loyee	ner			organizations
	O)	Indi	Insti	Officer	Key	High	Former			, i
Sylvia Kwan										
Trustee	1.00	Х						0.	0.	0.
Todd C Linden										
Trustee	1.00	Х						0.	0.	0.
Caroline H Little										
Trustee	1.00	Х						0.	0.	0.
Fred A Little Jr										
Life Trustee	1.00	Х						0.	0.	0.
James H Lowry										
Life Trustee	1.00	Х						0.	0.	0.
Charles T Manatt										
Trustee	1.00	Х					4	0.	0.	0.
Paul A McCulley										
Trustee	1.00	Х						0.	0.	0.
Susan Holden McCurry										
Trustee	1.00	Х						0.	0.	0.
Dr Randall Morgan Jr								1		
Life Trustee	1.00	Х						0.	0.	0.
1b Sub-total	,							0.	0.	0.
c Total from continuation sheets to Part V	II, Section A							3,387,519.	0.	619,580.
d Total (add lines 1b and 1c)							_	3,387,519.	0.	619,580.

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization

			res	NO
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3	Х	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5		Х

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
Southeastern Asset Management		
6410 Poplar Avenue, Memphis, TN 38119	Investment Manager	2,154,282.
Neuberger Berman LLC, 605 Third Avenue,		
36th Floor, New York, NY 10158	Investment Manager	1,231,750.
Third Avenue Management LLC		
622 Third Avenue, New York, NY 10017	Investment Manager	896,412.
Neumann Brothers		
1435 Ohio Street, Des Moines, IA 50305	Construction Contractor	788,988.
Eagle Capital Management LLC, 499 Park		
Avenue, 17th Floor, New York, NY 10022	Investment Manager	731,390.
 Total number of independent contractors (including but not limit \$100,000 in compensation from the organization 	ed to those listed above) who received more than	
		200

Part VII Section A. Officers, Directors, Tr		при	Jyee			ııgı	esi			(E)
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per	(c	heck		ition that		ly)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
Gregg Narber										
Trustee	1.00	Х						0.	0.	0.
John R Price										
Life Trustee	1.00	Х						0.	0.	0.
Paul G Risser										
Trustee & Vice Chair	2.00	Х		Х				0.	0.	0.
Ronald B H Sandler										
Life Trustee	1.00	Х						0.	0.	0.
Karen E Shaff										
Trustee	2.00	Х						0.	0.	0.
M Anne Spence							4			
Trustee	2.00	Х						0.	0.	0.
Lonabelle Spencer										
Life Trustee	0.00	Х						0.	0.	0.
Joel R Spiegel										
Trustee	2.00	Х				4		0.	0.	0.
Donald M Stewart										_
Life Trustee	1.00	Х						0.	0.	0.
Barrett W Thomas						Ì			0	
Trustee	2.00	Х						0.	0.	0.
	1 00	٠,,							0	
Trustee David P White	1.00	Х				\vdash	├	0.	0.	0.
Trustee & Chair	2 00	v		х	ľ			0.	0.	_
Henry T Wingate	2.00	Х		^				0.	0.	0.
Trustee	1.00	_v						0.	0.	0.
Raynard S Kington	1.00	Δ.					\vdash	0.	0.	· ·
President	60.00			x				171,561.	0.	40,025.
Russell K Osgood	55,55				\vdash		\vdash	171,501.	•	10,023.
President	60.00			x				389,362.	0.	58,116.
David S Clay	10.00									33,223.
Treasurer	60.00			х				549,009.	0.	39,836.
Susan M Schoen	1							, .		,
Secretary	50.00			х				98,525.	0.	23,213.
Karen L Voss								, -	-	,
VP Finance Assoc Treas	60.00			х				200,152.	0.	36,289.
Angela Voos						T		, ,	-	,
Spec. Assist. President	50.00			х				0.	0.	0.
Christopher S Allen										
Dean Admission & Fin Aid	50.00				х			178,672.	0.	24,485.
						_		<u> </u>		

Part VII Section A. Officers, Directors, T		mpi	oyee	s, a	na i	lign	est	Compensated Employ		
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per	(c	heck	Pos all t			ly)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
Houston Dougharty										
VP Student Affairs	50.00				Х			150,068.	0.	49,148
John W Kalkbrenner										
VP College Services	50.00				Х			160,229.	0.	33,425
Michael J Munley										
VP College & Alumni Serv	50.00				х			228,063.	0.	41,104
Paula V Smith								4		
VP Acad Affairs & Dean	60.00				Х			202,199.	0.	67,051
Marci J Sortor										
VP Inst. Planning	50.00				Х			160,874.	0.	34,413
John H Mutti										
Professor of Economics	50.00					Х		189,321.	0.	34,340
Jennifer E Michaels										
Prof German & Humanities	50.00					Х		152,592.	0.	25,712
Mark E Godar										
Dir. of Facilities Mgmt	50.00					Х		145,567.	0.	28,199
Henry Walker										
Prof of Computer Science	50.00					Х		139,296.	0.	27,597
Henry W Moyer										
Prof Political Science	50.00					Х		137,748.	0.	29,462
James Swartz										
Professor of Chemistry	50.00						Х	134,281.	0.	27,165
					L					
Total to Part VII, Section A, line 1c	•							3,387,519.		619,580

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Part VIII Statement of Revenue (D) (C) (A) (B) Revenue excluded from Related or Unrelated Total revenue exempt function business tax under sections 512, revenue revenue 513, or 514 Contributions, gifts, grants and other similar amounts 1 a Federated campaigns **b** Membership dues 1b c Fundraising events d Related organizations 2,294,965. e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above 9,154,340 529,540. g Noncash contributions included in lines 1a-1f: \$ 11,449,305. h Total. Add lines 1a-1f **Business Code** 2 a Tuition and Fees 900099 59,217,640 59,217,640 Program Service 12,842,840. 900099 12,842,840. Auxiliary Services c Fees, Sources & Fines 900099 435,319 435,319. d Alumni Fees 900099 173,496 173,496. e Indirect Cost Recovery 900099 65,051 65,051. 900099 58,943 58,943 f All other program service revenue 72,793,289. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 17,656,226. 2,382,876, 15,273,350. other similar amounts) 59,504 59,504. Income from investment of tax-exempt bond proceeds 4,157,389 4,157,389. Royalties (i) Real (ii) Personal 6 a Gross Rents 67,732. 72,285. **b** Less: rental expenses -4,553 c Rental income or (loss) 4,553 -4,553. **d** Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other 424,308,011 47,476 assets other than inventory **b** Less: cost or other basis 401,478,153, 292,943 and sales expenses 22,829,858, -245,467 c Gain or (loss) d Net gain or (loss) 22,584,391. 22,584,391. 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses **c** Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a Other 900099 15,679 15,679. b d All other revenue e Total. Add lines 11a-11d 15,679 128,711,230, 2,382,876, 55,602,466. Total revenue. See instructions. 59,276,583

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and		·		·
	organizations in the U.S. See Part IV, line 21	493,445.	493,445.		
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	32,301,735.	32,301,735.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16	5,132,678.	5,132,678.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,579,346.	459,990.	1,446,696.	672,660.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	754,389.	456,336.	298,053.	
7	Other salaries and wages	38,075,355.	35,000,280.	1,679,494.	1,395,581.
8	Pension plan contributions (include section 401(k)				_
	and section 403(b) employer contributions)	3,369,581.	3,097,107.	155,695.	116,779.
9	Other employee benefits	8,121,134.	7,299,367.	469,709.	352,058.
10	Payroll taxes	2,786,672.	2,466,888.	203,440.	116,344.
11	Fees for services (non-employees):				
а	Management				
b	Legal	103,358.	20,206.	83,152.	
С	Accounting	146,250.		146,250.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	104,303.		104,303.	
g	Other	1,587,943.	1,336,514.	235,534.	15,895.
12	Advertising and promotion	229,496.		49,746.	2,250.
13	Office expenses	6,592,586.	6,016,991.	135,915.	439,680.
14	Information technology	1,456,914.		251,058.	17,899.
15	Royalties	45,407.	45,407.		
16	Occupancy	6,912,945.	6,823,315.	65,339.	24,291.
17	Travel	2,089,761.	1,602,804.	240,502.	246,455.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	853,357.	528,402.	165,352.	159,603.
20	Interest	1,411,287.	1,411,287.		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	11,430,864.		289,214.	107,522.
23	Insurance	412,130.	412,130.		
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule 0.)				
а	Off-Campus Program Cost	2,823,291.	2,823,291.	0.	0.
b	Dining Prog. Food Costs	2,530,605.	2,530,605.	0.	0.
С	UBIT	944,055.	0.	944,055.	0.
d	Special Programs	310,322.	264,835.	40,230.	5,257.
е		0.	0.	0.	0.
f	All other expenses	1,510,924.	1,122,653.	356,033.	32,238.
25	Total functional expenses. Add lines 1 through 24f	135,110,133.	124,045,851.	7,359,770.	3,704,512.
26	Joint costs. Check here ▶ ☐ if following SOP				
	98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

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	990 (,		42-00	580387 Page 11
Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments		. 2	1,490,712.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		. 4	553,571.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II			
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instructions)		6	
ets	7	Notes and loans receivable, net		. 7	8,492.
Assets	8	Inventories for sale or use		. 8	1,075,442.
	9	Prepaid expenses and deferred charges	2 200 005	. 9	2,475,787.
	10a	Land, buildings, and equipment: cost or other	4		
		basis. Complete Part VI of Schedule D 10a 399,523,	605.		
	b	Less: accumulated depreciation 10b 138,982,	899. 264,504,243	. 10c	260,540,706.
	11	Investments - publicly traded securities	673,532,374	. 11	827,970,319.
	12	Investments - other securities. See Part IV, line 11	636,286,768	. 12	722,449,218.
	13	Investments - program-related. See Part IV, line 11		. 13	8,119,927.
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		· 16	1,824,684,174.
	17	Accounts payable and accrued expenses		. 17	25,016,567.
	18	Grants payable		18	
	19	Deferred revenue		. 19	1,536,964.
	20	Tax-exempt bond liabilities		. 20	124,253,417.
S	21	Escrow or custodial account liability. Complete Part IV of Schedule D	4,331,575	. 21	4,720,107.
≝	22	Payables to current and former officers, directors, trustees, key employees	,		
Liabilities		highest compensated employees, and disqualified persons. Complete Part	П		
		of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities. Complete Part X of Schedule D	10 052 240	. 25	10,870,732.
	26	Total liabilities. Add lines 17 through 25	169,538,962	. 26	166,397,787.
		Organizations that follow SFAS 117, check here	te		
es		lines 27 through 29, and lines 33 and 34.			
ü	27	Unrestricted net assets	1,025,490,798	. 27	1,187,451,741.
3ala	28	Temporarily restricted net assets	300,584,071	. 28	374,540,857.
Ď.	29	Permanently restricted net assets	00 001 770	. 29	96,293,789.
Ξ		Organizations that do not follow SFAS 117, check here and			
ō		complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds		30	
4SS	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	1	32	
Z	33	Total net assets or fund balances	1,418,996,641	. 33	1,658,286,387.
	34	Total liabilities and net assets/fund balances		. 34	1,824,684,174.
				_	Form 990 (2010)

Form **990** (2010)

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	12	28,711	,230.
2	Total expenses (must equal Part IX, column (A), line 25)	2	13	35,110	,133.
3	Revenue less expenses. Subtract line 2 from line 1	3	-	6,398	,903.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,41	.8,996	,641.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	2.4	15,688	,649.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	1,65	8,286	,387.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	1	Х
b	Were the organization's financial statements audited by an independent accountant?		2t	X	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		20	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a			
	separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audit	:		
	Act and OMB Circular A-133?		3a	x X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3k	x	

Form **990** (2010)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** Trustees of Grinnell College 42-0680387 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 X A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c Type III - Functionally integrated **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes Nο the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (iii) Type of (vi) Is the (iv) Is the organization (v) Did you notify the (i) Name of supported (ii) EIN (vii) Amount of organizátion in col. organization in col. (i) listed in your organization in col. organization (i) organized in the U.S.? support (described on lines 1-9 aovernina document? (i) of your support? above or IRC section (see instructions)) Yes Yes Yes

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly				4		
	supported organization) included			1	1		
	on line 1 that exceeds 2% of the			1			
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business		\ \				_
	activities, whether or not the						
	business is regularly carried on			/			
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	1					
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instructi	ons)			12	
13	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	on 501(c)(3)	
	organization, check this box and stop	here					>
	ction C. Computation of Publ						
	Public support percentage for 2010 (I					14	<u>%</u>
	Public support percentage from 2009					15	%
16a	33 1/3% support test - 2010.If the o	-					
	stop here. The organization qualifies						
b	33 1/3% support test - 2009. If the o	0		,		,	is box
4-	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac		*	•	•	0	
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the						
46	organization meets the "facts-and-circ		· ·				}
18	Private foundation. If the organization	n aid not check a	00x on line 13, 16	a, 16b, 1/a, or 17	D, CNECK this box a	and see instruction	s

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

50	qualify under the tests listed be ction A. Public Support	elow, please comp	olete Part II.)				
	• • • • • • • • • • • • • • • • • • • •	(a) 0000	(h) 0007	(-) 0000	(-D 0000	(5) 0010	(A) T-4 1
	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
_	include any "unusual grants.")				+		
2	Gross receipts from admissions, merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose				+		
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513				1		
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities			1	1		
	furnished by a governmental unit to						
	the organization without charge			_			
	Total. Add lines 1 through 5						<u> </u>
7	Amounts included on lines 1, 2, and						
	3 received from disqualified persons					1	<u> </u>
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9	Amounts from line 6						
10	Gross income from interest,			/			
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
k	Unrelated business taxable income	1					
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)				<u> </u>	<u> </u>	
13	Total support (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	r the organization's	s first, second, thir	d, fourth, or fifth t	tax year as a section	on 501(c)(3) organi	ization,
	check this box and stop here	-			-		
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2010 (column (f))		15	%
	Public support percentage from 2009					16	%
	ction D. Computation of Inve					•	
	Investment income percentage for 20			ne 13, column (f))		17	%
	Investment income percentage from					18	%
18							
	a 33 1/3% support tests - 2010. If the	organization did n	iot cneck the box (711 III 16 14, and III 1		33 1/3/0, and line	17 13 1101
	a 33 1/3% support tests - 2010. If the more than 33 1/3%, check this box a						. .
19	more than 33 1/3%, check this box a	nd stop here. The	organization qual	ifies as a publicly	supported organiz	zation	>
19		nd stop here. The organization did n	e organization qual not check a box on	fies as a publicly line 14 or line 19	supported organize a, and line 16 is m	zation ore than 33 1/3%,	and

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

2010
Open to Public Inspection

Employer identification number Name of the organization Trustees of Grinnell College 42-0680387 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate contributions to (during year) 2 Aggregate grants from (during year) 3 4 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure □ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

Sche	dule D (Form 990) 2010 Trustees of	Grinnell Coll	ege				4	2-06803	387	Page 2
Pai	t III Organizations Maintaining C	Collections of A	rt, Histo	rical Tr	easures, o	or Othe	er Simila	ar Asse	ts (contii	nued)
3	Using the organization's acquisition, access	ion, and other record	ds, check a	any of the	following tha	t are a si	ignificant ι	use of its	collection	n items
	(check all that apply):									
а	a X Public exhibition d Loan or exchange programs									
b	Scholarly research e Other									
С	Preservation for future generations									
4	Provide a description of the organization's continuous	ollections and expla	in how they	y further tl	ne organizati	on's exe	mpt purpo	se in Par	t XIV.	
5	During the year, did the organization solicit of	or receive donations	of art, histo	orical trea	sures, or oth	er similar	assets		_	
	to be sold to raise funds rather than to be m	aintained as part of	the organiz	zation's co	llection?			L	Yes	X No
Pai	t IV Escrow and Custodial Arran		lete if the o	rganizatio	n answered	"Yes" to	Form 990,	Part IV,	line 9, or	
	reported an amount on Form 990, Pa	rt X, line 21.								
1a	Is the organization an agent, trustee, custod								7	
	on Form 990, Part X?							L	Yes	X No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing tal	ole:						
									Amount	
	Beginning balance									
	Additions during the year									
е	Distributions during the year									
f	Ending balance						1f			
	Did the organization include an amount on F		21?					X	Yes	∟ No
	If "Yes," explain the arrangement in Part XIV									
Pai	t V Endowment Funds. Complete									
		(a) Current year	(b) Pric		(c) Two year		(d) Three ye	ears back	(e) Four	years back
	Beginning of year balance	1,260,593,189.								
	Contributions	4,248,722.		49,865.		5,329.				
	Net investment earnings, gains, and losses	284,843,964.	_	16,994.		_				
	Grants or scholarships	15,701,985.	12,5	40,202.	12,46	5,036.				
е	Other expenditures for facilities	22 764 407	20 0	0E E10	22 66	720				
	and programs	33,764,407.	20,9	05,510.	33,66	2,730.				
	Administrative expenses	1,500,219,483.	1 260 5	02 100	1 127 47	2 042				
g	End of year balance		_	193,109.	1,137,47	2,042.				
2	Provide the estimated percentage of the year									
a	Board designated or quasi-endowment Permanent endowment 30.00	70.00	_%							
D		<u>%</u>								
	Term endowment Are there endowment funds not in the posses			ماماما مسم		الدين ما المصيد		-4:		
Sa		ession of the organiz	alion mal a	are neio a	nu auministe	erea for tr	ne organiz	ation	Г	Yes No
	by: (i) unrelated organizations									Yes No
	(**)								3a(i)	X
h	(ii) related organizations If "Yes" to 3a(ii), are the related organizations	a listed as required a							3a(ii)	
Δ Δ	Describe in Part XIV the intended uses of the								SD	
Pai	t VI Land, Buildings, and Equipm									
	Description of investment	(a) Cost or o		(b) Cost	or other	(c) Ac	ccumulate	а	(d) Book	r value
	besomption of investment	basis (investi	I	basis			preciation	٠	(a) B 001	value
	Land		5,100.		,710,092.	-: 31			2	885,192.
	Buildings		25,000.		,603,805.		86,620,0	028.		508,777.
	Leasehold improvements				. ,		, ,			, ,
	Equipment			64	,602,695.		47,728,0	664.	16.	874,031.
	Other	_	3,939.		,852,974.		4,634,			272,706.
	. Add lines 1a through 1e. (Column (d) must e						, ,			540,706.
. 5.0	(a) made	,	.,	1-/,				- -		, , ,

Schedule D (Form 990) 2010 Trustees of Grin Part VII Investments - Other Securities. Securities.			42-0680387 Page 3
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v Cost or end-of-year	
(1) Financial derivatives			
(2) Closely-held equity interests	378,414.	End-of-Year Market Value	
(3) Other			
(A) Marketable Alternatives	254,179,857.	End-of-Year Market Value	
(B) Non-Martable Alternatives	467,752,220.	End-of-Year Market Value	
(C) Other	138,727.	End-of-Year Market Value	
(D)			
(E)			
(F)			
(G)			
(H)			
(1)			
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)	722,449,218.		
Part VIII Investments - Program Related.	See Form 990, Part X, line 13	3.	
(a) Description of investment type	(b) Book value	(c) Method of v Cost or end-of-year	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line	e 15.		
(a) Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col (B) lin	ne 15.)		
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1. (a) Description of liability		(b) Amount	
(1) Federal income taxes			
(2) Annuities Payable		10,870,732.	
(3)			
(4)			
(5)			

1.	(a) Description of liability	(b) Amount
(1)	Federal income taxes	
(2)	Annuities Payable	10,870,732.
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
(11)		
Total.	(Column (b) must equal Form 990, Part X, col (B) line 25.)	10,870,732.

Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to	o Audited Fi	nancial S	Statements	3
1	Total revenue (Form 990, Part VIII, column (A), line 12)				128,711,230.
2	Total expenses (Form 990, Part IX, column (A), line 25)				135,110,133.
3	Excess or (deficit) for the year. Subtract line 2 from line 1				-6,398,903.
4	Net unrealized gains (losses) on investments				244,354,308.
5	Donated services and use of facilities				
6	Investment expenses				
7	Prior period adjustments				
8	Other (Describe in Part XIV.)				1,334,341.
9	Total adjustments (net). Add lines 4 through 8		9		245,688,649.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 a				239,289,746.
Pai	t XII Reconciliation of Revenue per Audited Financial Statem			er Return	
1	Total revenue, gains, and other support per audited financial statements			1	335,863,960.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	244,354,	308.	
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d	Other (Describe in Part XIV.)		-37,345,	834.	
е	Add lines 2a through 2d		· · · · ·	2e	207,008,474.
3	Subtract line 2e from line 1				128,855,486.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				, , -
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV.)		-144	256.	
0	A 118 A 148				-144,256.
5					128,711,230.
5 Pa	rt XIII Reconciliation of Expenses per Audited Financial Staten	nents With F	xpenses		
1	Total expenses and losses per audited financial statements				96,574,214.
_	Amounts included on line 1 but not on Form 990, Part IX, line 25:			····· - ' 	30,011,111
2		2a			
a	Donated services and use of facilities	··			
	Prior year adjustments				
	Other losses		-1.172.	441	
	Other (Describe in Part XIV.)				1 170 441
_	Add lines 2a through 2d				-1,172,441.
3	Subtract line 2e from line 1			3	97,746,655.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b			170	
b	Other (Describe in Part XIV.)	4b	37,363,	478.	
С	Add lines 4a and 4b				37,363,478.
5				5	135,110,133.
Pa	rt XIV Supplemental Information				
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	III, lines 1a and	4; Part IV, li	nes 1b and 2l	o; Part V, line 4; Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also com		provide a	ny additional i	nformation.
Part	III, line 4: The focus of the Grinnell College art collection	n is			
work	s on paper of all types though it is not exclusively a works of	on paper			
coll	ection. The Faulconer Gallery and it's art collection promote	learning			
_					
thro	ough artistic excellence and creative collaboration. Goals of	the			
Gall	ery include developing collections that directly support exhib	oitions,			
.	thing and paragraph and to provide a second of the Color of				
tead	thing, and research and to provide a variety of learning opport	tunities			
wi+1	art as the primary source using the collection as a dynamic p	nart of			
WILL	are as one primary source asing the correction as a dynamic i	oare or			
the	learning process and across the curriculum, facilitating the				

recognize a tax liability (or asset) if the College has taken an uncertain position that more than likely would not be sustained upon examination by the IRS. Management has analyzed the tax positions taken by the College, and has concluded that as of June 30, 2011, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. College is subject to routine audits by taxing jurisdictions; however,

there are currently no audits for any tax periods in progress. Management

believes it is no longer subject to income tax examinations for years

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Trustees of Grinnell College

Employer identification number 42-0680387

Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? X 1 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, X catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. Х If you need more space, use Part II 3 See Part II Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Х b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Х 4c d Copies of all material used by the organization or on its behalf to solicit contributions? Х 4d If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: a Students' rights or privileges? 5a Х Х b Admissions policies? Х c Employment of faculty or administrative staff? 5c X d Scholarships or other financial assistance? 5d X e Educational policies? 5e Х f Use of facilities? 5f X Athletic programs? 5g Х Other extracurricular activities? 5h If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. **6a** Does the organization receive any financial aid or assistance from a governmental agency? 6a **b** Has the organization's right to such aid ever been revoked or suspended? Х 6b If you answered "Yes" to either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule E (Form 990 or 990-EZ) 2010

Supplemental Information. Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information.
Schedule E, line 3 - Explanation of Nondiscrimination Policy:
Grinnell College draws students from around the world and
throughout the U.S. and actively seeks to enroll a diverse
student body. Domestic students of color currently make up
more than 20% of the student body; international students
more than 10%. The Colleges nondiscrimination statement is
included in the academic course catalog, available in print to all parts
of the general community the college serves, as well as on the colleges
website (www.grinnell.edu).
Schedule E, line 6 - Explanation of Government Financial Aid:
Financial aid is received for Pell Grants, SEOG, work study and other
grants for students. The College also receives funds for NSF grants.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Open to Public Inspection

Employer identification number

Trustees of Grinnell Co				42-0680387				
Part I General Infor	mation on A	ctivities Ou	tside the United States. Compl	lete if the organization answered '	'Yes"			
to Form 990, Par	t IV, line 14b.							
1 For grantmakers. Does	the organization	n maintain recor	ds to substantiate the amount of the g					
grantees' eligibility for th	grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?X Yes No							
2 For grantmakers. Desc	ribe in Part V the	organization's	procedures for monitoring the use of g	rant funds outside the United Sta	ites.			
3 Activities per Region. (The	no following Part	I lino 3 tablo o	an he duplicated if additional space is	noodod)				
(a) Region	(b) Number of		an be duplicated if additional space is a (d) Activities conducted in region	(e) If activity listed in (d)	(f) Total			
(a) negion	offices	employees,	(by type) (e.g., fundraising, program	is a program service,	expenditures			
	in the region	agents, and	services, investments, grants to	describe specific type	for and			
		employees, agents, and independent contractors	recipients located in the region)	of service(s) in region	investments in region			
		in region		, , ,	irregion			
G. b. 1.3								
Central America &								
the Caribbean	0	0	Grant making		402,318.			
East Asia and the								
Pacific	0	0	Grant making		1,413,385.			
Europe (including								
Iceland & Greenland)	0	0	Grant making		1,178,563.			
			The state of the s					
Middle East and								
North Africa	0	0	Grant making		231,279.			
			1					
North America	0	0	Grant making		99,198.			
Russia & the Newly								
Independent States	0	0	Grant making		127,402.			
South America	0	0	Grant making		280,539.			
South Asia	0	0	Grant making		750,007.			
3 a Sub-total	0	0	-		4,482,691.			
b Total from continuation					1 , ,			
sheets to Part I	1	11			649,196,781.			
c Totals (add lines 3a	<u> </u>				,===,,,==•			
	1	11			653,679,472.			
and 3b)		11			200,010,414.			

Schedule F (Form 990)		Grinnell Col		42-06803	⁸⁷ Page 1
Part I Continuatio	n of Activitie	s per Regio	n. (Schedule F (Form 990), Part I, line	3)	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa	0	0	Grant making		649,987.
Central America &					
the Caribbean	0	0	Program services	Academic/Education	10,942.
East Asia and the					
Pacific	0	0	Program services	Academic/Education	57,277.
Europe (including					
Iceland & Greenland)	1	11	Program services	Academic/Education	562,855.
Middle East and					
North Africa	0	0	Program services	Academic/Education	7,898.
North America	0	0	Program services	Academic/Education	20,284.
					,
Russia & the Newly Independent States	0	0	Program services	Academic/Education	7,442.
South America	0	0	Program services	Academic/Education	5,712.
South Asia	0	0	Program services	Academic/Education	1,950.
Sub-Saharan Africa	0	0	Program services	Academic/Education	41,602.
Totals					

Schedule F (Form 990)		Grinnell Col	5	42-06803	⁸⁷ Page 1
Part I Continuatio	n of Activitie		n. (Schedule F (Form 990), Part I, line 3	3)	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America &					
the Caribbean	0	0	Investments (Book Value)		373,720,812.
East Asia and the					
Pacific Pacific	0	0	Investments (Book Value)		70,931,786.
Europe (including	0		Investments (Book Value)		01 004 010
Iceland & Greenland)	1	0	Investments (Book Value)		81,094,810.
North America	0	0	Investments (Book Value)		18,136,780.
South America	0	0	Investments (Book Value)		14,990,942.
Central America &					
the Caribbean	0	0	Investments (Expenditures)		55,573,910.
East Asia and the Pacific	0	0	Investments (Expenditures)		566,878.
Europe (including					
Iceland & Greenland)	0	0	Investments (Expenditures)		18,042,399.
North America	0	0	Investments (Expenditures)		552,921.
South America	0	0	Investments (Expenditures)		14,219,594.
Totals	1	11			649,196,781.
	•	•	•	•	_

Page 2 42-0680387 Schedule F (Form 990) 2010 Trustees of Grinnell College

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the

Trustees of Grinnell College

Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. 42-0680387 Schedule F (Form 990) 2010

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance (b) Region	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	Central America &						
Scholarship	the Caribbean	11	389,758.	Other	0.		
	East Asia and the						
Scholarship	Pacific	57	1,350,499.	Other	0		
	Europe (including						
Scholarship	Iceland & Greenland)	34	1,155,803.	Other	0		
	א רוקיי. סרוקיים רוקיי. היים מיים דיים מיים מיים מיים מיים מיים מ						
Scholarship	North Africa	Ŋ	227,879. Other	Other	0		
Scholarship	North America	ĸ	.866,998.	Other	.0		
	Russia & the Newly Independent						
Scholarship	States	4	127,402. other	Other	.0		
Scholarship	South America	8	273,939.	Other	.0		
Scholarship	South Asia	27	720,515.	Other	•0		
Scholarship	Sub-Saharan Africa	16	635,037.0ther	Other	°°		
						Schedu	Schedule F (Form 990) 2010

Щ	Trustees of Grinnell	Grinnell College		42-(42-0680387		Page 3
Part III Continuation of Grants an (a) Type of grant or assistance	d Other Assistance to Ir	(c) Number of recipients	ide the United S (d) Amount of cash grant	Continuation of Grants and Other Assistance to Individuals Outside the United States. (Schedule F (Form 990), Part III) e of grant or assistance (b) Region recipients cash grant cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Prizes	East Asia and the Pacific	2	9,500,Check	theck	0		
Prizes	Europe (including Iceland & Greenland)	1	2,200,Check	theck	.0		
Prizes	North America	1	500.0	500. Check	.0		
Prizes	South America	1	250.0	250. Check	.0		
Prizes	South Asia	2	4,000.Check	check	.0		
Fellowships	Central America & the Caribbean	е	10,200. Check	Check	0.		
Fellowships	East Asia and the Pacific	14	28,500, Check	check	0.		
Fellowships	Europe (including Iceland & Greenland)	8	17,400, Check	Sheck	0.		
Fellowships	Middle East and North Africa	17	3,400,Check	theck	0.		

LL O	Trustees of Grinnell	Grinnell College		42-	42-0680387		Page 3
(a) Type of grant or assistance	nd Other Assistance to Ir	(c) Number of recipients	(d) Amount of cash grant	Continuation of Grants and Other Assistance to Individuals Outside the United States. (Schedule F (Form 990), Part III) e of grant or assistance (b) Region recipients cash grant cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Fellowships	North America	1	1,700,1	сћеск	*0		
Fellowships	South America	1	1,700.0	Check	0		
Fellowships	South Asia	4	9,800.0	Check	0		
Fellowships	Sub-Saharan Africa	3	5,100.0	100. Check	0		
Internships	Central America & the Caribbean	1	2,360.0	360. Check	0		
Internships	East Asia and the Pacific	8	24,886.Check	check	0.		
Internships	Europe (including Iceland & Greenland)	1	3,160, Check	check	0.		
Internships	South America	2	4,650.0	check	0.		
Internships	South Asia	9	18,692,Check	check	0		

Page 3		(h) Method of valuation (book, FMV, appraisal, other)					
		(g) Description of non-cash assistance					
42-0680387	III)	(f) Amount of non-cash assistance	0.				
42-	Continuation of Grants and Other Assistance to Individuals Outside the United States. (Schedule F (Form 990), Part III)	(e) Manner of cash disbursement	check				
	de the United S	(d) Amount of cash grant	9,850.Check				
College	dividuals Outsi	(c) Number of recipients	3				
Trustees of Grinnell College	d Other Assistance to In	(b) Region	Sub-Saharan Africa				
ᄔ	Part III Continuation of Grants and	(a) Type of grant or assistance	Internships				

Schedule F (Form 990) 2010 Trustees of Grinnell College Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see Instructions for Form 5471)	X Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	X Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	Yes	X No

Schedule F (Form 990) 2010

Schedule F (Form 990) 2010 Trustees of Grinnell College Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.
Schedule F, Part I, Line 2: Scholarships and grants for students are
applied directly to a student's Grinnell College account and applied to
tuition, fees, room, and board. All financial aid is subject to revision
based on fund availability, changes in family contribution and/or credit
load. Satisfactory academic progress must be maintained according to
standards prescribed by Grinnell College. Annual renewal of financial aid
is continuous if institutional financial need remains, all required
documents are completed by the published deadline and satisfactory
academic progress is maintained consistent with Grinnell College policy.
Students awarded other funds make various reports and presentations on
their research or study as required based on individual requirements of
the funding.

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

Open to Public Inspection OMB No. 1545-0047

Name of the organization							Employer identification number	mber
Trustees of Grinnell	rinnell College	re					42-0680387	
Part I General Information on Grants and Assistance	ınd Assistance							
1 Does the organization maintain records to substantiate the amount of the	to substantiate the		or assistance, the	grantees' eligibility	for the grants or ass	e grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	tion	
criteria used to award the grants or assistance?	stance?						∐ X X	≗ □
2 Describe in Part IV the organization's procedures for monitoring the use	ocedures for moni		of grant funds in the United States.	d States.				
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any	Governments an	d Organizations in th	e United States. C	omplete if the orga	nization answered "Y	es" to Form 990, Part	IV, line 21, for any	
recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	\$5,000. Check this	s box if no one recipier	nt received more th	an \$5,000. Part II	can be duplicated if a	additional space is nee	▲ pape	
1 (a) Name and address of organization or government	(p)	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, EMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Educate!								
PO Box 4847								
Boulder, CO 80306	84-1648607	501(c)(3)	100,000.	0.			General Support	
Eric D and Steven D Hovde								
6 Je								
NW - Washington, DC 20036	27-3616932	501(c)(3)	100,000.	0			Challenging Heights	
O								
25 Broadway, Suite 1700								
New York, NY 10004	26-0593832	501(c)(3)	50,000.	0.			General Support	
Rocky Mountain Farmers Union								
Foundation Inc Suite 200, 7900								
Denver, CO 8	74-2636848	501(c)(3)	25,000.	0			General Support	
Debt of Love Inc.								
1st Road								
Arlington, VA 22204	27-0640106	501(c)(3)	25,000.	0.			General Support	
-								
							Н	
ا ط							Scholars, Kids Against	at T
Grinnell, IA 50112	42-1298055	501(c)(3)	6,320.	0.			Hunger	
2 Enter total number of section 501(c)(3) and government organizations	and government or	ganizations					•	10.
3 Enter total number of other organizations	S						•	1.
LHA For Paperwork Reduction Act Notice, see the Instructions for Form	, see the Instruct	ions for Form 990.					Schedule I (Form 990) (2010)	(2010)

Schedule I (Form 990)		ustees of Gr	Trustees of Grinnell College	ө				42	42-0680387	Page 1
Part II Continu	uation of Gra	ants and Other /	Assistance to Gov	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part I	nizations in the U	nited States (Sche	dule I (Form 990), Par	t II.)		
acly (c)	(a) Name and address of	Jo so	(a)	doitoes JBI (a)	(a) Amount of	for Mathod (a)		fo notinition of	taeyo to esocalid (4)	

Trustees of Grinnell College

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Schedule I (Form 990) (2010)

Page 2

42-0680387

(f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (d) Amount of non-cash assistance 0 o 0 o 0 50,000 31,408,340. 57,675. 212,844. 572,876, (c) Amount of cash grant documents are completed by the published deadline and satisfactory academic standards prescribed by Grinnell College. Annual renewal of financial aid progress is maintained consistent with Grinnell College policy. Students based on fund availability, changes in family contribution and/or credit applied directly to a student's Grinnell College account and applied to tuition, fees, room and board. All financial aid is subject to revision Schedule I, Part I, Line 2: Scholarships and grants for students are load. Satisfactory academic progress must be maintained according to all required 1262 220 91 89 (b) Number of recipients is continuous if institutional financial need remains, (a) Type of grant or assistance Scholarships Fellowships Internships Prizes Awards

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Trustees of Grinnell College

Employer identification number

42-0680387

Pa	rt I Questions Regarding Compensation			
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	_	X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Out			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the revenues of: The organization?	5a		Х
d h	The organization? Any related organization?	5b	\vdash	X
D	Any related organization? If "Yes" to line 5a or 5b, describe in Part III.	30		
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
U	contingent on the net earnings of:			
а		6a		Х
b	The organization? Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
-	not described in lines 5 and 6? If "Yes," describe in Part III	7		х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	Ė		
-	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

Schedule J (Form 990) 2010

Page 2

Schedule J (Form 990) 2010 Trustees of Grinnell College

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation	IISC compensation	(C)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred	benefits	(B)(j)-(D)	reported in prior Form 990 or Form 990-EZ
	Ξ	166,857.	0	4,704.	16,932.	23,093.	211,586.	0
1 Raynard S Kington	≘		0.0	0	0	0	0	0
	Ξ	346,906.	0	42,456.	24,500.	33,616.	447,478.	0
2 Russell K Osgood	€	0.	0	.0	0	0	0	0
	Ξ	521,528.	0	27,481.	24,500.	15,336.	588,845.	0
3 David S Clay	≘		0	.0	0	0	0	0
	Ξ	198,279.	0	1,873.	20,375.	15,914.	236,441.	0
4 Karen L Voss	€		0	.0	0	0	0	0
	Ξ	178,409.	0	263.	17,893.	6,592.	203,157.	0
5 Christopher S Allen	€		0	.0	0	0	0	0
	Ξ	143,271.	0	. 767,9	14,884.	34,264.	199,216.	0
6 Houston Dougharty	⊞		0.	.0	0	* 0	• 0	0.
	Ξ	159,701.	0	. 528.	16,407.	17,018.	193,654.	0
7 John W Kalkbrenner	€		0	.0	0	0	0	0
	Ξ	210,004.	0	. 18,059.	21,645.	19,459.	269,167.	0.
8 Michael J Munley	≘		0 0	0	0	* 0	• 0	0.
	Ξ	201,457.	0	. 742.	20,250.	46,801.	269,250.	0.
9 Paula V Smith	<u> </u>		0 0	• 0	0	0	• 0	0.
	Ξ	160,339.	0	. 535.	16,559.	17,854.	195,287.	0.
10 Marci J Sortor	€		0 0	.0	0	• 0	• 0	0
	Ξ	187,433,	0	1,888.	19,208.	15,132.	223,661.	0.
11 John H Mutti	<u> </u>		0 0	.0	• 0	• 0	• 0	0.
	Ξ	149,249,	0	3,343.	15,208.	10,504.	178,304.	.0
12 Jennifer E Michaels	(iii)	0	0	.0	0.	0.	0.	0.
	(E)	144,713,	0	. 854.	14,860.	13,339.	173,766.	0.
13 Mark E Godar	(ii)	0	0	• 0	• 0	* 0	• 0	0.
	(i)	138,013,	0	1,283.	14,138.	13,459.	166,893.	0.
14 Henry Walker	<u></u>	0	0	.0	• 0	• 0	• 0	0.
	(i)	135,499	0	2,249.	14,097.	15,365.	167,210.	0.
15 Henry W Moyer	≘	0	0	.0	.0	0.	0.	0.
	Ξ	133,381	0	. 900.	13,681.	13,484.	161,446.	.0
16 James Swartz	≘		0 0	• 0	• 0	• 0	• 0	0
								0700 (000 L)

Department of the Treasury Internal Revenue Service SCHEDULE K (Form 990)

2010 Open to Public Inspection

OMB No. 1545-0047

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part V.

► Attach to Form 990. ► Attach to Form 990.

	1000			0000	2				1			
Name of the organization Trustees of Grinnell	nell College							Employ 42-	Employer identification number 42-0680387	ntificat 37	ion nu	ımber
	t V for	Column (f) Continuations	uations									
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	orice	(f) Descriptio	(f) Description of purpose	(g) Defeased (h) On behalf of issuer	o (h)) On beha of issuer		(i) Pooled financing
								Yes	No Yes	SS No	+	N N
▲ Iowa Higher Education Loan Authority 42-1235696	42-1235696	462460E69	06/26/08	000 09	Fac 000 000 and	Facilities constand improvements	Facilities construction and improvements		×	×		×
B Iowa Higher Education Loan Authority42-1235696	42-1235696	462460H74	03/09/10		Ref 994,798.mil	Refund 12/31/2001 smillion bond issue	2001 \$50 issue & cons		×	×		×
O												
Q												
Part II Proceeds									$\left\{ \right.$	$\left\{ \right.$	-	
2			A		8		O					
3 Total proceeds of issue			61	414,112.	99	,242,661.						
4 Gross proceeds in reserve funds												
5 Capitalized interest from proceeds					4							
6 Proceeds in refunding escrows					51	.,433,447.						
7 Issuance costs from proceeds				378,597.		404,597.						
8 Credit enhancement from proceeds			:									
9 Working capital expenditures from proceeds												
10 Capital expenditures from proceeds			61	61,035,515.	10	10,217,120.						
11 Other spent proceeds			:									
12 Other unspent proceeds			:		7	4,187,497.						
13 Year of substantial completion			:	2010								
			Yes	No	Yes	№	Yes	No	Yes	s	Š	
14 Were the bonds issued as part of a current refunding issue?	unding issue?			×		×						
15 Were the bonds issued as part of an advance refunding issue?	refunding issue?			×	×							
16 Has the final allocation of proceeds been made?	e?		×			×						
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	o support the final allocatic	on of proceeds?	×		×							
Part III Private Business Use				٠								
1 Was the organization a partner in a partnership, or a member of an LLC,	p, or a member of ar	ı LLC,	∢		В		O					
which owned property financed by tax-exempt bonds?	t bonds?		Yes	No	Yes	No	Yes	No	Yes	s	No	
				×								
2 Are there any lease arrangements that may result in private business use	sult in private busine	ess use of		*								
032727 HA For Panarwork Beduction Act Notice see the Instructions for	italiation of	one for Form 000		4				7	- Judy	K (E)	200	Schodulo K (Earm 990) 2010
02-02-11 LTA FOR Paper WORK REGUCTION ACTINOTICS	e, see uie iiisuucu	ons for Form 990.						กั	ineanic	DL) 4 1	22	0) 20 (0

Page 2 42-0680387 Trustees of Grinnell College Schedule K (Form 990) 2010

Part III Private Business

Part III Private Business Use (Continued)								
	A		В	,	C		D	Ī
3a Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
business use of bond-financed property?		X						
b Are there any research agreements that may result in private business use of								
bond-financed property?		×						
c Does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts or research								
agreements relating to the financed property?		X						
4 Enter the percentage of financed property used in a private business use by								
entities other than a section 501(c)(3) organization or a state or local government		.00 %		%		%		%
5 Enter the percentage of financed property used in a private business use as a								
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government▶		% 00.		%		%		%
6 Total of lines 4 and 5		% 00.		%		%		%
7 Has the organization adopted management practices and procedures to								
ensure the post-issuance compliance of its tax-exempt bond liabilities?	×							
Part IV Arbitrage								
	4		В		O		٥	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		X		×				
2 Is the bond issue a variable rate issue?	×			×				
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		X	4	X				
b Name of provider								
c Term of hedge								
d Was the hedge superintergrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a GIC?		X		Х				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the								
GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		X		X				
6 Did the bond issue qualify for an exception to rebate?	×		×					
Part V Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K	esponses to q	uestions on	Schedule K.					
Schedule K, Part I, Bond Issues:								

Schedule K (Form 990) 2010

⁽a) Issuer Name: Iowa Higher Education Loan Authority

⁽f) Description of Purpose: Facilities construction and improvements

⁽a) Issuer Name: Iowa Higher Education Loan Authority 033122 02-02-11

Part V Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.
(f) Description of Purpose:
Refund 12/31/2001 \$50 million bond issue & const.
Schedule K, Supplemental Information:
Schedule K, Part I, Line B, Col (f): The purpose of the bonds is to refund
the \$50,000,000 12/31/2001 bond issue and facilities construction &
equipment.
Schedule K, Part II, Line 3: Difference from Part I(e) is due to investment
earnings.
Schedule K, Part II, Line 12, col B: Final allocations for the 2010 bond
issue have not been made. The College will retain appropriate books and
records when the final allocations are made.
Schedule K, Part III: The projects financed by the 2010 bond issue was not
placed in service as of 6/30/11. Therefore, the measurement period for
private business use had not begun as of the close of the fiscal year.

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Inspection

Name of the organization

name of the organization יים	tees of G	rinnell C	ollege					111 p10ye 1 2-06803		ication n	umber
			-	3) and section	n 501(c)(4) organizatio	ns only)		2 00003	707		
					line 25a or 25b, or Fo			V, line 40)b.		
1 (a) Name of disc	audified per	oon			(b) Description	of transc	otion			(c) Corr	ected?
(a) Name of disc	quaimed per	SOFI			(b) Description	oi transa	CLION			Yes	No
2 Enter the amount of tax impo		_	_	•		-					
3 Enter the amount of tax, if an	y, on line 2,	above, reim	bursed by	the organiza	ation			. • \$			
Part II Loans to and/or	From Int	arastad I	Darsons								
					" 00 5		, II				
					line 26, or Form 990-E	1			proved	T (~) \\(\lambda\)	
(a) Name of interested person and purpose		to or from nization?		nal principal nount	(d) Balance due	. , ,	In ault?	by bo	oroved ard or pittee?	(g) W agreer	
	То	From				Yes	No	Yes	No	Yes	No
Total				> \$							
Part III Grants or Assist	tance Bei	nefiting Ir	ntereste	ed Person	S.						
Complete if the orga	nization ans	wered "Yes"	on Form	990, Part IV,	line 27.						
(a) Name of interested p	erson		(b) Relati		een interested person ganization	and			ount an assistar	nd type of nce	f
Scholarship/Grant							68	454.			
Internship							- '	40.			
Fellowship							-	100.			
							-				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2010

Part IV	Business Transactions Involving Int	terested Persons.

Complete if the organization answere	d "Yes" on Form 990, Part IV, line 28a, 28	3b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction		ring of ation's ues?
				Yes	No
Paul Tjossem	Family member of Pa	54,717	,Wages		Х
PIMCO Short-Term Instituti	Paul McCulley, Trus	18,510,737	Investment:		Х
				-	
				-	
				 	
Part V Supplemental Information			ı		
	nal information for responses to questions	s on Schedule I. (see	instructions)		
Complete the part to provide addition	Tal morniation for responded to questions	2 011 00110ddio E (000	motraotionoj.		
Sch L, Part IV, Business Transactions	Involving Interested Persons:				
(a) Name of Person: Paul Tjossem					
(b) Relationship Between Interested Pe	erson and Organization:				
Davids weaken of David Guibb IID 2 and	min Affairm & Dannaf Aba Gall				
Family member of Paula Smith, VP Acade	emic Affairs & Dean of the Coll	ege			
(a) Name of Person: PIMCO Short-Term	Institutional Fund				
(b) Relationship Between Interested Pe	erson and Organization:				
Paul McCulley, Trustee of the College					
(d) Description of Transaction: Invest	tment: Paul McCulley, a Trustee	of			
the College and member of the Investme	ent Committee, was the Portfoli	0			
-	,				
Manager of the PIMCO Short-Term Institute	tutional Fund (retired December				
2010), a mutual fund in which the Col	lege owned an interest. The				
opportunity to invest in the PIMCO Sho	ort-Term Institutional Fund was	made			
available to a broad range of institut	tional investors. Purchases				
totaled \$2,500,000, and in September :	2010, the balance of the fund w	as			
redeemed, totaling \$16,010,737. The	value of the investment on June	30,			
		,			
2011 was \$0.					

SCHEDULE M (Form 990)

Noncash Contributions

➤ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Trustees of Grinnell College

Employer identification number

42-0680387

Pai	rt I Types of Property						
	·	(a)	(b)	(c)	(d)		
		Check if	Number of	Noncash contribution	Method of de		
		applicable	contributions or items contributed	amounts reported on Form 990, Part VIII, line 1g	noncash contribu	ition amoun	ts
1	Art - Works of art	Х	3		Art Insurance Va	lue	
2	Art - Historical treasures			,			
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property			4			
9	Securities - Publicly traded	Х	45	445,060.	NYSE Average Higl	h/Low	
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or						
	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles	Х	1	56,400.	Opinions of expe	rts	
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other (Equipment)	Х	1	, ,	Cost/Selling Pric		
26	Other (Signage)	X	1	730.	Cost/Selling Pric	ce	
27	Other ()						
28	Other ()						
29	Number of Forms 8283 received by the organi		-	1 1			
	for which the organization completed Form 82	83, Part IV,	Donee Acknowled	gement 29			3 T
				=		Yes	No
30a	During the year, did the organization receive b	•					
	at least three years from the date of the initial						ļ
	the entire holding period?					30a	X
	If "Yes," describe the arrangement in Part II.				0		77
31	Does the organization have a gift acceptance					31	X
32a	Does the organization hire or use third parties					000	x
L	contributions? If "Yes." describe in Part II.					32a	_ ^
	,	oolume: /s\ 4	ior o tupo of musica	why for which only were (n) !!-	ankad		
33	If the organization did not report an amount in	column (c) 1	or a type of prope	rty for which column (a) is ch	ieckea,		
	describe in Part II.						

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2010
Open to Public Inspection

Internal Revenue Service

Name of the organization

Trustees of Grinnell College

Employer identification number 42-0680387

Form 990, Part III, Line 4a, Program Service Accomplishments:
The College pursues its mission by educating young men and women in the
liberal arts through free inquiry and the open exchange of ideas. As a
teaching and learning community, the College holds that knowledge is a
good to be pursued both for its own sake and for the intellectual,
moral, and physical well-being of individuals and society at large. The
College exists to provide a lively academic community of students and
teachers of high scholarly qualifications from diverse social and
cultural circumstances. The College aims to graduate women and men who
can think clearly, who can speak and write persuasively and even
eloquently, who can evaluate critically both their own and other's
ideas, who can acquire new knowledge, and who are prepared in life and
work to use their knowledge and their abilities to serve the common
good.
At the center of a Grinnell education is intensive mentoring of
students by the faculty. This mentoring begins in the First-Year
Tutorial, the only required course at Grinnell College. While faculty
members from all academic departments teach the tutorial and their
topics vary widely, every tutorial emphasizes writing, critical
thinking and analysis, oral discussion skills, and information
literacy. Each tutor also serves as advisor to the tutorial students
until they declare a major field of study. Thus, students receive
guidance from an instructor with personal knowledge of their academic
interests, aptitudes, and needs. The tutorial is usually limited to 12
students, making it smaller than the average class, though similar in

Name of the organization Trustees of Grinnell College	42-0680387
intensity to the rest of the curriculum. In keeping with the mentoring	
approach, Grinnell classes generally are small, with an average	
enrollment of 16 and fewer than 9 percent of classes above 30 students.	
Many academic programs offer a Mentored Advanced Project (MAP) either	
as independent study or in the context of a seminar. The MAP, closely	
guided by a faculty director, gives upper-level students the	
opportunity to culminate a sequence of academic work by completing an	
advanced project in research or creative arts.	
At all levels of the curriculum, Grinnell College students receive an	
education rooted in active experience. For example, students in science	
classes engage in discovery-based learning, even at the introductory	
level. Each area of the fine arts offers opportunities for creative	
practice alongside the study of history, theory, and formal analysis.	
Outside the classroom, the Career Development office has coordinated	
more than 400 College-funded summer internships for students over the	
past five years. About one-third of students participate in	
intercollegiate athletics through membership on varsity teams.	
Residence life, another important feature of the Grinnell College	
education, teaches students the pragmatic socials skills of	
self-governance as they live together in a community. The College	
offers a calendar packed with cultural events and activities, including	
concerts, lectures, theatre, films and opportunity for volunteer and	
civic involvement. Grinnell College has never had fraternities or	
sororities; social events are open to all members of the College.	
Grinnell College's emphasis on active learning extends to participation	
in the global community. With international students making up about 10	

Name of the organization Trustees of Grinnell College	Employer identification number 42-0680387
percent of the student body and domestic students representing every	
state, Grinnell College offers a geographically and culturally diverse	
environment for living and learning. A flourishing Center for	
International Studies coordinates and highlights the many courses and	
programs at Grinnell College with a global perspective. Even without a	
language requirement, nearly all students elect to study a foreign	
language. Roughly half of Grinnell College students spend a semester in	
Off-Campus Study. Nearly all of these students decide to live and study	
in an academic program outside the United States.	
Above all, Grinnell College entrusts students with an uncommon level of	
responsibility for their own college experience. Just as	
self-governance is central to residential life at the College, the	
freedom of each student to choose a unique set of courses is central to	
the way Grinnell College organizes its curriculum. Students exercise	
this responsibility not in isolation, but with the active guidance of	
their faculty advisors and other faculty mentors. Intensive teaching,	
active learning, residence in a community of cultural and global	
diversity, and self-governance in both social and academic life-these	
elements come together at Grinnell College to form a distinctive	
experience of liberal education.	
Form 990, Part III, Line 4d, Other Program Services:	
Other program services include auxiliary enterprises such as housing	
and food services.	
Expenses \$ 14,558,877. including grants of \$ 0. Revenue \$ 13,016,336.	

Name of the organization Trustees of Grinnell College	42-0680387
vote on matters coming before a Board meeting only if the Life Trustee	
shall have attended at least two of the immediately preceding three regular	
meetings of the Board. No Life Trustee shall have the right to vote on	
proposed amendments to the Articles of Incorporation or By-Laws. The Board	
may from time to time, designate any regular member who has served as such	
for at least 12 years a Life Trustee. Life Trustees with no voting rights	
during 2011 and therefore not listed in Part VII are Carolyn Swartz	
Bucksbaum, Warren Buffett, Vernon Faulconer, Ronald Gault, Robert Musser,	
Patricia Meyer Papper, Penny Bender Sebring and Jesse Ternberg.	
Form 990, Part VI, Section A, line 2: Caroline Little and Fred Little	
have a family relationship.	
Form 990, Part VI, Section B, line 11: The 990 was made available for	
review to all Trustees and the President, Treasurer, and VP for Finance	
prior to the February 2012 Trustee meeting. The 990 was presented to and	
reviewed in detail by the Audit and Assessment Committee at the meeting and	
presented for approval to the full Board of Trustees.	
Form 990, Part V, Line 1a: The College filed 449 1099's and 1,831	
1098-T's for a total of 2,280.	
Form 990, Part VI, Section B, Line 12c: Officers and Trustees are required	
to report any conflicts of interest under the policies of the Trustees of	
Grinnell College. Any conflicts must be disclosed in writing before	
entering into the transaction to the Executive Committee of the Board of	

Trustees. A transaction may not be entered into until approved by a vote of

Name of the organization Trustees of Grinnell College	Employer identification number 42-0680387
at least two-thirds by the Executive Committee. The Executive Committee	
shall report to the Board of Trustees on all Conflict of Interest	
transactions considered by it at each meeting of the Board and, if	
requested by the Executive Committee, the Board shall consider whether to	
ratify the actions of the Executive Committee with respect to any such	
Conflict of Interest transaction. A Conflict of Interest transaction may	
only be ratified by the affirmative vote by at least two-thirds of the	
Trustees present and voting at a meeting of the Board duly called and held	
after the Executive Committee has received the disclosure. Each current	
member of the Board of Trustees and each Officer shall file a statement in	
July of each year with the Treasurer certifying that he or she has read,	
and is familiar with the terms of, this Conflict of Interest Policy, and	
either (a) setting forth and describing any possible conflicts of interest	
which may have arisen or occurred in the fiscal year of the College ending	
June 30, or which may be expected to arise or occur during the fiscal year	
beginning July 1, or (b) that he or she knows of no such possible conflict	
of interest. Key employees must annually complete the campus conflict of	
interest disclosure statement which is reviewed by a committee consisting	
of members from the Human Resources, Treasurer and Dean's offices,	
respectively.	
Form 990, Part VI, Section B, Line 15: The College has a disqualified	
employee compensation review policy. The determination of who is classified	
as a disqualified employee at Grinnell College is determined by the level	
of each individual's involvement in the management and/or control of	
certain financial aspects of the College. Grinnell College will acquire and	
use sufficient data regarding comparable compensation packages to assist in	
establishing the compensation of disqualified employees. The proposed	

Name of the organization Trustees of Grinnell College	42-0680387
compensation for each disqualified person will be approved by a	
conflict-free decision-making body composed of members of the Grinnell	
College Board of Trustees. The decision-making body will receive a	
Rebuttable Presumption Summary for each individual at Grinnell College	
identified as a disqualified person. All relevant information will be	
documented regarding the actions of the decision-making body.	
This process was used for the following positions: President, Treasurer,	
Dean of Admission & Financial Aid, Vice-President for Diversity &	
Achievement, Vice-President for Student Affairs, Vice-President for College	
Services, Assistant Treasurer, Vice-President of College and Alumni	
Relations, Secretary, Dean of the College, former Dean of the College,	
Vice-President for Institutional Planning, VIce-President for Finance &	
Associate Treasurer, Director of Student Financial Aid and Director of	
Facilities Management. The last review was conducted for compensation	
effective July 1, 2011.	
Form 990, Part VI, Section C, Line 19: The College makes its Articles of	
Incorporation, conflict of interest policy, financial statements and other	
key policies (Red Flag, Whistleblower, etc) avaiable to the public via its	
website-www.grinnell.edu. The By-Laws are authorized to be reviewed by the	
entire board, faculty, staff, students, and any other person upon request	
to the Chair of the Board.	
Form 990, Part VII, Section A and Schedule J-Raynard Kington began	
employment as President for fiscal year 2011 during August, 2010.	
Therefore, since this information is reported based on the 2010 W-2, 5	

months of wages are included. Angela ${\tt Voos}_{\tt,_}{\tt Special}$ Assistant to the

Name of the organization	Employer identification number 42-0680387
Trustees of Grinnell College	42-0000307
President and Assistant Secretary, began employment during March, 2011.	
Therefore, no compensation numbers are reported as there was no 2010	
W-2 issued.	
Form 990, Part XI, line 5, Changes in Net Assets:	
Net unrealized gains on investments: 244,354,308.	
Change in accumulated post retirement obligation 2,411,032.	
Change in value split-interest agreements -1,094,335.	
Change in cash surrender value of life insurance 17,644.	
Total to Form 990, Part XI, Line 5 245,688,649.	
Schedule M, Line 31- Gifts that fit the definition of non-standard are	
not accepted by the College.	

SCHEDULE R

Related Organizations and Unrelated Partnerships

2010 Open to Public Inspection

OMB No. 1545-0047

Schedule R (Form 990) 2010 (g) Section 512(b)(13) Employer identification number controlled Direct controlling Yes × entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) 42-0680387 Direct controlling entity Ξ End-of-year assets N/A status (if section Public charity 501(c)(3)) ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Total income **Exempt Code ©** section 501(c)(9) <u>D</u> ► See separate instructions. Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or Legal domicile (state or foreign country) foreign country) <u>ပ</u> Iowa ► Attach to Form 990. employees and retirees Primary activity 42-1371997, 733 Broad Street, Grinnell, IA Health insurance for Primary activity For Paperwork Reduction Act Notice, see the Instructions for Form 990. Trustees of Grinnell College Grinnell College Medical Benefit Plan Trust Name, address, and EIN Name, address, and EIN of related organization of disregarded entity Name of the organization Department of the Treasury Internal Revenue Service 50112-1690 (Form 990) Part I Part II

No

entity?

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(q)	(c)	(p)	(e)	(t)	(6)	(h)	(i)	(i)	(K)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Disproportion- ate allocations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	General or Percentage managing ownership partner?
Red Rock Ventures III, L.P										
77-0549159, 530 Lytton										
Avenue, 2nd Floor, Palo Alto,										
CA 94301	Venture Capital	DE	N/A	Investment	-424,990.	2,786,353.	×	N/A	×	59,10%
Vara Global Macro Master										
Fund, Ltd 98-0509440,										
Ugland House, South Church	Securities	Cayman								
Street, George Town, Cayman	Trading	Islands N/A	N/A	Investment	-343,896.	0	×	N/A	×	72,10%
	1									

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

Name, address, and EIN of related organization Of rela		(c)	(p)	(e)	(f)	(6)	(h)
Oil an Produc ANDS Securi		Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
Oil an Produc Produc							
YMAN ISLANDS Securi							
XYMAN ISLANDS Securi of 0f 1996 - Agent, P.O. Box		IL	N/A	C CORP	70,127.	30,164.	100,00%
XYMAN ISLANDS Securi it of 1996 - Agent, P.O. Box							
XYMAN ISLANDS Securi st of 1996 - Agent, P.O. Box	<u> </u>	Jayman					
st of 1996 - Agent, P.O.		Islands	N/A	C CORP	-402,340.	0	79.60%
Agent, P.O.							
803878, Chicago, IL 60680 Trust		IA	N/A	TRUST	0	159,127.	100,00%
Donor B Charitable Remainder Unitrust of 1996 -							
42-1462804, c/o Northern Trust, NA, Agent, P.O. Box							
803878, Chicago, IL 60680		IA	N/A	TRUST	0	110,481.	100,00%
Donor C Charitable Remainder Trust - 42-6438867							
c/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680 Trust		IA	N/A	TRUST	0.	84,490.	100,00%

42-0680387

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Part IV
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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
Donor D Charitable Remainder Unitrust of 1997 - 42-1468333, c/o Northern Trust, NA, Agent, P.O. Box 803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	123,538.	100.00%
Donor E Charitable Remainder Unitrust of 1996 - 42-1462806, c/o Northern Trust, NA, Agent, P.O. Box 803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	.0	.966,36	100.00%
Donor F Charitable Remainder Unitrust - 42-6519631 c/o Northern Trust, NA, Agent, P.O. Box 803878 Chicago, IL 60680	Trust	IA	N/A	TRUST	0	123,824.	100,00%
Donor G Charitable Remainder Unitrust of 1997 - 39-1905089, c/o Northern Trust, NA, Agent, P.O. Box 803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	450,386.	100,00%
Donor H Charitable Remainder Unitrust - 42-6547407 c/o Northern Trust, NA, Agent, P.O. Box 803878 Chicago, IL 60680	Trust	IA	N/A	TRUST	.0	303,668.	100,00%
Donor I Charitable Remainder Unitrust of 1996 - 42-1464951, c/o Northern Trust, NA, Agent, P.O. Box 803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	592,466.	100.00%
Donor J Charitable Remainder Unitrust of 1999 - 42-1486825, c/o Northern Trust, NA, Agent, P.O. Box 803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	564,485.	100.00%
Donor K Charitable Remainder Unitrust of 1997 - 42-6562736, c/o Northern Trust, NA, Agent, P.O. Box 803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	60,126.	100.00%
Donor L Charitable Remainder Unitrust - 42-6496396 c/o Northern Trust, NA, Agent, P.O. Box 803878 Chicago, IL 60680	Trust	IA	N/A	TRUST	0	38,192.	100.00%
Donor M Charitable Remainder Unitrust - 42-6549860 c/o Northern Trust, NA, Agent, P.O. Box 803878 Chicago, IL 60680	Trust	IA	N/A	TRUST	.0	43,250.	100,00%
Donor N Charitable Remainder Unitrust - 42-6404250 c/o Northern Trust, NA, Agent, P.O. Box 803878 Chicago, IL 60680	Trust	IA	N/A	TRUST	0	83,341.	100.00%
Donor O Charitable Remainder Unitrust - 42-1410890 c/o Northern Trust, NA, Agent, P.O. Box 803878 Chicago, IL 60680	Trust	IA	N/A	TRUST	.0	209,152.	100,00%

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)	(q)	(c)	(p)	(e)	(£)	(a)	(h)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
Donor P Charitable Remainder Unitrust of 1999 -							
42-1486826, c/o Northern Trust, NA, Agent, P.O. Box							
803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	42,266.	100,00%
Donor R Charitable Remainder Unitrust of 1995 -							
42-6550550, c/o Northern Trust, NA, Agent, P.O. Box							
803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0.	36,177.	50.00%
Donor S Charitable Remainder Unitrust of 2001 -							
42-6615091, c/o Northern Trust, NA, Agent, P.O. Box							
803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	25,448.	100,00%
Donor T Charitable Remainder Unitrust - 33-6224611							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	CA	N/A	TRUST	0	47,033.	100.00%
Donor U CRUT of 2003 FBO Donor 1 - 13-4249545							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	IA	N/A	TRUST	0	434,710.	100,00%
Donor V CRUT of 2003 FBO Donor 2 - 13-4249549							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	IA	N/A	TRUST	0	394,875.	100.00%
Donor W CRUT of 2003 FBO Donor 3 - 13-4249547							
C/o Northern Trust, NA, Agent, P.O. Box 803878	·						
Chicago, IL 60680	Trust	IA	N/A	TRUST	0	381,039.	100.00%
Donor X Remainder Trust of 1995 - 43-6661670							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	MO	N/A	TRUST	0	153,496.	100.00%
Donor Y Charitable Remainder Trust - 35-2250851							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	IA	N/A	TRUST	0.	94,418.	100,008
Donor Z Charitable Remainder Unitrust - 36-7203004							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	IL	N/A	TRUST	0	402,284.	100.00%
Donor Al Charitable Remainder Unitrust - 41-6429260							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	MN	N/A	TRUST	0.	498,870.	54.00%
Donor B1 Charitable Remainder Unitrust - 45-6161116							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	IA	N/A	TRUST	0.	186,208.	50.00%

Trustees of Grinnell College

42-0680387

Schedule R (Form 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)		(0)	1	(e)	(J)	(6)	(h)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
Donor C1 Charitable Remainder Unitrust - 37-6369924							
ا م ا							
Chicago, IL 60680	Trust	IL	N/A	TRUST	0.	30,409.	100,008
Donor D1 Charitable Remainder Unitrust - 27-6184579							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	TX	N/A	TRUST	0.	1,841,391.	100,00%
Donor E1 Charitable Remainder Annuity Trust -							
42-1370527, C/o Northern Trust, NA, Agent, P.O. Box							
803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	0	100,00%
Donor G1 Charitable Remainder Annuity Trust of 1997 -							
39-1905088, C/o Northern Trust, NA, Agent, P.O. Box							
803878, Chicago, IL 60680	Trust	IA	N/A	TRUST	0	94,497.	100,00%
Donor H1 Charitable Remainder Annuity Trust -							
27-6184601, C/o Northern Trust, NA, Agent, P.O. Box							
803878, Chicago, IL 60680	Trust	TX	N/A	TRUST	0	1,419,178.	100,00%
Donor I1 Unitrust - 42-1175713							
C/o Northern Trust, NA, Agent, P.O. Box 803878							
Chicago, IL 60680	Trust	WA	N/A	TRUST	0.	5,828.	100.00%
	•						
				4			

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				,	Yes	٩
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	rs with one or more re	elated organizations listed	in Parts II-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1 a		×
b Gift, grant, or capital contribution to other organization(s)				1	×	
c Gift, grant, or capital contribution from other organization(s)				2		×
				1d		×
				1e		×
f Sale of assets to other organization(s)				=		×
g Purchase of assets from other organization(s)				1g		×
h Exchange of assets				1h		×
i Lease of facilities, equipment, or other assets to other organization(s)				;=	H	×
j Lease of facilities, equipment, or other assets from other organization(s)				1j		×
k Performance of services or membership or fundraising solicitations for other organization(s)	nization(s)			1k		×
I Performance of services or membership or fundraising solicitations by other organization(s)	ization(s)			=		×
m Sharing of facilities, equipment, mailing lists, or other assets				1m		×
n Sharing of paid employees				1n		×
o Reimbursement paid to other organization for expenses				10		×
p Reimbursement paid by other organization for expenses				д	×	
q Other transfer of cash or property to other organization(s))		19	×	
r Other transfer of cash or property from other organization(s)				11	×	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete the	nis line, including covered	relationships and transaction thresholds.			
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved			
(1) Red Rock Ventures III, L.P.	В	1,200,000.	Cash			
(2) VARA Global Macro Fund, Ltd	м	5,551,581.	Cash			
(3) Poweshiek Petroleum Corporation	м	.000,09	Cash			
(4) Grinnell College Medical Benefit Plan Trust	õ	5,847,199.	Cash			
(5)						
(9)						
032163 12-21-10			Schedule R (Form 990) 2010	(Form	990) 2	010

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(h) General or managing partner? Yes No		
(g) Code V-UBI amount in Dox 20 of Schedule K-1 (Form 1065)		
Disproportionate allocations?		
(e) Share of end-of- year assets		
(d) Are all partners section 501(c)(3) organizations? Yes No		
(c) Legal domicile (state or foreign country)		
(b) Primary activity		
(a) Name, address, and EIN of entity		